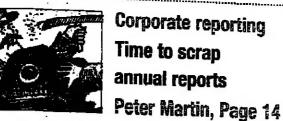
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FINANCIALTIMES

TUESDAY MARCH 2 1999

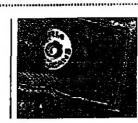


World Business Newspaper http://www.FT.com



Muclear power Will the globe warm to

a hated technology?



Russia's Gloria Jeans 'Our competitors are not very happy with us'

South Lebanon Why the Israelis are being thrashed

Page 4

WORLD NEWS

Blair to beat the drum for US-style enterprise culture

Tony Blair, the British prime minister, will today urge Euro-pean socialist leaders to adopt the "culture of enterprise" promoted by US President Bill Clinton, warning them that the "euro cannot succeed without eco-nomic reform". His address in Milan may offend fellow government heads, while signalling to the UK that his newly increased enthusiasm for the euro will be accompanied by pressure for deregulation of the euro-zone. Europe, Page 3

Italy claims stability 'on track' Carlo Azeglio Ciampi, Italy's Treasury minister, said his country's budget stabilisation programme was on track after it posted a deficit that was 2.7 per cent of gross domestic product in 1998. Europe, Page 2

Banks in Russian debt crists talks Banks representing owners of up to \$15bn of defaulted Russian bonds were in crisis talks expected to end with the removal of Deutsche Bank as head of the group negotiating restructuring terms with the Russian government. Europe, Page 2

Attacks 'may heraid Kurdish terror A spate of attacks in Turkish cities could herald the start of a terrorism campaign by supporters of Abdullah Ocalan, the leader of the PKK Kurdish guerrilla group who was captured by Turkish forces last month. Europe, Page 2

Beijing acts to boost internet China is encouraging millions more people to connect to the internet by haiving the charges on data transmission lines and offering free installation of a secand telephone line in homes. Asia-Pacific, Page 8

India cuts interest rates India's central bank has cut interest rates sharply in what was seen as a co-ordinated response to Saturday's tax-raising budget. Asia-Pacific, Page 8

Indonesia forms anti-riot force a new anti-riot force, just as his troops killed at least 10 people in an attempt to halt another round of communal clashes. Asia-Pacific, Page 8

US tax service comes under attack The Internal Revenue Service, the US tax collection agency, has been condemned by the General Accounting Office, the investigative arm of Congress, for falling to provide reliable financial statements. US and Canada,

Rocket ready for maiden voyage A prototype rocket, the Roton C-9, intended to revolutionise the commercialisation of space. Is getting ready for its malden voyage in California. The rocket is expected to be in operation some time next year. US and Canada, Page 6

Search for WTO head draws blank The search for a new head of the World Trade Organisation appears to have reached an impasse, raising fears of an interregnum when Renato Ruggiero, the present director-general, steps aside next month. World Trade, Page 7

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OTHER RATES

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BUSINESS NEWS

BNP threatens to boycott sale of Crédit Lyonnais

Banque Nationale de Paris. France's third largest bank, signalled it was unlikely to participate in the privatisation of Credit Lyonnais unless the terms of the sale allowed it to play a leading role. Companies and Markets, Page 17

Danisco, the Danish food products and packaging company, has announced plans to create the world's largest food ingredients group by acquiring Cultor, its Finnish rival, for DKr9.5bn (\$1.4bn). International companies, Page 21

Telecom Italia and Olivetti shares rose in a falling market following the clearance by Italy's stock market regulator of Ólivetti's €53bn (\$59bn) hostile bid for the telecommunications group. European companies, Page 19

Renault, the French carmaker, unveiled a 63 per cent rise in annual profits but indicated a downturn in operating margins this year, European comp Page 19; Lex. Page 16

AssiDomān, the troubled Swedish forestry products group, has announced the departure of its chief executive following a sharp tall in profits and a bungled expansion strategy. International companies, Page 22

Allied Domecq, the world's second largest spirits group, is working towards a demerger that could lead to a separate listing for its leisure and retailing division. UK compenies, Page 24

Fujitsu, the Japanese software and services company, warned that sales and profits would be lower than projected due to weak domestic sales. Companies and Markets, Page 17; Lex, Page 16; NTT warns of 26% fall in profits, Page 18

Company of the UK moved to underline its credentials as a telecommunications company with the \$2.1bn acqui-sition of Reltec Corp, a US networking products group. Companies and Markets, Page 17; Lex, Page 16

The Bank of Scotland is to team up with Pat Robertson, the US television evangelist, to launch a direct banking operation in the US. Companies and Markets, Page 17; Lex, Page 23

Actne, the largest US health insurer, may be facing a costly federal class action lawsuit brought by men denied insurance coverage for Viagra, the antiimputence drug. US, Page 6

ionian Bank, the Greek bank due to be privatised this month, reported a strong rise in pre-tax profits to Dr12.6bn (\$43m). European companies, Page 19

Novartis, the Swies pharmaceuticals group, has been fined by Japanese tax authorities for under-reporting its income. Asia-Pacific, Page 8

Euro Prices A comprehensive statistical guide to the SURP CURRENCY ZONE, COVERING FOREIGN exchange, bond and equity markets.

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US News: 6

ECB may resist rate cut calls

By Tony Barber in Frenkfust and Peter Korman in Milan

The prospects for a cut in European interest rates appeared to recede yesterday after the European Central Bank pubin Frankfurt on Thursday. lished figures showing that

the bank wanted. While the ECB's reference value over three months is 4.5 per cent, annual growth in M3 money supply rose to 4.9 per cent over the quarter to January from 4.7 per cent in the three months Annual M3 growth in January

euro-zone had risen faster than

alone rose to 5.7 per cent from 4.5 per cent in December. Economists said the rise in M3 growth, coupled with the euro's

ary, made it less likely that the ECB's governing council would cut interest rates when it meets The latest money supply figmoney supply growth in the

ures will be greeted with dismay in Washington and Bonn. US government leaders have been arguing in increasingly emphatic terms for policies to stimulate demand in the euro-zone. And the Social Democrat-led government of Germany, whose economy contracted in the final quarter of last year and which has 4m people unemployed, has complained about the ECB's reluctance to cut the main euro-zone refinancing rate from 3 per cent.

European socialist leaders, per cent fall against the US meeting at a congress in Milan

disenchantment with the policies of the ECB which has left interest rates unchanged since December despite lower inflation and growing concern about economic

Analysts cite money supply figures and euro's weakness

António Guterres, the Portuguese prime minister, said Europe needed a monetary policy friendly to employment and growth. Emilio Gabaglio of the European Trade Union Congress said "a battle was being waged" to prove to the ECB that unemployment was not simply a struc-

In the latest sign of German economic weakness, the nation's engineering association VDMA reported that plant and machinery orders had fallen in January

dollar since its launch in Janu- yesterday, voiced widespread by an annual rate of 16 per cent. But the ECB is anxious to set monetary policy in an atmosphere free from political pressure and insists that interest rate cuts would not cure the deeper problems besetting the German economy. "Interest rates are at their lowest level since the sec-

> euro-zone and not just Germany." The ECB is likely to have been particularly concerned that private credit growth in the eurozone rose to an annual 10.5 per cent in January from 9.1 per cent in December. The ECB has said credit growth needs to be "care-

fully monitored". High wage set-

ond world war," Wim Duisen-

berg. ECB president, told the

Spanish newspaper El Mundo.

"Our perspective is based on the

tlements in Germany, averaging 3 to 4 per cent against an inflation rate of 0.2 per cent, were another factor arguing against a rate cut, economists said.

Euro-zone government bond markets, meanwhile, fell sharply and yields rose. The yield on 10year German government bonds, or bunds, rose to 4.09 per cent from 4 per cent at the end of last week, while the price of the bonds fell by nearly 0.75 points.

The trend was accelerated by more signs that the US economy continues to grow, which prompted a sell-off in the US treasury bond market. In early afternoon trading the 30-year long bond was down 15, pushing the yield up to 5.673 per cent.

Bank mulis case for cut, Page 2

HARD-HITTING TALKS FAIL TO RESOLVE MAJOR DIVISIONS ON TAIWAN AND BEIJING'S HUMAN RIGHTS RECORD

STATE GUESTHOUSE

US secretary of state Madeleine Albright at a press briefing in Beijing, Her meetings with Chinese leaders were marked by disagree

US and China clash over Asia missile shield

By James Kynge in Beijing

The US warned China yesterday that it must improve relations with Taiwan and work harder to prevent North Korea from developing long-range missiles if it wants to avoid the deployment of a US-backed missile defence shield in Asia.

Madeleine Albright, US secretary of state, made the comments during meetings with Chinese leaders marked by actimonious disagreements over Beiling's human rights record and little progress on an array of issues. The prospect that Washington

might deploy a theatre missile defence (TMD) system in Asia, possibly including Taiwan, has drawn fierce opposition from Beijing, which says that TMD would mean the start of a cold war pol-The issue has the potential further to sour China's already tense relationship with Taiwan,

its rival since 1949. Lee Teng-hui, Taiwan's president, told the Financial Times that his government was interested in a US-led TMD shield to protect itself against a reported Chinese build-up of missiles.

A Pentagon document, released

aimed at intimidating Taiwan. Ms Albright stressed that no decision had been taken to deploy TMD in Asia and such a deployment would depend on

China's behaviour. "Concern about ballistic missiles in the region is real," James Rubin, state department spokesman, said after Ms Albright met Zhu Rongji, the Chinese prime minister, and Tang Jiaxuan, the foreign minister, in Beijing. "If China wants to avoid a situation where that concern grows, then

cing its missile programme. China should also work on improving relations with Taiwan to persuade Taipei it did not need such a system, Mr Rubin added.

it should work with the US to

prevent North Korea from advan-

The US had hoped that China, try able to bring some pressure to bear on the secretive North Korean government, would co-operate more closely with Washington on efforts to persuade Pyongyang to stall its missile development programme.

The test firing of a North Korean missile into the sea near Japan last year rang alarm bells in Tokyo and strengthened the last Friday, stated that Beijing case for a TMD shield in Asia.

sions yesterday on North Korea were "quite constructive". But in general, the lack of progress on a number of issues suggested that a scheduled visit by Mr Zhu to the US in April might achieve

little of substance. On China's negotiations to enter the World Trade Organisation. Mr Rubin said there had been some positive indications but "there is a long way to go".

He added that the dialogue on China's human rights record ranked at the "high end of tough exchanges". Ms Albright said that recent abuses, such as the detention and sentencing of prodemocracy activists in China, were deplorable.

Mr Rubin said that the US was keeping open the option of putting forward a motion to censure iiing over human rights at the United Nations in Geneva.

Mr Tang warned that human rights were no excuse for "wantonly interfering" in China's internal affairs. "A handful of anti-China elements within the US are going all out to interfere with and obstruct the normal development of China-US relations." he said.

Iran signs \$1bn oil deal with Elf and Eni

By Robert Corzine in London, Robin Allen in Tehran and David Owen in Paris

The opening of Iran's oil sector to step forward yesterday when Tehran signed a deal worth nearly \$1bn with Elf Aquitaine of France and Eni of Italy to refurbish the Doroud offshore field, near Kharg Island in the Gulf. However, the agreement is a blow to US attempts to restrict large-scale foreign investment in Iran's strategic petroleum industry. It also provides a financial boost to the government of President Mohammad Khatami, which is facing a budget deficit this fiscal year of \$5bn because of the

collapse in world oil prices. Elf and Eni will spend \$540m to raise Doroud's output by 90,000 barrels a day, to a plateau production rate of 220,000 b/d by 2003, by drilling wells and installing water and gas injection to improve reservoir recovery. It reserves from 600m barrels to 1.5bn barrels.

Under the "buy-back" contract, the capital provided by the two companies will be repaid through increased crude output, plus a rate of return thought to be in excess of 15 per cent. The value \$50n target for investment. Page 7

of the 10-year deal is estimated at \$998m, including charges and

remuneration to Elf and Eni. iranian officials are assessing dozens of proposals from foreign foreign investment took another oil companies keen to take part in more than 40 projects. The Middle East Economic Sur

vey newsletter yesterday said

that more than 30 foreign companies from 18 countries in Europe Asia, Latin America and the US had submitted proposals, although the US ones - said to have come mainly from Arco of Los Angeles - depend on sanctions being lifted by Washington. Although Elf has "exchanged views" with US officials about its involvement in Iran, the company said Washington had no right to restrict the commercial

activities of a European company. European governments and the European Union have advised European oil companies operating in Iran to ignore Washington's Iran/Libya Sanctions Act. Ilsa is intended to deter foreign will boost Doroud's recoverable energy investments in those countries by threatening to punish their US operations.

BP Amoco and Royal Dutch/ Shell, Europe's biggest oil groups with interests in the US, have so the sale of a portion of the far been reluctant to make a definitive move in Iran.

CONTENTS

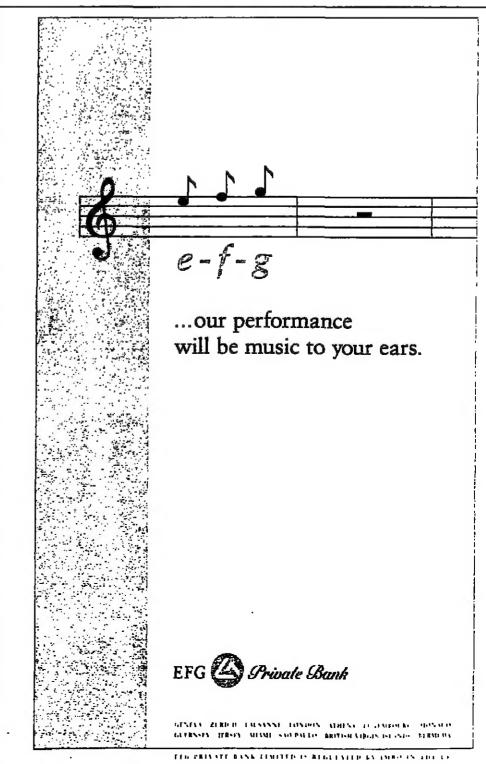
World News: International 4, Asia Pacific 8, Trade 7, UK 10 European News: 2,3

Companies & Finance: 17-24 Europe 19, The Americas 20, Asia Pacific 18, International 22,

Capital Markets 26

Management/Technology: 12 World Stock Markets: 32-38 Comment & Analysis: 14,15 Full contents and Lext back page

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WORLD MARKETS

By Vincent Boland and Arkady Ostrovsky in London

Banks representing owners of up to \$15bn of defaulted Russian bonds were last night in crisis talks expected to end with the removal of Deutsche Bank as head of the group negotiating restructuring terms with the Russian government.

The talks highlighted disarray in the negotiating group and deep splits among the banks after Deutsche Bank unilaterally accepted restructuring terms, which 2.5 per cent of the face value

Italy

claims

budget

stability

on track

Carlo Azeglio Ciampi, Italy's

Treasury minister, yesterday

claimed his country's budget

stabilisation programme was

on track after it posted a

deficit that was 2.7 per cent

of gross domestic product in

After a year in which Italy

suffered one of the most

sluggish economic performances in the European Union, the budget

deficit narrowly missed the

2.6 per cent target, which Mr

The consolation for the

government was that the

deficit figure posted

deterioration on the figure

for 1997, also 2.7 per cent.

Istat. the national statistical institute, reported

that Italy's economy grew by

1.4 per cent last year, well below the 2.5 per cent figure the government originally

The disappointing growth

performance meant the

Treasury had lower tax

receipts than expected last

year, ensuring the deficit

However, Mr Ciampi

insisted that tough

marginal slip in the deficit

figure, given that growth

came in more than a

percentage point below

Italy's debt to GDP ratio -

the item that causes the

most concern to the

country's partners in the

euro - dropped from 122.4

per cent in 1997 to 118.7 per

cent last year. The

disappointing economic

performance meant that the

debt, which in value terms

rose by more than L30,000bn

(€15.5bn. \$17bn) in the year

to October 1998, came in haif

a percentage point of GDP

higher than Mr Ciampi had

The biggest deviation from

Italy's stabilisation plan was

in the primary surplus - the

payments on the debt.

expectations.

hoped.

target would be missed.

yesterday showed no

Ciampi had set.

By James Blitz in Rome

of the bonds before Russia restructured as part of a mercial creditors owed \$30bn tions in the Russian market money to pay back GKO

Deutsche Bank accepted the terms on Friday for its own holdings of banks, but not for those of its clients. and Chase Manhattan followed suit yesterday. The move enraged other members of the 19-bank group, which has been in often bitter talks with the government since it defaulted on the debt.

Prices of Russia's international bonds have fallen by almost 19 per cent in the that the bonds would be

country's debt burden.

Russia's terms believed to include allowing foreign banks to use proceeds of the restructuring to invest in bonds convertible into shares of Lukoil and Gazprom, the country's two most valuable companies. Deutsche Bank was under-

stood to be ready to step aside "if asked" at the meeting while insisting that it had received no favourable treatment from Russia for agreeing to the terms. But its role as head of the London Club committee of com-

devalued the rouble last wider reorganisation of the in Soviet-era debt was also and investment banks.

August. country's debt burden. expected to be raised at the Credit Suisse First Bo

Although the two types of said allowing Russia to banks' positions in other debt negotiations.

The split leaves the negotiating group in tatters and It has also revealed a deep

Credit Suisse First Boston,

vice-chair of the group and its leading hardliner along debt are not directly linked, with Nomura, is understood some banks and investors to have lost heavily since the onset of Russia's finanrestructure the GKO debt on cial collapse. It has cut back its own terms would set a sharply on staff numbers in precedent and weaken the Moscow, where until recently it had by far the biggest presence of any western investment bank.

Observers suggested Deutrepresents a victory, at least sche Bank's willingness to in the short term, for Russia. accept Russia's terms was merely an acceptance of split between commercial financial reality. "Russia banks with long-term ambi-simply has not got the

investors in full," said one western banking analyst. "Nor should it make repayment a priority. Some people cannot accept that they have made an error of judgement." Russia has foreign currency reserves of only

\$11.4bn Following their acceptance of Russia's terms for the bonds in their own accounts. Deutsche Bank and Chase are expected to write their investments off. Neither bank would reveal yesterday

may face threats of interna- Others have indicated no tional legal action over its \$15bn GKO debt-rescheduling crisis if the 19-bank committee representing investors collapses in dis-

The threat of legal action over Russia's default on its short-term domestic securities debt has so far been con-

However, last week's split in the committee, caused by Deutsche Bank accepting Russia's latest settlement terms, may increase the prospect of such threats tional rather than Russian being turned into reality.

Such moves are likely to

By Leyla Boulton in Ankara

A spate of attacks in Turkish

cities could herald the start

of a terrorism campaign by

supporters of Abdullah Oca-

lan, the leader of the PKK

Kurdish guerrilla group who

was captured by Turkish forces last month.

In the worst attack, 17

people were injured after a

into an Istanbul coffee shop

on Sunday night. The attack-

ers have not been identified.

Three people were killed ear-

lier last week in an attack on

a cafe in the south-eastern

town of Genc, while other

attacks in the city of Istan-

bul, Izmir on the west coast

and Bursa, 80km south of

The violence follows a call

by the PKK, which is seek-

ing autonomy for the Kurds

in Turkey, for armed attacks

by its militants following the

capture of Mr Ocalan in Nai-

robi two weeks ago. He is

being beld in Turkey on

istanbul, damaged property.

hand grenade was thrown the battlefield.

said yesterday.

ATTACKS IN TURKEY FEAR OF PKK GROWS

Violence 'may

herald Kurdish

terror drive'

through legal action might be better than first sup-The opinion provided to the committee suggests investors in the UK, France. Germany and the Netherlands - between 40 and 60

more money than currently currency operations and floated the rouble, which led to its collapse.

There are strong grounds for arguing these measures amounted to expropriation, since investors were deprived of the use and control of their investments, the lawyers said. If this is true, sia would be liable under the treaties to pay compen-

Investors could also insist

To take legal action, inves-tors would refer the case to international arbitration. The lawvers made no judg-

ment on whether the Russian government would pay compensation if ordered to States normally honour

such compensation payments but there are no guarantees, they argued.

Some bankers say if Russia failed to honour such awards, effective enforcement might be achieved through confiscating its commercial assets such as the proceeds of future privatisations or bond issues. But other bankers are less hopeful and say the chances

of recovering the money would be slight. huge profits, are required to

shrugs off tax threats

By Raiph Atkins in Bonn and Uta Hamischleger in Frankfurt

Lafontaine, Oskar Germany's finance minister, yesterday launched a robust defence of his controversial tax package, insisting threats by industry to transfer operations abroad were not credible and will not

have the desired effect". His comments followed a fierce reaction from business over tax proposals currently before parliament. Allianz, Europe's largest insurer, and RWE, the energy and industry group, have said they may move activities outside Germany as a consequence.

Veba, the Düsseldorf-based energy based conglomerate, yesterday added to the protests, saying the reforms would cost it DM5bn (€2.6bn. \$2.8bn) in coming years.

Mr Lafontaine, who is also chairman of the ruling Social Democratic party, said his tax reforms were central to the centre-left government's programme. Workers and families would be left better off, but companies that had "benefited substantially" from transferring profits overseas or from generous depreciation rules would have to pay more. Big companies, with their

make their contribution" to state finances, he said. following industry's rejection of his tax plans. He wants a broadened tax base,

the previous government of former chancellor Helmut Kohl. But while the parliamentary finance committee vesterday agreed changes. increasing the net "giveaway" in 2002 from the DM15bn originally planned to DM20bn, individuals will benefit most from lower tax rates, and Mr Lafontaine has resisted a significant "giveaway" for industry.

Veba said its additional costs would arise from plans to raise taxes on reserves against claims and catastrophes, which have so far been tax free. It said it would shoulder roughly a fourth of the additional DM20bn tax burden faced by the entire utility industry. "We have to start saving massively as a reaction to the tax reform, which will affect our investments and our jobs," it said.

The dispute over tax has created distance between Mr Lafontaine and Gerhard Schröder, the chancellor, who last week made clear future reforms - particularly corporation tax changes planned for next year would be drawn up in close consultation with industry.

Insurers will on Wednesday meet Mr Schröder to discuss proposals to lift the tax burden on the sector.

Separately. Mr Lafontaine faced criticism from opposition parties after signalling The finance minister is at the weekend a greater under increasing pressure willingness by the SPD to co-operate with the Party of Democratic Socialism, successor to East Germany's

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something also sought by

RUSSIAN CRISIS

Berezovsky attacks government on economy

NEWS DIGEST

Boris Berezovsky, the Russian business tycoon, yesterday condemned the government for its growing authoritarianism and inability to tackle the country's economic crisis. Mr Berezovsky sald he had several "ideological differences" with the Communist-influenced government. "The ficiliterence is a signal failure of this government to understand liberal values, economic and political freedoms. And that is why I repeat I do not think this government can find a way out for Russia in this difficult situation," he said.

As the self-styled leader of a group of oligarchs who previously wielded enormous influence over President Boris Yeltsin's administration, Mr Berezovsky has been at the centre of controversy in recent weeks. Mr Primakov has made clear that he wants to disentangle the state from business and crack down on corruption.

Federal prosecutors have recently launched investigations into several companies connected with Mr Berezovsky, including the Aeroflot airline, the Sibneft oil company and the Avtovaz car plant.

But Mr Berezovsky has alleged that the FSB, the successor to the KGB, has been plotting to incriminate - even assassinate - him. John Thomhill, Moscow

ROMANIAN BANK

Bancorex under administration Romania's central bank yesterday placed Bancorex, the

country's biggest state bank, under administration. The move came as the government increased petrol taxes by 46 per cent in the country's latest efforts to meet International Monetary Fund and World Bank conditions for granting new loans. Romania risks defaulting on this year's foreign debt ser-

vice payments of some \$2.5bn, of which \$1.6bn stem from state or state-guaranteed loans, if Bucharest fails to sign loan accords with the Fund and the Bank. Official foreign reserves, excluding gold, stand at \$1.6bn. The IMF says Romania has made "solid progress" on

economic reforms in recent months, and that Bucharest's formal request for a standby loan would be "considered" by the Fund's executive board in June.

Bancorex was placed under central bank administration as a run by depositors yesterday entered its fifth day. The run was triggered last week after the central bank injected 2,500bn lei (\$196m) into Bancorex after the bank's entire management resigned over disagreements with the World Bank on a rescue plan. Some 70 per cent of Bancorex loans are non-performing. Joe Cook, Bucharest

ANTI-WESTERN SENTIMENT

Serbs attack Kosovo monitors Two international monitors in Kosovo were attacked by a

Serb crowd yesterday in a further sign of growing antiwestern sentiment in the divided Serbian province. A Briton and a Dane were attacked in the southern town of Prizren. The incident began with a group of children throwing snowballs at the monitors. After a brief argument,

a number of adults arrived and beat the two. They were not seriously injured, although one sustained a cracked Anti-western sentiment has been growing because of Nato threats to bomb strategic targets in Serbia unless the Serbs sign a peace agreement for the future of Kosovo and allow a Nato force to police the deal. The Serbs have

rejected the terms of the deal. The province's ethnic Albanians, who form 90 per cent of the province's population, are seeking independence from Serbia. Nato has built up a force of troops, tanks and equipment in neighbouring Macedonia in advance of a possible peacekeeping mission in Kosovo.

Kosovo's Albanian rebels yesterday acknowledged killing a Serb civilian but released another after mediation by international observers from the Organisation for Security and Co-operation in Europe. Reuters

Moscow could face legal action

The Russian government

sidered purely as a negotia-ting tactic by the committee.

of banks and investors trying to retrieve their money. wish to try the legal route. The importance of the legal aspect of the case was emphasised by a legal opinion from international law-

yers that the chances of

investors recovering money

per cent of all those involved - are protected by interna-

Investors could, at least

to face trial later this month.

Analysts said attacks were

easiest to carry out in big

cities such as Istanbul.

which has large communi-

ties of Kurdish refugees from

Turkey's south-east region.

The south-east has been

PKK against government

forces, which say they have

all but defeated the group on

"As a terrorist organisa-

tion the PKK has got a very

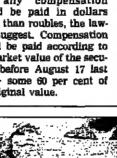
theoretically, recoup far moratorium on some foreign offered. The latest terms. accepted by both Deutsche Bank and Chase Manhattan, would see investors recovering just 2.5 per cent of their money. Under international obligations, lawyers believe investors are entitled to compensation of some 60 per

Bankers who commissioned the opinion say the crucial conclusion reached by the panel of international lawyers is that the manner of the Russian default last August amounted to deliberate expropriation, rather than a normal default.

and central bank suspended trading in GKOs. imposed a sation.

that any compensation should be paid in dollars rather than roubles, the lawyers suggest. Compensation should be paid according to the market value of the secu-The Russian government rities before August 17 last

year - some 60 per cent of the original value.





A Kurdish boy kissing a portrait of Abdullah Ocalan, the rebel leader, as he and other Kurds rally outside the US embassy in Moscow vesterday to protest at Turkey's arrest of Ocean

[strong] capability," said one western analyst. "Although people are right to point out you cannot confuse the PKK with Kurds, for every 1,000 Kurds you are going to get single or double figures of PKK sympathisers and it is an easy thing to mobilise

Umit Ozdag of Gazi University in Ankara said the PKK was no longer strong enough to put up a convincing fight against the military in rural areas.

Economic indicators for euro-11 countries

But this made it more

likely to try to minimise casualties to avoid alienating its supporters in western Europe. Attacking highranking Turkish officials was not a serious option because they were well protected, he said.

likely Instead to attack The attacks coincided with win over disgruntled Kurds urban areas. However, Prof the promise yesterday by in the area following Mr Ozdag said the PKK was Bulent Ecevit, the Turkish prime minister, of \$115m in state investment to speed up economic development in the south-east over the next next week to kick off his

He initially promised the "production, investment and employment" offensive to region.

difference between revenue Bank and spending, excluding the Treasury's interest Italy had pledged to its mulls European partners that it would keep a primary surplus of 5.5 per cent of GDP as part of its pledge to maintain downward pressure on spending. But Case for the primary surplus last year was 4.9 per cent of GDP. cut in underlining the fact that Italy has managed to keep its deficit under control because of the favourable downward cycle in interest



in Frankfurt

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	Dec 1998	Nov 1998	Oct 98	Sep 98	Aug 98	96 ليال	97	96
inflation (arrost 'v change) Unemployment (%)	0.5 10.8	0.9 10.5	1.0 10.8	1.0 10.9	1.2 11.0	1.4	1.8 [†] 11.6	2.2
Trade (Ecu bn) Exports Imports Trade balance	n.s. n.s.	66.0 59.5 6.5	63.7 61.4 7.2	95.6 90.4 5.2	56.2 49.7 6.4	72.6 58.9 13.6	760.5 671.4 89.4	667.7 594.2 73.5
Current account (Ecu bri) Current account balance As % of GDP	03 1998 21.8 1.5		22 98 25.0 1.7	01 98 12.4 0.8		04 97 28.6 2.0		33 97 26.0 1.9
industrial production (%) (2 mo over previous 3 mo)	Oct-Dec/ Jul-Sep -0.3		Sep-Nov/ Jun-Aug 0.0	Aug-O May 0.1	Ali	Jul-Sep/ Apr-Jun 0.2	1997 4,111	1996
GDP growth (%) Over same quarter lest yea	Q3 1998 IF 2.7		02 98 2.9	D1 9	_	04 97 3.1	97 2.5	96
Money supply M3 Annual growth rate (%)	Dec 199	8	Nov 1998 4.7	Oct 98 5.0	5	Sep 98 4.5	Aug 98	Jul 98 5.0

ECB watch

Judging by the smoke signals from several of Europe's central bank chiefs the governing council of the European Central Bank is expected to leave the benchmark short-term interest rate unchanged at 3.0 per cent at its meeting on Thursday. If so it will be seen by many as the ECB's first seri-

ous policy error. Several reasons have been cited for not cutting rates at present. Monetarists point to recent growth in M3 money supply, which has increased by 4.9 per cent over a threemonth average - above the ECB target of 4.5 per cent, Others express concern about the possible inflationary impact of the 4.2 per cent wage settlement reached last

month in the German engineering industry. Some central bankers oppose a rate cut for politi- while Mr Lafontaine is right cal reasons, not wanting to be seen to be compromising

SOUTH FUTER

their independence, for example, by seemingly giving in to Oskar Lafontaine. the German finance minister, who has called on the ECB to cut rates. Prof Paul Krugman of the Massachusetts Institute of Technology commented in Germany's Capital magazine this month that "even if Mr Lafontaine proposed coffee for breakfast", the ECB would reject the suggestion as an assault

on its independence. In fact, the interaction between politicians and cen- than the president of the tral bankers has become a central bank does," he said serious problem for the conduct of economic policy in arliament in January.

seem unable to reconcile the options. in which he participates. "I have the inclination to

talk a little bit more about fiscal developments than most ministers do, and ministers have the inclination to talk a little bit more about monetary developments at a hearing of the European

Wim Duisenberg, president of the ECB, said as much when describing the meetings of the Euro-11, the regular gatherings of the euro-zone finance ministers.

need for a tight fiscal policy

and labour market reform,

to call for lower interest

rates. But the two sides

The main arguments in

ECB is correct about the persistent decline in annual inflation in the euro-zone -0.8 per cent in December and the dismal economic performance of Italy and Germany, which account for about half the euro-zone's German growth became

negative in the fourth quarter of 1998, while inflation is heading towards zero. The country's annual rate was 0.2 per cent in January, a potential measurement error - estimated at up to 0.75 per cent - could point to a deflationary trend.

Real short-term interest rates, which are adjusted for expectations of future inflation, are about 2.3 per cent in the euro-zone. Real interest rates, however, are not homogenous across the region.

They are higher in low-in- rather than for acting pre-Prof Krugman says the favour of a rate cut are the flation countries, such as maturely,

Germany, and lower in relatively high inflation economies, such as treland. The ECB regularly main-

tains that interest rates in

Ocalan's capture. But yester-

day was the first time Mr

Ecevit gave any details of

the proposals. He is expected

campaign for the April gen-

eral election in Diyarbakir,

the biggest city in the

the euro-zone are low both in terms of historical rates and international comparisons. That may be true for nominal interest rates, but it is only partially true for real interest rates. For example, US real interest rates during the recession in the early 1990s were zero. The ECB argues that curozone inflation, rather than

German inflation, should be

the benchmark. This is cor

rect in terms of the law, but ignores the fact that Germany is as likely to drag down growth in the rest of the euro-zone as the eurozone is to push up Germany up to its level. Until now nobody expected the ECB to cut interest rates. So soon after the suc-

such a move would have been viewed as premature. But the honeymoon is over. Since its launch in January, the euro has declined against the dollar by over 6 per cent as the markets have become increasingly pessimistic about economic growth prospects in the

cessful launch of the euro.

euro-zono. Whatever the ECB does on Thursday, it will face criticism. Since central bankers have been known to give out misleading signals, a rate cut cannot be ruled out. But the chances are the ECB will be criticised for failing to act

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By Robert Graham in Paris

European governments yesterday reluctantly acceded to French requests for a postponement of negotiations on the reform of farm policy to allow time for talks between ment on Agenda 2000 unless Paris and Bonn to overcome their differences.

The gap in positions is still very big," Jean Glavany. French agriculture minister, said yesterday before the delay was agreed.

Talks between agriculture resume today in Brussels after last week's abortive marathon session, but the meeting has been postponed at least until Thursday. France had sought the delay to allow more time for common ground with Germany, which is chairing the talks.

France has found itself isolated from virtually all the other 14 EU members in a vigorous defence of its powerful agricultural lobby.

Mr Glavany said that if today's meeting had gone ahead he would have presented a memorandum with some new ideas to his fellow EU ministers. This document is now likely to be held back pending a series of bilateral talks, notably with the Germans.

Paris is insisting the German presidency accept the principle that any deal on reform of the Common Agricultural Policy (CAP) must be directly linked to the broader talks on restructuring of EU finances, the Editorial comment, Page 15

Until now the German presidency has sought to separate the agriculture dossier as the most contentious.

"There will be no agreement on the CAP, just as there will be no global agreethe French and German positions come closer," Mr Gla-

He conceded that his relationship with his German counterpart was "a bit" difficult, highlighting the continued problems Paris is having ministers were due to in setting up a proper dialogue with the new German government.

He was speaking against the backdrop of the annual international agricultural show in Paris, where he and his staff have moved their offices for the week to underscore the political importance of French agriculture. The Socialist-led French

government of Lionel Jospin has rejected Commission proposals, backed by Germany, to reduce farm spending by shifting part of the burden on to national budgets. France is also opposed to any change in the current regime of milk quotas.

Officials were suggesting yesterday it could prove impossible to establish a new negotiating base this week. Mr Glavany has said several weeks might be needed. Such a delay would interfere with German plans to wind up talks on Agenda 2000 by the end of March.

Russian who dreams of seeing Cossacks clad in denim

Jeans may be losing their popularity in the west but to a deprived area of the former Soviet Union they have brought freedom and opportunity, writes John Thornhill

the idea of Cossacks about as likely as cowboys eating caviar. But Vladimir Melnikov, who hails from the Cossack heartlands of Rostov-on-Don in southern Russia, is determined to clothe his compa-

triots in denim. "Jeans are the symbol of the 20th century," says the 50-year-old entrepreneur, enthusing about their associations with freedom, frontiers and informality. Besides no one made them here before so there was little competition," he adds, rather more pragmatically.

Mr Melnikov's company, Gloria Jeans, is an all-toorare example of a successful manufacturing enterprise in country still racked by economic crisis. Last year his private company turned out 2.1m items of denim clothing including trousers, shirts and coats. He aims to lift production to 5m pieces this

уеаг. which has significantly lowered the company's costs in dollar terms. Gloria is even preparing to export its jeans to Germany. It has already clinched a trial order for 22.000 pieces, which could

expand to 500,000. "We are now working in an absolutely new environment following the devaluation," says Mr Melnikov. We can sell our jeans for as little as Rbs145 (\$6.5). That is the lowest price for a quality product to be found anywhere in the world. Our competitors are not very

The impulsive, grey-haired wearing jeans seems businessman, who sports a sharp pin-striped business suit, buzzes with ideas as he is driven through Rostov's snow-clogged streets in his white Chrysler automatic. He plainly relishes a challenge: even at the age of 13 he was earning money by catching fish in the Don river and undercutting shop

> Such "anti-Communist" activities were later to attract the attention of the KGB, who imprisoned him for black market trading. "I did nothing bad. But

Before our boss was the state. Now we have a new boss - the market. We choose our styles and designs but the risks have also increased. If we work badly, we earn bad wages'

Boosted by the effects of they called me a speculator the rouble devaluation, and threw me in jail," he says. "It is bad to steal. It is bad to swindle. But all that I did is permitted in the Bible. Everyone has a right to pri-

vate property. Mr Melnikov was released from prison under an amnesty proclaimed by Mikhail Gorbachev, the Soviet leader at the time. He celebrated his freedom by founding Gloria and manufacturing jeans. In 1992 he owned just two sewing machines but he amassed enough capital to buy the "half-dead" state-owned Novoshakhtinsk Sewing Factory No. 6 in a nearby coal mining town.

Rbs1,000 a month, they praise Mr Melnikov for paying them in full and on time - unlike most other local enterprises.

more than 40 per cent follow-

unprofitable pits.

'aisa Gbozdenko, bead of the design department, financial problems. says both the working practices and the age profile of the factory have been transformed since Mr Melnikov arrived. Previously, a Moscow ministry dictated what clothes and designs should be produced and in what quantity. But now the company's employees, who average just 27 years of age. are responsible for all such

The one-time social outlaw has been transformed into state. But now we have a new boss - the market. We something of a local hero as he battles to revive Novo- ourselves choose our styles shakhtinsk's depressed economy. The unemployment have also increased. If we work badly, we earn bad rate among the town's wages," says Ms Gbozdenko. 100,000 residents soared to

Russia's economic crisis ing the closure of several has brought many domestic manufacturers a second Gloria has rapidly expanlease of life as imports have ded production and now collapsed in the wake of the rouble's devaluation. employs 2,000, mostly

female, workers who fever-Mr Melnikov says Gloria ishly stitch together jeans to must use this breathing earn themselves a bonus. space to position itself firmly Although they complain that at the cheaper end of the the average wage is only market while at the same time it should try to improve

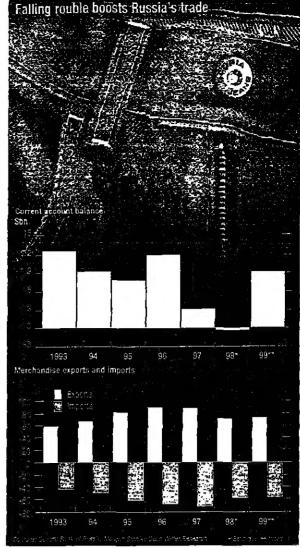
Our turnover was \$18m last year but we have set ourselves new goals. We want to reach a turnover of \$100m within three to four years," he says, observing that textile magnates have often formed the first generation of capitalists in many countries. including England, South Korea and pre-revolutionary Russia.

nies struggling to overcome the country's economic slump, Gioria Jeans has to deal with an alarming amount of bureaucratic and

Mr Melnikov protests that foreign suppliers also provide shoddy service because they are dismissive of Russian producers. Moreover, he faces the uni-

versal managerial challenge of turning a one-man entrepreneurial business into a more systematic, professionally run company. Recognising the need for

change, he has already hired



a handful of Turkish, Italian sian managers, including his introduce best business practices from abroad.

new generation of young and

instinctively capitalist Rus-

and British managers to daughter, Alina, who works in Gloria's planning depart-But Mr Melnikov is ultimately placing his trust in a

With a wry grin, he finally reverts to communist rather than capitalist rhetoric: "The nds

Blair to speak up for 'culture of enterprise'

By Robert Peston in London and Peter Norman in Milan

Tony Blair, the British prime minister, will today urge European socialist leaders to adopt the "culture of enterprise" promoted by US President Bill Clinton, warning them that the "euro cannot succeed without economic

His address, on the second in Milan of European Socialists and Social Democrats. may offend fellow government heads, while signalling to the UK that his newly increased enthusiasm for the euro will be accompanied by pressure for deregulation of the euro-zone.

At the congress, which began yesterday, socialist leaders have called for the European Union to float eurobonds as a way of financing increased investment in Infrastructure and innova-

tion to create more jobs. Mr Blair will also challenge the presumption among many euro-zone socialists that the traditional "European social model" of high social protection is superior to the more laisser The centre-left in Europe should therefore embrace a tackle Europe's jobless total "real dialogue" with Mr Clin-

ton and his deputy, Al Gore. Mr Blair's spokesman said he would call for a "modernised European social model" that eschewed Tegulation and high taxes". He is also expected to cite a Financial Times survey of European business groups as evidence

thought of harmonising cor-

This risks dissension at the congress. It is likely to be interpreted as a direct companies, in trans-Eurocriticism of Oskar Lafontaine the German finance minister and SPD leader who has been pushing for an erosion of the national veto over RII tax decisions.

ment heads, including Lionel Jospin of France and Gerhard Schröder of Germany, that they must "face facts". Their commitment to "social cohesion" may be laudable but "high unemployment is not social cohesion".

Mr Blair will also endorse an employment strategy for the European social group, which points to the advantages of monetary union in promoting growth, using the US experience as evidence. Urging that growth and

employment be put at the centre of closely coordinated national and European policies, Antonio Guterres, the Portuguese prime minister, said yesterday that innovative forms of finance should be part of a finances and would not faire approach of the US. new mix of macro-economic and structural policies to of more than 15m.

Mr Guterres, asked in Jandevise strategies to combat unemployment, said public spending must be restructured to increase its investment component.

said, could play an increasinvestments in innovation by small and medium-sized pean transport networks, in research and development education training and pilot programmes on employment

Mr Guterres called for Mr Blair plans to lecture spending by the EU's structural funds to be comp mented through operations of the European Investment European Investment Fund. leaders yesterday, he said "new ways need to be considered to convert private savings into investment' and that the "role and viability of eurobonds should be seriously considered by

European institutions". Similar ideas were floated last year by Mr Jospin and Romano Prodi, then prime

minister of Italy. Mr Guterres said there would be no need to change EU regulations to allow the issue of eurobonds. They would play a "relatively incremental" role in EU growth pect which polices the deficits of individual

member states. The idea of EU borrowing uary by the Socialist and on international capital mar-Social Democrat leaders of kets was taken up with 10 other EU countries to enthusiasm by other senior left of centre figures. Costas Simitis, the Greek prime minister, said bonds should be used to finance the trans-European network.



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in a city with a creative and innovative spirit, a business orientation and convenient transportation. Barcelona was our first choice and we are delighted

that we now call the city our home in Europe."

Robert S. Hamuda, Dean, Craduate School of Business. The University of Chicago.

Private funds compete to sell pensions to Poles

By Christopher Bobinski in Warsaw

Poland's pension reform began in earnest yesterday as a sales force numbering tens of thousands moved out to sell private schemes to a general public prepared by a barrage of publicity on television, radio and the news-

The race for clients is on between new private pension funds set up under the reform, modelled on Latin American schemes. These funds are to be handed a 40 per cent share of people's state-administered pension

contributions. In the past, the state used all pension contributions to pay current pensioners. No money was invested. The new system will allow 40 per cent of contributiuons to be invested by private funds and will be compulsory for insurers from European Poles aged 18-30, optional for countries, said he expected a tered 4.8 per cent growth.

able to those over 50.

Most of the new fund man- ket. agers are joint ventures bank working with local financial institutions. In all 8m Poles are initially expec- • Hanna Gronkiewicz-

produce savings for employers who will from now on from the opposition as well pay only half of the high 45 as the right wing of the govper cent pension contribu- erament for reflationary ecotion. The other half is to be paid by employees. In the past the entire sum was paid by employers. The reform will also provide a much needed increase in the rate

of savings in the economy. Yesterday Boguslaw Kott, the head of the BIG Bank Gdanski which has established Ego, a joint venture with Eureko, an alliance of Union.

those aged 31-50 and unavail- maximum of 10 funds to win up to 90 per cent of the mar-

Ego estimates a 10 per between big western insur- cent market share would ers or banks such as Citi- give the fund about \$100m to invest in the first year of operations.

ted to be covered by the new Waltz, the head of Poland's central bank, yesterday The scheme is designed to denied the economy was in recession and rebutted cails nomic policies.

She said she expected gross domestic product to grow by between 4 and 4.5 per cent in 1999. This would be a good

result compared with an expected decline in GDP in the Czech Republic and predictions of growth of under 2 per cent in the European

Last year Poland regis-

Barcelona is not just a practical, ordered and comfortable city, it is also alert, A city that never sleeps. That firmly backs the development of new technologies and services (it is the leading city in the application of new computer technologies). A city which knows that talent is where the future is. Barcelona's wide ratige of universities and its intense promotion in this field attracts chousands of foreign students each year and facilitates exchanges with universities in other sountries, Barcelona also has numerous centers for technological studies and prestigious management schools in 1994 the city was nominated as the European seat of the Chicago University Business School. Something achieved by its own merits, Internationally, Barcelona has been recognized in many ambits as an exemplar city.





Israeli cabinet divided over Lebanon strategy

The Israeli security cabinet yesterday said it was prepared to continue the fighting "against the terrorist groups" in Lebanon amid growing disagreement future strategy.

But with two months before elections, government officials said Benjamin Netanyahu, Israeli prime minister, wants to prevent any escalation of the fighting, believing it would damage his re-election

As Israel considered its options, a five-nation committee of US, French, Lebanese, Israeli and Syrian representatives was today expected to hold a meeting in southern Lebanon today to avert any escalation and use diplomacy to ease ten-

A spokesman for Salim al-Hoss, Lebanon's prime min-ister, said Mr Hoss had telephoned the foreign ministers the US State Department to arrange the meeting. In sad telephoned President Emile Lahoud, his Lebanese counterpart. Syria is the power broker in Lebanon where it has 35,000 troops and links any Israeli withdrawal from southern Lebanon to Israel's return of the Golan Heights which it captured from Syria during the 1967 Six Day War.

A statement issued after the Israeli cabinet meeting said: "Israel will determine the timing as to when to attack Hizbollah targets." The tone, however, was less bellicose than Sunday night



would launch sea, air and ground attacks against the Hizbollah after the movement killed three Israeli soldiers, including the commander of an elite paratrooper commando unit. The Shia Islamist Hizbol-

lah movement has been fighting a guerrilla war to force Israel out of a part of southern Lebanon to where Israel withdrew in 1985 after invading the country in 1982. The five-nation committee expected to meet today was

set up at the end of Israel's last major incursion into Lebanon in April 1996, when its forces launched a 17-day air, artillery and naval bombardment that killed more than 200 Lebanese civilians. Its remit is to ensure Israel and Hizbollah comply with an agreement not to fire on or from civilian positions.

Since then, 319 Israeli soldiers have been killed, 162 of them since mid-1996, when Mr Netanyahu was elected prime minister. Israeli military sources said neither the international community nor domestic public opinion would accept a full-scale attack on Lebanon in a bid

recent opinion poll showed that 63 per cent of those polled believe Mr Netanyahu was not doing enough to resolve the conflict. An official added: "If we went in on such a large scale, how would we get out? We've been there before."

A senior government official said the cabinet, for the moment, yesterday agreed to try to prevent any escalation. But within the cabinet, he said, there were sharp Moshe Arens, defence min-

ister, supports attacking Lebanon's infrastructure and Syrian bases. Avigdor Kahalani, public security minister, yesterday said israel must force Lebanon to change its policy. If that proved impossible, Israel must withdraw unilaterally. Ariel Sharon, foreign min-

ister, who as defence minister led Israel into Lebanon in 1982, recently called for a unilateral withdrawal, which Mr Netanyahu last year ted, but with the con-Israel's security needs on its northern border.



terday agreed to try to avoid escalating the conflict

Hizbollah sharpens up its tactics

Israel can no longer look upon the Lebanese Shi'ite Islamist movement as just 'ragamuffin suicide bombers'

By David Gardner, Middle East Editor

Intelligence is a commodity in which Israel has long commanding support across believed, not without reason, that it had a ruthless edge sharp enough to outmanoeuvre all its adversaries. It has come as a real shock to learn that Hizbollah - the Lebanese Shi'ite Islamist movement long disdained by Israelis as ragamuffin suicide bombers from the slums of south Beirut - has developed an intelligence capacity which can outsmart Israel's

This was made brutally clear on Sunday when Hizbollah guerrillas ambushed a convoy ferrying Brigadier-General Erez Gerstein through the "security zone" Israel has occupied in south Lebanon since 1978.

Gen Gerstein, in charge of liaison with the South Lebanon Army (SLA), Israel's mercenary force in south Lebanon, was the most senior officer killed on Israel's northern battle-front since the full-scale Israeli invasion of Lebanon in 1982. But Hizbollah's ability to identify and attack vital Israeli occupation targets has been evident since roughly October 1995. It was then that the Israeli Defence Forces (IDF) began noticing a qualitative change in the Shi'ite movement's tactics in particular its ability to anticipate the movements of senior Israeli intelligence

officers and elite units. This was not because the guerrillas had acquired better weapons. Nor was there any change in the motivation of Hizboliah volunteers, who between 1982 and 1985 had forced Israel's invasion force to retreat from Beirut to the southern buffer under attrition spearheaded by suicide bombers. It was primar-God" had immeasurably with popular disquiet at the improved its intelligence gathering.

It acquired this capacity not only because it was fighting on home soil - the treacherous mountains and Lebanon - but because it had penetrated the crumb-

Israel originally built this force out of a predominantly Christian faction of the Lebanese army which had disintegrated during the 1975-90 civil war. It then enticed local Shi'ite volunteers with substantial salaries in an occupation zone which offered almost no alternative

But successive Israeli offensives after the retreat of anon."

1985 failed to dent Hizbollah which grew into a popular social movement and legitimate resistance organisation the sectarian spectrum of Along with military staleour rec

mate in Lebanon, the prospect of regional peace also eroded the morale of the SLA. Dim though this prospect now is, nobody in south Lebanon has forgotten the lynchings of Israeli collaborators that accompanied the IDF's retreat in 1985.

As the SLA's ability to police the buffer diminished and its members turned to collaboration with Hizbollah. IDF units were thrust into the front line, and have been sustaining growing casual-

From June 1985, when Israel finalised its withdrawal to the "security zone" to June 1996, the IDF lost 159 men in Lebanon; from mid-1996 to today it has

These bald figures, however, are inadequate to express the wounded pride of the legendary IDF at this rare defeat by Arab arms. which has led former senior officers to question the wisdom of Israel's involvement in "the Lebanese quagmire". Whereas in the past. Israeli commandos used to hit targets in Lebanon with case including Sheikh Abbas Musawi, the former Hizbollah chief they assassinated in 1992 - many of its recent ventures north of the "security zone" have been flascos. Inside the zone itself, the IDF is often pinned down in fixed positions, and no amount of air superiority can compensate for this

weakness on the ground. In this kind of conflict. many Israelis believe their vaunted regional power is that of a giant with feet of ily because the "Party of clay. This sentiment, along growing casualties, is fuelling calls for a unilateral withdrawal from Lebanon.

Eitan Haber, a former aids to Yitzhak Rabin, the late Israeli prime minister, ravines of Shi'ite southern summed up this sense of powerlessness in yesterday's Yediot Aharanot newspaper.

"We, whose arsenal is full of atom bombs, who extricated the hostages at Entebbe [airport], who snatched radar systems from under the noses of drowsy Egyptians, who killed terrorist chiefs in their beds [in Beirut) with soldiers dressed as women, and we - we have no solution?" be asked, conhave tried everything in Leb-

Evidence of fraud grows in Nigeria poll

By William Wallis in Lagos

Evidence of fraud and presidential election sidered the turnout modest mounted yesterday as Olusegun Obasanjo, Nigeria's exmilitary ruler, was formally declared the winner.

in a sign that Nigeria may between the number of votbe deprived of the clean beginning it needs to consolidate the transition from military to civilian rule, the losing candidate, ex-finance minister Olu Falae, satd he he would challenge the result in court.

Mr False went on, how-

ever, to call for the formation of a national unity government which would include members of the two losing parties who supported him. In Nigeria's past, disputed elections have resulted in violence. This time the rigging appears to have been carried out by all sides. Moreover, the margin of victory, together with the popular desire to see an end to 15 years of military rule on the scheduled handover date of May 29, seems likely to outweigh concerns over the vote's fairness, especially if the winning side is prepared to compromise with a trade-off in ministerial posts. Final results announced by the independent electoral commission gave Gen Obasanjo 18m votes to Chief

The recorded turnout was between 50 and 70 per cent. Race against failure, Page 14;

Falae's 11m.

aborted by the military. Given that in many parts manipulation in Nigeria's of the country observers conthere can be little doubt that there were a great number of stuffed ballot boxes. "There was a wide disparity ers observed at the polling stations and the result that has been reported from several states. Regrettably therefore it is not possible for us to make an accurate judgment about the outcome of the presidential election." former US President Jimmy Carter, who heads an American delegation, said in a

the 1993 election which was

clectoral commission The Transition Monitoring Group, which groups together 63 Nigerian human rights and civil society NGOs, went further: "The presidential election recorded a far higher inci-dence of electoral malpracpresidential tices than previous elections," it said.

Gen Obasaujo has the backing of the northern military and political establishments who might prove most dangerous to him if they were not on his side. It is in his own south-western region, which voted massively against him and backed fellow Yoruba, Chief Falue, that he will have most

or as much as twice that of Editorial comment, Page 15

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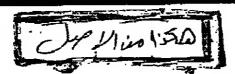
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Loewe Opta GmbH Management Buy-Out

Loewe Opta GmbH has been acquired by Loewe Holding GmbH.

The management holds a stake of 60% in Loewe Holding GmbH and 3i Group plc together with 3i managed funds hold a further 40% stake.
Senior and mezzanine debt facilities for the acquisition financing

October 1998

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Deutsche Woolworth GmbH & Co. OHG

Management Buy-Out
Senior debt facilities to

finance the acquisition of Deutsche Woolworth GmbH & Co. OHG

We acted as Arranger Equity led by Electra Fleming February 1999

CINE : MEDIA

CineMedia Film Aktiengesellschaft Geyer-Werke

Initial Public Offering and placement of 1,550,000 common shares for a total issuing volume of EUR 38.75 m on the Neuer Markt

Lead Manager Bookrunner February 1999

INTERTALIMENT

Intertainment Aktiengesellschaft

Initial Public Offering and placement of 1,212,000 common shares for a total issuing volume of EUR 43.6 m on the Neuer Markt

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Equity arranged and
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October 1998

We acted as Arranger



UFA Theater GmbH

Recapitalisation/ Expansion Financing

DEM 245,000,000 Senior debt facilities

We acted as Arranger

Equity underwritten by Founders, Management and Investment Pools who were advised by Apax Partners & Co. and Pricoa Capital Group.

October 1998



Cartiere del Garda S.p.A

Leveraged Buy-Out ITL 785,000,000,000 Senior Secured Acquisition and Refinancing Facilities

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Equity arranged by CVC Capital Partners Europe September 1998



Lintec

Initial Public Offering and placement of 480,000 common shares for a total issuing volume of DEM 33.6 m on the Neuer Markt

Buokrunner

August 1998



Gaz Liquéfiés Industrie

Leveraged Buy-Out

Senior and mezzanine debt facilities for the acquisition financing

We acted as Co-Arranger

Equity arranged and provided by NatWest Equity Partners and Electra Fleming & Associés

August 1998

TEM

Textilmaschinenkomponenten GmbH & Co. KG

Management Buy-Out

3i Group plc/3i Europart-

ners II LP and the management acquired a 100% stake in Temco Holding.

DEM 44,500,000 Senior and mezzanine debt facilities to finance this acquisition.

We acted as Arranger

July 1998

SoftM

SoftM

Initial Public Offering and placement of 521,600 common shares for a total issuing volume of DEM 32.3 m on the Neuer Markt

Lead Manager Bookrunner May 1998

AUGUSTA

Augusta Beteiligungs-AG

Initial Public Offering and placement of 2.000,000 common shares for a total issuing volume of EUR 130.0 m on the Neuer Markt

Lead Manager Bookrunner April 1998

transtec

transtec

Initial Public Offering and placement of 1,130,000 common shares for a total issuing volume of DEM 80.2 m on the Neuer Markt

Lead Manager Bookrunner March 1998

Louis

SIRONA GROUP

Management Buy-In
DEM 281,000,000
Senior debt facilities to
finance the acquisition of
Sirona Group

We acted as Co-Arranger

The investor group was advised by Schroder Ventures

January 1998

FiberMark

FiberMark Gessner GmbH & Co.

has been acquired by FiberMark Inc. Brattleboro, VT, USA

DEM 84,000,000 Credit facilities We acted as Arranger

Selected transactions

HypoVereinsbank

This announcement appears as a matter

Intel denies conduct choked competition | Sky's the limit for prototype

Tight security for trial of Cuban dissidents

San Francisco and Richard Wolfle in Washington

Intel, the world's largest chipmaker, yesterday said in a legal brief filed prior to its trial on antitrust charges. that "not one single microprocessor sale by a competitor" had been lost because of

its alleged conduct. The complaint against Intel, filed by the Federal Trade Commission, is to be argued before an administrative law judge in hearings scheduled to begin in Wash-

By Pascal Fletcher in Havarra

Cuban authorities yesterday

clamped a security strangle-hold on the trial of four lead-

ing dissidents, rounding up

and detaining supporters

and sympathisers and bar-

ring foreign diplomats and

Roque, Félix Bonne, René

The trial of Martha Beatriz

journalists from attending.

the FTC's claim that Intel has stalled innovation in the microprocessor market by abusing its market power. Intel holds an approximately 80 per cent share of the cessors used in personal

In particular, Intel is alleged to have withheld access to advance information about future microprocessor products from three customers - Intergraph. Compaq Computer and Digital Equipment - when it became involved in legal disputes with each of them.

more than 19 months,

opened in a west Havana

courtroom cordoned off by

crash barriers and guarded

by uniformed police and

plainclothes security offi-

The case of the four, who are charged with sedition, is

widely viewed by many for-

eign governments as a key

test of whether Cuba's com-

merits was insufficient for microprocessors. "Because Intel." the FTC said in its product information and pre-trial brief, which was also released yesterday. "The company instead chose to exploit its monopoly to gain access to the innovative technology of others in order to maintain its market domi-

The PTC is accusing Intel of coercing its major customers into granting access to their own new technology. Antitrust officials said Intel had forced its customers to license their technology to Intel by threatening to deny them intel product informa-

to tolerate any domestic

But the tactics adopted by

the authorities even before

the trial started suggested

they cared little about inter-

Well over 30 anti-govern-

ment activists were reported

detained by police over the

weekend, apparently to pre-

national opinion.

political opposition, however

who have been in jail for munist leadership is willing

product information and samples were critical to their core business, Intel's victims had no choice but to acceds. to its demands," the FTC

"In effect, Intel established its own privately-administered compulsory licence regime by which it can acquire at reduced cost any technology that it perceives to be a competitive threat." However, Intel said in its legal brief that the FTC had failed to provide any evidence that its actions had an

adverse effect on competi-

vent them from trying to

Diplomats from the US,

South Africa, Canada, Swit-

zerland, Poland, the Czech

Republic and several Euro-

pean Union nations were

turned away from the court

entrance, as were foreign

reporters. Officials told them

it would be a "closed" trial.

with only family members

attend the trial.

own economic expert, Frederic Scherer, had admitted there was no evidence of any harm to innovation or competition, Intel argued, using parts of Mr Sherer's deposition to back up its point. Intel also presented state ments from several other

ers including IBM, Digital Equipment (now part of law. Compaq Computer). Moto-rola, Sun Microsystems and National Semiconductor. It said the evidence was "overwhelming" that competition was thriving in the

One, apparently a senior

security officer, ordered

Michael Kozak, head of the

US Interests Section in

Havana, to move away from

the court entrance. The offi-

order in the name of the

"revolutionary authorities".

Mr Kozak said he had come

to show his personal support.

for the four on trial, whom

cial said he was giving the

Even the government's Despite its strong market did not hold "monopoly power" as defined by the US courts, because it was unable to "control prices or exclude competition

Intel also said that an FTC proposal that it be forced to license its intellectual property to potential comp was not supported by the

Mandatory licensing would "threaten every sig-nificant technology firm that has undertaken any kind of cooperative activity with customers or third parties."

Before their arrest on July

grip on power held by Presi-

dent Fidel Castro's ruling

Cuban Communist party

They urged voters to boycott

one-party elections and sent

a letter to foreign business-

men warning them they

could be contributing to the

suffering of the Cuban

people by investing there.

n for prototype search for private rocket By Christophar Parkes W Mojeve, California Trototype rocket intervolutionia

A prototype rocket intended to revolutionise the commercialisation of space emerged from its hangar yesterday ready for a maiden voyage which will take it a few inches above the Californian lesert and back.

Within two months the Roton C-9 is due to make its first tentative hop, a great leap forward for the private space launcher industry.

Before next year is out, it is set to deliver its first payload into space at less than a tenth of today's going tates for satellite launches, and return to earth for up to 100 more round trips.

List price for carrying a 7.000lb satellite into low earth orbit, will be \$7m. according to Geoffrey Hughes, marketing director at Rotary Rocket, Roton's manufacturer.

Encouraged by remarks resterday from an admiring Washington regulator, who said the Federal Aviation Administration had yet to refuse a licence for a commercial space launch, Mr Hughes said the roll-out was proof that "we are not rocket at the tip.

garage rocket scientists". At 63ft from base to apex and 22ft at its widest, the Roton provided the first substantial evidence of the entrepreneurial designs taking shape in half a dozen similar private US ventures. The presence of Patricia Smith, the FAA administra-

scored recent recommendations from a House committee that Washington should find ways to stimulate the expansion of commercial launch capacity. For Rotary Rocket, which has been in business for two and a half years, the most needed and most potent form of stimulation is cash. But federal funding is not wanted. Mr Hughes says, because government money brings gov-

ernment interference. Rotary, which has spent \$30m of private investment to date including \$6m for the prototype and its hangar, needs at least another \$100m to complete its first mission

to space. The Roton is the most curious of the projects under way. It is made mainly of carbon fibre composites and carries a crew of two.

It will be propelled by a spinning array of small rocket motors at its base. It will descend gently back to earth with four helicopter blades mounted on its nose. Each blade will have a small

These blades will be the sole means of propulsion for the prototype, and will lift and lower the vehicle. From a few inches at first, test flights will gradually increase to 8,000ft.

Public risks, said Mr Hughes were relatively small

Tables turned on tax service

By Richard Wolfle in Washington

As US taxpayers prepare to file their accounts to the Internal Revenue Service, the tax collection agency eliable financial statements.

The General Accounting Office, the investigative arm of Congress, said its 1998 audit of the IRS revealed that "serious internal control and financial management issues continue to

plague the agency" Auditors said the IRS was incapable of reporting reliably on its administration because of "pervasive weak nesses" in financial manage ment, accounting procedures, documentation and

Gregory Kutz, who led the audit for the GAO, said: "The IRS cannot do some of the basic accounting and record-keeping tasks that it expects American taxpayers

The highly critical audit of an agency famous for its aggressive audits of taxpayers - was released in the run-up to the tax filing deadline next month.

it represents a further blow to the public image of the IRS after more than a year of congressional criticism, which ended in legislation to overhaul the embattled agency last sum-

The new laws simed to achieve the most radical changes to the tax service in generation, establishing new oversight of the IRS and allowing taxpayers to sue for up to \$100,000 in cases of

In its report to the House government management subcommittee yesterday, the GAO auditors said the tax service continued to lack proper internal financial controls. Many of the problems would take years to solve fully, they warned.

In particular, the IRS was reported to suffer from a lack of control over tax efunds, leading to "millions of dollars of fraudulent

of being unable to account for its own property and equipment, including a Chevrolet Blazer and a \$300,000 laser printer which the agency appeared to have

The IRS was also accused

Aetna may face suit over Viagra

Aetna, the largest US health insurer, may be facing a costly federal class action lawsuit brought by men was itself condemned yester- denied insurance coverage day for failing to provide for Viagra, the anti-

potence drug A US district judge in California removed an obstacle to the case when last month she rejected a defence motion that would have dismissed the suit against the Aetna Life Insurance Company and Aetna US Healthcare of California.

The suit has been filed on behalf of men insured by Aetna nationwide who suffer from sexual dysfunction which has a physiological or organic cause. The lead plaintiff in the case, who is unnamed, is impotent because of prostate cancer surgery. Before the introduction of Vlagra, Aetna paid for the man's anti-impotence treatment with the drug Muse, which is injected into the penis.

However, since Viagra came on to the market a year ago. Aetna and many other insurers have refused to pay for it. Many have labelled Viagra a "lifestyle" drug which is not medically

According to the plaintiff's lawyers, the San Francisco firm Friedman, Ross & Hersh, the wording of Aetna's California policies clearly covers treatment for organic sexual dysfunction. Aetna has declined to com-

Medicaid, the federal health-insurance programme for the poor, covers the drug. But other insurers have applied to state regulators to exclude it, providing the drug only under a rider for which employers or the insured pay extra. Viagra retails at \$8-\$10 per pill.

Aetna tried to avoid litigation by offering the lead plaintiff, referred to as "Roe", reimbursement for an unlimited supply of Viagra, while denying any legal obligation to pay for it, A handful of other Aetna plan members also won coverage by using the company's internal appeals procedure, but were restricted to six pills every

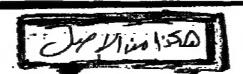
Plaintiffs' lawyers will now determine the size of the class involved and seek to have it "certified".

On the web today

http://www.ft.com/americas

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Impasse in search for WTO head

By Frances Williams in Geneva

The search for a new head of the World Trade Organisa. tion appeared to have reached an impasse yesterday, raising fears of an interregnum when Renato Ruggthe present director-general, steps aside at the end of April.

After missing two dead lines for selection of Mr Ruggiero's successor. WTO members last week set March 12 as their new target date, but this, too, looks in danger of slipping.

Consultations with members over the past month have not changed the rankings of the four candidates. according to a report yesterday to the WTO's general

Among the 118 members which have now expressed a view. Supachai Panitchpakdi, Thailand's deputy premier, continues to lead the field with 39 first preferences, followed closely by Hassan Abuyoub, former Moroccan trade minister, who has significantly improved his relative position at 35.

Roy MacLaren, former Canadian trade minister, is third with 23 first preferences, just in front of Mike Moore, former New Zealand premier, with 21. However, Mr Moore has the most second preferences (32) compared with 23 for Mr Supachai, 11 for Mr Abuyoub and eight for Mr MacLaren.

Several countries yesterday called for weaker candidates to drop out to make it easier to reach consensus, while some developing countries urged a vote if consensus is not achieved by the ments to remain beyond end of this month. A vote is April 30.

opposed by many WTO members, however, because they argue that the next director-general should be clearly acceptable to all 134 member countries.

On a purely arithmetic basis. Mr MacLaren would seem to be in the weakest position but he has some influential backers including the US which claims to be supporting him alongside Mike Moore. Sir Leon Brittan, the European Union trade commissioner, also favours Mr MacLaren though EU members are split between all four candi-

According to European trade officials, Mr Abuyoub is backed by a scant majority of EU members - France. Belgium, Greece, Ireland. Italy, Luxembourg, Portugal and Spain. Denmark, Finland and the Netherlands support Mr Supachai, Austria, Germany and Sweden Mr Moore and the UK Mr MacLaren, who is currently Canada's High Commissioner (ambassador) to Lon- I dynamic environment.

The officials said there seemed little prospect of any common EU candidate unless the field was narrowed considerably. At the same time, none of the candidates has an incentive to withdraw voluntarily, making it hard to see how the impasse can be broken.

One European trade official said yesterday that Mr Ruggiero might again be asked to stay on for another year while a new slate of candidates was found. However, Mr Ruggiero, who is 69 and not in good health, has so far refused all blandish-

Iran close to \$5bn target for oil investment

Iran may come near its no significant reserves are initial first year target of \$5bp of oil buy-back contracts signed with western energy companies but, according to industry observers in Tehran, the National Iranian Oil Company is less than satisfied with the overall response to the 43 projects on offer since

Serious interest, they say has been limited to the five offshore areas where contracts have been signed, and

to 10 onshore areas. According to Hossein Kazempour Ardebili, an adviser to the oil ministry quoted recently in the daily newspaper Arya, the government needs to attract more foreign investment to increase Iran's production

"In the years to come," he wrote, "Saudi Arabia's production capacity will be 15 million barrels a day (b/d), which will be alarming for Iran's security in the oilmarkets. Boosting production capacity would strengthen lran's bargaining position against other oil

According to industry analysts, Mr Ardebili could only have been referring to Iraq. Kuwait, Abu Dhabi as well as Saudi Arabia. These four together possess well over half proven global oil reserves. These states, they point out, could have a domi- traded at under \$6.

nant position in crude oil markets in 10 years' time if added to the capacity smaller producers both inside and outside Opec. Iran, they add, has to increase its production capacity now just to stay in the big league.

But Iran is too strapped for cash according to economists, to come up with the capital.

Their assessment is confirmed by central bank figures which reveal oil export earnings of only \$5.1bn in the first six months of the last fiscal year starting March 21.

Analysts reckon oil earnings for the whole year to next March 20 will not exceed \$9bn. After paying out subsidies, foreign exchange allocations for state industries and short-term debt payments. the government is left with a

With the prospect of low oil prices continuing, the situation confronting Iran average oil production is put at 3.5m-3.6m b/d. Of this according to Ali Shams Ardekani, an energy adviser to President Mohammad Khatami, 1.4m b/d goes for

domestic consumption. Iran's light crude has been fetching only \$6-\$7 a barrel on the spot market, while its

US warns over hormones dispute

By Nancy Dunne in Washington

US agriculture officials precedent that the US and yesterday warned that failure by the US and EU to cult issues by coming up settle a dispute over the Community's ban on hormone-treated meat would be "dangerous" for the future of world trade in farm produce.

American beef producers say they have lost hundreds of millions of dollars in sales since the ban went into effect in 1989, the officials said. Less than two-thirds of the US quota for high qual- with the EU labelling ity meat into Europe - 11,500 tonnes - is going unfilled because of the difficulties and expense in proving that meat has been produced

resolved, it sets a very good European can resolve diffiwith imaginative and innovative proposals," said-August Schumacher, Jr. undersecretary at the US

Department of Agriculture. In a pitch to a group of European journalists, Mr Schumacher extolled the US proposal for a settlement that American meat would be labelled in accordance regime. He sidestepped questions about whether the US would agree to labels containing the information that the cattle had been treated

WORLD TRADE

DEFENCE CONTRACT ELDERLY MIGS TO BE REPLACED AFTER ENTRY INTO NATO

Czechs prepare for talks on \$1.6bn fighter deal

The Czech defence ministry will request information from western aerospace companies later this month as a prelude to opening formal discussions on a potential \$1.6bn supersonic fighter contract.

The more formal proceedings for the contract have been long awaited by rival bidders as it has been discussed informally since 1996.

also brings the Czech Republic level with the other Nato entrants. Poland and Hungary, which are also considering buying new jets. "This is very welcome news," said Steve Mead, director of British Aerospace in the Czech Republic. "It puts an end to the speculation and will put on the table a formal response to a formal offer." The Czech Republic will

ioin Nato on March 12 with

new entrants. After trading away its Soviet-designed sesses only 40 old MiG-21s in the supersonic class, of which western experts believe fewer than half could be put in the air on any given day and all will be obsolete by 2003.

The air force wants to buy up to 36 jets to fill this gap and has been pushing for an early decision because it will

The more formal approach the worst air force of the need five years to adapt to personnel and housing costs. a time of economic recess the new weaponry.

The top contenders are seen as British Aerospace and Saab with the Gripen, Boeing's F/A-18, Lockheed Martin's F-16, and Dassault's Mirage. Russia is also interested but the air force is believed to favour producers from Nato member states.

However, the annual military budget is currently Kc37bn (\$1.07bn) and the bulk of this is eaten up by is likely to prove difficult at secure the best deal.

given that the air force is committed to buying 72 domestically produced L-159

light attack aircraft over the next four years for Kc30bn. "The military budget does not have the resources for this," said Jaromir Novotny. rather deputy defence minister. "The government has to find additional resources." This

There is little money for new but aerospace companies are procurement, particularly hopeful that, by offering offset packages of technology and investment, the government will view the contract as a way of regenerating the struggling industrial sector.

The best offset package may decide the contract and. than together, the Czech Republic. Poland and Hungary look to be competing to

TELECOMMUNICATIONS HIGH-COST OPERATORS WILL BE ABSORBED BY COMPETITORS, SAYS STUDY

Fierce rivalry 'to reshape global industry'

Telecommunications operators with high costs are likely to be absorbed by competitors as global competition intensifies, according to

The research, by Analysys. the Cambridge-based consultancy which advises operators worldwide, says that operators and service provid ers of all sizes are for the first time competing in a globalised and highly

Analysys sees several stages in the way the market at least 20 years.

The catalysts for the

changes reshaping the tele-

coms business are market

liberalisation and new tech-

globalised telecoms is no lonnew entrants immediately after liberalisation followed ger an optional development for a handful of major serby alliances, mergers and vice suppliers with some acquisitions leading to a new general global ambitions." it globalised environment popasserts, "it is essential to the ulated by a few major groups survival and prosperity of all and a large number of niche participants. large and

David Cleevely, Analysys managing director, said he did not believe the telecoms industry was likely to achieve the kind of "steady state" it exhibited in the first half of this century for

destroys the idea that competing globally is for telecoms groups a matter of choice.

Successful companies in the new environment, it started to shed staff and says, will combine low operational costs with tight business direction and control, unitary operations across chosen market segments and a recognition that there will be opportunities both in major markets and in

"Operators with a high

out that many, including AT&T of the US and KPN of the Netherlands, have costs. Deutsche Telekom, on the other hand, retains a

cost-cutting. It warns that a large operator with global coverage become an industry leader if it lacks other strengths. Valuations afforded the mobile

lutely, irrespective of their Touch, or DoCoMo of Japan, position," it warns, pointing may be justified by the enormous potential of cellular ments in other sectors electronic commerce, videoon-demand - in which high cost structure despite full service operators such as AT&T have powerful resources

Hills with David Cleevely, £1,495, Analysys Publications. Suite 2. First Floor.

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Indian rates

cut sharply

Beijing acts to boost great leap online

China yesterday moved to encourage millions more people to connect to the internet by halving the charges on data transmisinstallation of a second telephone line in Chinese

The measures are likely to accelerate what is already heing called China's great leap online, as industry ana-

Beijing's decision reduce the costs of internet access was part of a package of price cuts intended to deflect mounting public criticism over high telephone rates and low-quality service from China Telecom, the de facto state telecommunica-

The Ministry of Informa-tion Industry (MII) cut fees for internet use by 50 per cent, reduced international internet users to multiply phone charges to many parts

from just over 2m today to of the world by nearly 20 per more than 10m in 2000. ont and slashed the cost of domestic telephone line installation for some urban residents by more than 70 per cent, as well as offering free installation of second telephone lines. Ministry officials were

quoted as saying that the adjustments "were the result increasing complaints The MII and China Tele-

Duncan Clarke, a Shanghai-based telecoms analyst, said-the sweeping price cuts would foster the growth of China's internet industry. com have been the targets of But, he said, the measures intended to appease dissatisunusually forthright critifaction in the market did not cism in the state-owned

Guangdong Enter

business groups and academ-

ics who see the internet as

an essential tool for the

"knowledge economy" have

protested that they cannot

afford to pay the govern-ment-set rates to get online.

oly enjoyed by China Telecom: "Beijing is trying to development of China's introduce the results of comindustry without introducing the competition."

Wu Jichuan, the MII minister. acknowledged last month that it was "necessary to cut prices to allow consumers to benefit from the advantages of advanced China also announced that

'Holdings) L

advising Guangdong on its

restructuring, stressed that

the job was about more than simply "fixing a hole in the

Management changes and

greater strategic discipline

for a group whose activities

span infrastructure, foods,

manufacturing, travel, brew-ery and hotels will also be

GDE's losses are largely

due to hefty provisions

including HK\$11.78bn in

media in recent months, as address the fundamental by 20-60 per cent in order to business groups and academ-problems of the near-monopend the practice of having lucrative telecommunica tions services subsidise loss the official Xinhua news agency said.

The number of telephone and mobile telephone users, including the 28.3m new subscribers last year, has reached 110m people, just less than 10 per cent of China's population. The number of Chinese mobile phone users was 25m people by the

Downgrade for five financial institutions

By James Harding

Standard & Poor's, the ratings agency, yesterday downgraded five of China's largest financial institutions in a sign of the declining international confidence in China's banks and financial services industry.

The ratings agency said it expected the domestic operating environment for Chinese financial institutions to become increasingly difficult as economic growth slowed. S&P said the long-term outlook was negative for

Bank of China, China Construction Bank, Industrial and Commercial Bank of China, Bank of Communications and China International Trust & Investment Corporation (Citic) and they were removed from CreditWatch Negative, where they were placed at the end of

The foreign currency counterparty credit, certificate of deposit and debt ratings on all five were reduced.

The five institutions stand at the core of China's financial sector, including three of the big four state banks, one of the country's few, growing quasi-commercial banks and the flagship international trust and investment company.

S&P outlined specific probems that limited each institution's ability to improve its credit rating.

The rating for Bank of China, historically China's would say it does not mean, structure spending intended sures to boost bank profits Taiwan's banks - a sharp state-owned foreign exchange bank, reflected domestic market conditions. China Construction Bank,

has taken the lead on mortgage financing, also had strong and continued government support, but there remained concerns on poor asset quality, earnings and

after budget

Bombay and Mark Micholson in New Deliti

India's central bank cut interest rates sharply yesterday in what was seen as a co-ordinated response to Saturday's tax-raising budget. The Reserve Bank of India reduced the repurchase rate from 8 to 6 per cent, cut the bank rate from 9 to 8 per cent and reduced the cash

per cent of deposits to 10.5 Bimal Jalan, governor of the Reserve Bank, said conditions were right for a

reserve which banks are

obliged to put with it from 11

lower interest rate regime. "In view of lower inflation in recent weeks, slow credit offtake and the next year's lower borrowing programme announced by the government in the budget, the Reserve Bank's judgment now is that conditions are right for such a move," he

Economists said the rate cut would offset fiscal tightening in the budget, which raised taxes by about Rs93bn (\$2.1bn), and help spur industrial growth, than in the same period the at present languishing at 3.5 preceding year.

The move is seen as a sign that the government and the Reserve Bank are prepared to allow a controlled depreciation of the rupee to restore Last week's Economic Sur-

vey report, published on the eve of the budget, called for a pragmatic and flexible exchange rate policy. "It is pretty clear that they would like softly to depreciate the rupee," said the regional economist at a for-

eign investment bank. up slightly in January, rising 8.5 per cent over the same month last year to \$2.85hn.

However, official data show export growth remains months of the fiscal year, down by 1.98 per cent at \$27.1bn compared with the same period the year before. imports fell 4.95 per cent in January to \$3.3bn, but were 5 per cent higher for the first 10 months at

\$34.9bn India's trade gap for April-January, at \$7.79bn, is almost 40 per cent bigher

Indonesia forms new riot force

Indonesia's military chief formed a new anti-riot force yesterday, just as his troops killed at least 10 people in an attempt to halt another round of communal clashes. General Wiranto said the 3,300 officers from the army, police, navy, air force and intelligence agency would be rushed to riots across the archipelago, plagued by eth-

nic and religious violence in

recent months. The 10 people were killed as soldiers fired into fighting crowds on the island of Ambon, part of the Maluku island group. Gangs of Christian Ambonese attacked firm commitment they will Moslem migrants and threw not just walk out and leave strong government support | petrol bombs at the local | East Timor in a state of offset by deteriorating mosque, the latest in a series of tit-for-tat fights that have

left at least 150 dead and The attacks on Moslems in Ambon have yet to provoke Moslem attacks on Christians elsewhere in Indonesia. But migrant groups have recently clashed in Kalimanneed for bank mergers, stitutional crisis was a inadequate capital ratios, the tan; in East Timor hundreds of Buginese traders have

heen leaving, fearing attacks from pro-independence

Alexander Downer, Australia's foreign minister, said yesterday that President B.J. Habibie wanted to hear from the East Timorese people before June on whether or not they wished for indepen-

Indonesia's parliament could then formalise autonomy or annul the 1976 annexation before the end of the year. The tight deadlines have raised fears that a But Mr Downer said: "The Indonesians have given me a chaos, if independence is

Jaya have also demanded independence, raising concern that East Timor's secession may inspire other parts

chosen." Portugal, which

still claims East Timor, and

Indonesia resume talks at

China province puts funds into troubled group

By Louise Lucas and Rahki Jacob in Hong Kong

Guangdong's provincial government revealed yesterday it had poured HK\$246m (US\$31.7m) into Guangdong Enterprise Holdings, one of its languishing flagship companies, between mid-Decem-

ber and early February. Guangdong's support of GDE, which made a loss of HK\$18.8bn for the nine months to September 30, contrasts with the closure of Guangdong International Trust & Investment Corp (Gitic), the investment arm of the provincial govern-

Gitic folded in October with US\$4.37bn of debts, sending shock waves through many foreign bankers who had lent on the assumption the government would honour all the debts of its investment arms.

Gitic's closure showed this was not the case and prompted many banks to rein in their China lending. The resultant credit crunch compounded cash flow problems at mainland entities. This appears to have played

By Mure Dickle and Peter Montagnon in Taipel

Paul Chiu, Taiwan's finance

minister, said yesterday no

final decision had been made

on a controversial proposal

to cut the tax on share trans-

prompted a no-confidence

a rearguard action by minis-

ters against the cut. Mr Chiu

told the FT a reduction was

not inevitable even if legisla-

notion against the premier,

port GDE.

Wang Qishan, vice-governor of Guangdong, said GDE merited support partly due to its role in Hong Kong (tt has units listed on the territory's stock market) and because its balance sheet initially seemed stronger than that of Gitic. "But now today, we see the financial situation at GDE is in the same ballpark with Gitic,"

That financial situation was revealed to some 250 creditor representatives at a Hong Kong meeting yester-

Total liabilities of the GDE group exceeded total assets by HK\$13.2bp as at September 30, higher than bankers had expected. Its financial disarray was

further underlined by the government injection of HK\$246m which was required to help it meet ongoing business requirements and make interest payments of HK\$253m. GDE's own net operating cash flow was a mere

Zhong Guang Chao, chair-

"After two or three

Legislators will today vote

against Mr Siew that was

forced by opposition politi-

to cut the transaction tax to

support falling share prices.

members had previously

been vocal in their opposi-

Mr Siew and other cabinet

months the law might be time when the budget is

truly sobering. However, this is an important step to get our house in order."

The government is further supporting GDE by agreeing to inject several infrastruc ture assets. Possible candidates include a water plant which supplies water to Hong Kong, power plants, toll roads and bridges. A debt restructuring proposal is scheduled to go to bankers

Bankers have expressed

big source of revenue, at a

have condemned Mr Siew for

failing to protect the inde-

mier, but their no-confidence

motion, the first raised

under a 1997 constitutional

amendment, appears doomed

to fail given the ruling per-ty's parliamentary majority.

public confidence in the gov-

The row has weakened

Opposition legislators, ranging effect.

rency cash flow when the problem is with meeting hard currency debt. "Until all these asset injection plans are finalised, they won't have the cash flow to service debt. There are still a

restructuring and queried

the value of injecting more

assets with Chinese cur-

lot of question marks," said one banker with loans to GDE. Bankers were further disappointed by GDE's refusal to guarantee 100 per

"The key part of our policy

is to treat the banking prob-

this core business is stabi-

lised then there is no prob-

which many analysts say are

lem for other industries."

write-offs for bad and doubt-Taiwan cautious on share sale tax cut

ernment's ability to deal urgently required to solve

balance sheet"

with slowing economic the overcrowded sector's growth, but Mr Chiu said problems. He stressed the passed," Mr Chiu said. "I badly stretched by infra- recently announced mea- strong capital base of necessarily, a cut in the to stimulate the faltering and reduce non-performing contrast with the weakness loans would have a wide- of counterparts in Japan and South Korea.

President Lee had earlier called for bank mergers and said the business tax paid by banks, recently cut from 5 to 2 per cent, might be scrapped. He waved aside reports of a rift with the pre-However, Mr Chiu took a mier and his economic minrelatively soft line on the isters, saying talk of a con-

Financial Times Surveys

actions. The plan has on a motion of no-confidence

In comments that appeared to bow to pressure

suggested there could still be from President Lee Teng-hui

FT Guide to **Investing** in **Europe**

Saturday March 20

For further information, please contact:

Alasdair Rawlinson in London Tel: +44 171 873 3688 Fax: +44 171 873 4296 email: alasdair.rawlinson@FT.com

FINANCIAL TIMES No FT, no comment.

Novartis fined for misreporting income in Japan

By Paul Abrahams in Tekyo

been fined by the tax authorities for under-reporting its income in Japan. It becomes the latest in a number of domestic and foreign drugs companies to have fallen foul of the Japanese tax administration for using excessive transfer pricing.
Transfer pricing involves

parent companies overcharging subsidiaries in countries where the effective tax rate is high. This has the effect of minimising taxes, allowing the company to book the earnings in a lowtax nation, effectively cutting its tax charge.

The move is likely to alarm foreign drugs compa-nies, whose operations in Japan are usually highly profitable, but which tend to report low earnings.

the national and local level in Japan is among the highcent, although it is to be cut to 40 per cent as part of the

ulate the economy. The effective tax charge is also high because the Japanese authorities allow very few deductions.

particularly keen in recent years to ensure it receives porate tax revenues in Japan have been hit by the recession. In December, for example, the corporate tax take fell 20 per cent year-on-year. Ciba-Geigy Japan, an affili-

ate of Ciba which merged with Sandoz of Switzerland the Swiss to become Novartis, is pharmaceuticals group, has alleged to have underreported its income by Y8bn (\$67m) between 1990 and 1994, and the group has been fined Y3.3bn (\$27.7m). The company refused to com-

> This is disputed by Nippon Roche, which has asked for Y3.5bn relating to 1988 and

> The biggest case in recent years has been Yamanouchi. the Japanese drugs group which, according to the authorities, failed to declare Y54.1bn in income during the six years to March 1997. The group eventually had to pay Y24.2bn in additional

The Japanese subsidiary of Monsanto, the US life scito have avoided

Roche, another Swiss drugs group, has been accused on a number of occasions by the tax authorities of diverting profits to Switzerland. Last year, the tax office alleged the com-pany had avoided Y6bn in tax between 1992 and 1994. clarification of the double land and Japan. Previously, it received a demand worth

1991, which was cut to Y2bn.

taxes, including a fine. Its operations in Ireland, which has an extremely low tax rate for drugs manufac turers, were found to have overcharged the Japanese parent for raw materials used to make Gaster, its top

ences group, was this year

INTERNATIONAL ECONOMIC INDICATORS: BALANCE OF PAYMENTS Trade figures are given in billions of European ourse exchange rate in an index with 1990-100. UNITED STATES 67.8 151.51 60.1 151.67 36.2 183.94 59.2 166.44 83.5 164.05 110.8 130.31 110.0 120.99 87.7 121.43 53.9 136.24 83.3 136.84 108.1 146.89 -108.4 1.1833 -94.6 1.1017 -72.1 1.2745 -4.6 1.2391 -43.5 1.2957 -73.6 1.1706 78.5 74.7 55.5 79.2 93.2 117.9 121.3 102.8 67.4 89.2 109.4 -100.2 -99.3 -79.3 -53.5 -66.2 -98.7 -127.0 -122.8 -135.9 -160.5 246.5 221.3 249.4 256.4 300.1 324.9 331.6 320.1 361.8 333.9 -104.4 1.1857 -89.2 1.2928 -107.7 1.2526 -137.2 1.1309 -43.0 1.0874 -51.4 1.1020 -54.8 1.1198 1.1824 -48.2 -55.8 -53.7 -48.1 89.0 83.2 81.5 80,4 27.4 28.2 26.9 26.9 26.6 139.32 24.3 149.56 29.3 156.64 27.8 141.24 121.2 123.4 121.5 117.8 1.0882 1.0857 1.0857 1.1102 1.1022 1.0992 1.1028 1.1569 1.2021 1.1690 1.1762 1.1597 11.2 137.00 7.6 140.17 5.1 144.28 9.8 149.80 9.3 154.80 8.5 154.96 10.0 159.70 10.7 155.56 10.1 145.38 9.2 140.66 8.5 137.66 131.41 -0.4 1.9746 3.7 1.9835 1.7 1.9816 0.6 1.9697 1.8 1.9754 -0.3 1.9758 -2.2 1.9724 -1.0 1.9668 -2.2 1.9699 1.1 1.9669 52.4 53.4 51.1 49.9 50.4 108.4 109.1 109.7 110.2 112.3 113.0 114.8 109.9 105.4 106.3 105.2 104.1 29.8 26.8 27.8 27.9 27.5 27.8 26.8 27.0 27.4 26.4 26.6 40.4 40.1 42.1 40.3 41.0 41.5 40.3 39.7 39.8 39.9 38.0 102.7 97.6 98.5 100.0 96.6 95.5 80.4 76.9 89.3 75.7 75.3 Egy enthergy rate -3.6 -3.8 -7.6 -5.1 3.0 8.1 5.4 8.3 16.0 34.8 85.9 99.6 105.1 108.3 113,3 137.5 159.1 196.9 200.8 209.2 215.3 105.0 105.7 106.5 107.3 52.8 57.2 52.5 52.8 68.4 68.9 69.0 67.7 9.5 6,6273 8.1 6,6239 8.6 6,6105 6,5931 1948.6 1948.7 1945.8 1945.9 62.7 62.1 60.7 56.4 17.7 20.6 18.8 18.8 19.7 21.7 12.9 17.9 18.9 17.4 18.5

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NEWS DIGEST

Passenger aircraft pass

within 30m near London

A Boeing 737 heading for London's Heathrow airport came

within 30m of a Gulfstream IV over the east London sub-

urb of Chigwell early on Friday morning, it was disclosed

yesterday. The two passenger planes were flying at about 12,000ft. The Boeing was waiting for clearance to land at Heathrow while the Gulfstream was heading for Famborough, to the south of Heathrow. An air traffic controller is

thought to have ordered the Gulfstream to descend to

12,000ft because he mistakenly thought the airspace was

empty. The Civil Aviation Authority said an air traffic con-

troller at the West Drayton centre near Heathrow had been

suspended while he made a report on the incident. This is

normal practice. The authority refused to name the Boe-

Checks made for looted works

London's National Gallery is to investigate the origin of

120 paintings that came into its collection between 1933 and 1945 to ensure none were looted by the Nazis. There

is no suggestion any of the works has a disputed owner-

ship but the UK government has asked all national muse-

ums and galleries to check. The National Museums Direc-

tors' Conference set up a committee last June to consider

the theft of works of art during the second world war. The

National Gallery is the first UK institution to produce a list

requiring further examination. Antony Thorncroft, London

Prince Charles yesterday delivered another embarrassing

ing's airline or how many passengers it was carrying.

There are around 40 possible near-miss incidents reported every year in Britain and about 80 per cent of

them are found to involve no risk," it said.

NATIONAL GALLERY

FOOD POLICY

HEATHROW AIRPORT

IMMIGRATION DELAYS 'THREATEN UK'S REPUTATION AS INTERNATIONAL CENTRE FOR BUSINESS AND INVESTMENT

Lawyers protest at visa processing chaos

in London

firms in Immigration Law Practitioners' Association have sent a letter of protest to the UK collapse in processing of visa and asylum claims.

"It makes us a laughing stock in the international business community," said Philip Barth, treasurer of the sociation and a partner at Mishcon de Reya, the law

The chaos at Britain's

t became illegal in North-ern Ireland yesterday for a

landowner or estate agent

to refuse to sell property to

someone of the "opposite"

religion. This is one of the region's least known forms

of discrimination, confined

mainly to rural areas away

from the main flashpoints of

FF ETBA

III Finance

ECONOMIC & FINANCIAL SERVICES S.A.

written, non-binding expression of interest.

Either an offer for buying the total assets,

Magnesite mining concessions in Euboea.

First Entity

Third Entity

D. Fourth Entity

machinery, etc. F. Sixth Entity

invitation has appeared.

Second Entity

1982/190, supplemented by article 53 of Law 2224/1994.

Concerns the exploitation of manganese ores in the Drame region.

Concerns the exploitation of ferro-nickel in the area of Psachna Evvias.

may request and be able to visit the premises of the Company in liquidation.

supplementary information that may be useful to the prospective buyer.

the "Troubles"

placed them.

N Ireland property

shake-up aims to

evict discrimination

The move is an attempt to stamp out the

widespread 'don't sell to the other side'

culture. John Murray Brown reports

Directorate in Croydon, south London, began late last year. It has left families and business executives stranded in the UK because they are unable to extend visas or work permits.

The problems stem from the introduction of a new computer system, which is not working. The directorate has also moved offices, temporarily misplacing many

"It is worse than a third are absolutely amazed at the

chaos," said Julia Onslow-Cole, a leading immigration McKenna, a London firm. "It's a political not an administrative problem

now," said Mr Barth. "There will be lasting damage from this. These problems carry the real danger of causing serious and long-lasting discredit to the UK as an international centre for business and investment."

Once a visa runs out, visitors to the UK have to obtain world country, my clients an extension or renewal from the Croydon immigra-

Her visa is due for renewal involves submitting a passport for scrutiny, which can but she has been advised not become tied up in processing to send in her passport problems for many months. Executives are unable to Croydon. Mr Barth has given travel without a passport or her a letter asking any immigration official at the airport relevant visa. They must remain in Britain, or outto allow her back in but this means she must rely on the side, until the papers are goodwill of immigration offi-A Canadian woman repre-

cers to do her job. "They have moved 250,000 files from one office without labelling them," said Ms Onslow-Cole. "Some are in an underground car park in She is based in the UK Croydon which staff refuse

and safety problems." The government predicted

some disruption from the computer system was updated. But lawyers say delays and redundancies because the new system was expected to need fewer staff have led to a complete breakdown. Lawyers estimate that there are more than 10,000 visa renewals awaiting processing. The Home Office said last month the problems were unlikely

Human rights

Rights Commission met for the first time yesterday to begin preparing a bill of rights for the region. The UK government pledged to form

part of the April 1998 peace by Professor Brice Dickson a University of Ulster law professor. The 10 part-time members are drawn equally from the region's majority Protestant and minority

Some members of the region's Special Advisory Commission on Human Rights are understood to have had misgivings about interfering in such a private area when the government asked for a review. But Sir Robert says private companies made exactly the same complaints about the original employment provisions that they should be free to

hire whom they choose. The reforms will only affect sales that are advertised. Sir Robert says the test of the legislation will be whether vendors resort to private sales, beyond the remit of the law. The higher prices available using a pub-

unit launched

The Northern Ireland Human

promote a bill of rights, as

communities. They include lawyers, business people, a Methodist minister and a

> rebuff to the government's food policy when he tucked into a "delicious" and illegal hunk of beef-on-the-bone. The Prince was joined in the illicit lunch by Alun Michael, chief minister for Wales. The ban on selling beef on the

the commission, and

ernent. It will be headed Roman Catholic

bone was introduced in 1997 during the BSE - "mad cow" disease - crisis. Prince Charles has no qualms about flouting government strictures on food safety and is an enthuast of frowned-upon products such as unpasteurised cheese. He caused discomfort to the government last month by warning on his Royal website that he did not approve of genetically modified food. He told an audience of farmers, butchers and civic dignitaries in Wales yesterday: "I am only sorry that so many of you have had to wait in here, building up an enormous

Royal rebuff for ministers

appetite whilst having to look at this huge hunk of roast beef. I am sorry that I got there before you did. Shortly, you will be able to taste it like I did. It's absolutely delicious." The agriculture ministry said later: "Providing beet on the bone is illegal - eating it is not." The government yesterday said 39 people had died of new variant Creutzfeldt-Jakob disease, the brain disease

linked to BSE, by January 31. That is four more than the death toil to the end of December. The government said one person died of the disease in January and three deaths in 1998 had been re-diagnosed as nvCJD, bringing the year's total to 15. There were 10 deaths in 1997 and 10 in 1996. George Parker, London

MANUFACTURING

Survey show signs of recovery

Signs of a recovery in UK manufacturing and strong growth in consumer borrowing have damped hopes of another cut in interest rates this week. The latest UK purchasing managers' index, published yesterday, revealed a modest rebound this month from January, reflecting increased domestic demand for consumer goods. Manufacturing output, new orders, employment and prices declined, said the Chartered Institute of Purchasing and Supply. But the overall rate of contraction slowed markedly. The survey of more than 300 manufacturing companies pointed to an improvement in domestic demand and export orders. The overall index increased from a revised 44 to 45.5 in February. A run-down in inventories kept it below the break even level of 50 but expectations grew that the worst may be over. Melanie Carroll, London

PRIVATE MEDICAL CARE

Insurers in competition dispute



anti-competitive practice against Buga, the largest insurer and most extensive private hospital chain, with the Office of Fair Trading. Norwich Union also cut Bupa's hospitals out of a health insurance product it launched yesterday, arguing that its hospitals were "too expensive". The request to the OFT to revive a past inquiry into Bupa lays bare an angry dispute between it and the rest of the industry. Bupa Hospitals has been

Norwich Union, Britain's

third biggest health insurer,

is registering a complaint of

seeking a 7.5 to 8 per cent increase in charges for services to other insurers, while Bupa's insurance business has demanded other private hospitals increase their charges to Bupa members by as little as possible. Nicholas Timmins, London

THE EURO HAGUE'S ALLIES AWARE THAT KENNETH CLARKE STILL WANTS TO LEAD PARTY

Opposition leader may face coup

By George Parker and Andrew Parker

William Hague, leader of the opposition Conservative party, is bracing himself for a possible attempted coup by pro-Europeans led by Kenneth Clarke, chancellor of the exchequer in John on euro strategy.

Major's government of the Michael Heseltine, the for-

Mr Hague's closest allies say he is aware that Mr party and there is growing approach to Emu. speculation in the Houses of Mr Clarke's Parliament about an autumn leadership challenge. Mr June's elections to the Euro- founders of New Europe, favour of British member-

challenge would fail and the success of rebel MEPs would reject the euro in 2 that Mr Clarke is increas- who are standing as proingly viewed by many party European Conservatives. If

members as "a traitor" Mr Hague believes Mr Clarke made a serious error last week by holding private talks with Gordon Brown, chancellor of the exchequer.

mer deputy prime minister, held private talks with Tony Blair, the prime minister. Clarke still wants to lead the Both later praised Mr Blair's

Mr Clarke's allies are

ernment's plan to hold a ref-

of the euro shortly after the next national elections. Lord Owen, former Labour forwatching the outcome of eign secretary and one of the Hague's aides believe any pean parliament, to gauge said he believed people

challenge.

euro group launched vester-

day to try to thwart the gov-

referendum. But he added: "It would be fair to say we the breakaway party signifi- would like to influence opincantly eroded support for ion so that no government official Conservatives - dam called a referendum. By and aging Mr Hague's authority large governments do not - it could pave the way for a call referendums unless they think they are going to win Meanwhile, a new antithem."

New Europe's statement says it does not want to rule out supporting membership. erendum on UK membership but argues "we cannot foresee a change in circumstances that would persuade of the case for joining".

The group is strongly in ship of the European Union.



senting a telecoms equip-

ment manufacturer obtained

products in Britain, Scandin-

avia and northern Europe.

side' brigade to history. "We were frankly surprised at the public response," says Paul Robinson, editor with a BBC radio programme in the region that inadvertently triggered a three-day debate on the

subject, as angry callers

called to detail their experi-

the 'don't sell to the other

Ownership is intimately ences of discrimination. Not selling to "the other bound up with politics in these areas. The distinction side" is often seen as a civic is still made between the the - almost a religious - duty. descendants of the native Sensitivities were sharpened Catholics who originally during the Troubles, when occupied the land and the some Protestant owners of 16th century Protestant invaders who, with the backisolated farms were targeted by the IRA. Some were even ing of the British Crown, diskilled and their families

forced to move. The strength of feeling "It's all wrapped up in the became clear last month. idea of Ireland's four green John Dallat, an essembly fields," explains Mr Robinmember for the moderate son, referring to the four nationalist Social Demoancient provinces of Ireland: cratic and Labour party, Munster, Leinster, Connaught and Ulster, which issued a statement welcoming the reforms. "In rural includes the modern Northareas everyone knows disern Ireland. The reference crimination takes place," he underlines the fact that said. "This law will consign there is a territorial as well

1892/1990, as supplemented by article 14 of Law 2000/1991 as in force today.

as commercial element to much property dealing in Northern Ireland. Ireland, land ownership is would be in England. The actual sod becomes the issue," Mr Robinson adds.

One auctioneer recalls a case in which a Protestant farmer was prepared to take £100,000 (\$160,000) less rather than sell to a Roman Catholic. On another occasion a farmer bought land he did not need, to prevent it falling into the "wrong" hands.

The change makes it unlawful, for example, to offer land for sale with a precondition that it be sold only to those of a certain religion. "How often do you hear

CONTRACTS & TENDERS

INVITATION FOR EXPRESSIONS OF INTEREST

IN PURCHASING THE ASSETS OF

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INDUSTRIAL AND SHIPPING S.A. (ELBAUMIN S.A.)

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liquidator of the above company, by Decision No. 8397/1998 as amended by Decision No. 978/1999 of the Athens Court

of Appeal, by which the company has been placed in special liquidation within the framework of article 46a of Law

interested parties to express their interest in purchasing the assets of ELEUSIS BAUXITE MINES MINING, INDUSTRIAL

AND SHIPPING S.A. (ELBAUMIN S.A.) now in special liquidation, by submitting within twenty (20) days from today, a

Summary data on the company under liquidation

The Company was established in 1951 and is engaged mainly in mining and marketing bauxite and also in mining,

processing and marketing manganese ores. The Company's baudte mines are located in regions of the prefectures of

Phthiotis, Euboea, Kymi Evvias and Phocis and the installations for processing and loading bauxite are located in the regions

of Aghia Marina in Phthiotis and Itea in Phocis, while the manganese mines and their processing installations are located in

The Company also owns ferro-nickel and magnesite mines in Euboea as well as metallurgical and retractory chromite mines

With regard to the fifth Entity, which includes non-functional elements of the Company's assets, it is to be noted that thee is

the possibility of submitting an offer for separate items of this entity in accordance with para. 11 of anticle 46a of Law

Includes non-functional elements of the Company's assets, among which are land areas on the island of Milos, in the regions of Mandra, Eleusis, Megara, Kymi, Chryssou Phokidos, Boeotia and Rodani Kozanis, scrap metal, scrap

The precise content of the above entities will be contained in the Offering Memorandum and in the relative call for tenders

Other Data on the Tender

1. Prospective buyers, after signing a confidentiality agreement, may receive the Offering Memorandum from the offices of

the liquidating company, within the time limits provided by law. They will also have access to any other information they

The Offering Memorandum drafted by the liquidator will contain a detailed description of the assets for sale and any other

3. The Call for Tenders will be published within the legal time limits and in the same newspapers in which the present

For further information, interested parties may apply to

Mr. Constantine Georgis at ETBA FINANCE S.A.,

1 Eratosthenous & Vas Constantinou Sts.

4" Floor, Athens 116 35, Greece

Tel. (301) 7560210, 7560278 and Fax (301) 7560864

Concerns bauxite exploitation with the centre of current activity in the prefectures of Phthiotis and Euboea.

in the prefecture of Larissa and Kozani. Its head office is in Kalithea, at 104 Evangelistrias Street.

For purchasing the assets of the above company in liquidation, prospective buyers may submit:

or an individual offer for buying one or more of the functional entities listed below.

Concerns the exploitation of chromite with the centre of activities at Eretria Pharsalon.

set up in 1989 to redress anti-Catholic practices in the

workplace. The latest reforms cover bars, clubs and the provision of financial services. But property is the most contentious area.

The practice is fairly discreet. Bertie Pollock, an auctioneer in Omagh, a border area in the west of the region, explains: "I would say to the bidder 'this is not going to work'. I would say it honestly. Your particular type is not going to get it'. But I'll not lead a Catholic the expression: I hope it up the garden path. The

But Mr Pollock believes

Plans unveiled to improve gas competition

By Andrew Taylor,

Utilities Correspondent

Plans to make gas trading more competitive were announced yesterday by the industry regulator.

The move follows problems last year in balancing shippers taking advantage of supply and demand, which transmission constraints to led to big increases in gas shippers' costs.

Callum McCarthy, the monopoly held by Transco. mechanism that ensures and a method of allocating supply always matches cus-

tomers' demands. Mr Carthy plans a screenbased market that would be run by an independent operator. This would reduce the for big price cuts for customresidual market balancing ers" were attacked by water role of Transco, owner of the national gas pipeline network that was carved out of British Gas, the former state

monopoly. The regulator said the proposals were in line with would have to meet stiffer plans to reform trading in English and Welsh electricity markets. He said the plans move "will bring had succeeded in driving Britain's gas trading down investment costs in arrangements to the forefront of international best practice at a time when lib- could meet the extra targets eralisation is occurring in European Union energy mar- (\$12.8bn) forecasts.

kets". The arrangements are due to be in place by Octo-

Big gas customers have complained that on-the-day

boost prices. The new plan includes a

secondary market for tradenergy industry regulator. ing capacity, more flexible proposes to remove the trading rules, improved price ing that better reflects the which controls the flexibility costs of shipper imbalances access to the pipeline network, preferably by auction, Government plans to raise water industry investment targets "and still leave room companies vesterday. Companies, which have warned of possible dividend cuts. expressed concern after Michael Meacher, environment minister, said they environmental requirements than planned in 2000-05. The minister said the companies recent years. This had convinced him that the industry within the original £8bn

goes to a good home'. This is Northern Ireland's version." savs Sir Robert Cooper, "In chairman of the Fair they use. more important than it Employment Commission,

comment from the seller would be 'we'd like to keep it right'. That's the expression

sellers are motivated less by religious prejudice than by the more practical consideration of not wanting to fall out with neighbours by selling to someone from the opposite community.

The law also extends to letting and estate agents will be liable for "aiding and abetting" a discriminatory act. "The problem is we're often caught in the middle. We have someone who wants something but the other side doesn't want to sell it," says Colm Coyle, who runs a practice in Stra-

mechanisms to balance supply and demand have been been manipulated by some

POCTOR WILL BE ROUND SOON BUT IN THE



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Case Nos. 96-B-22569 (ASE)

NOTICE OF MARCH 22, 1999 AS LAST DAY FOR FILING PROOFS OF CLAIM

The LD, No. 11-5994671, and CITYSCAPE
CORR, The LD, No. 13-4596972,
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NOTICE OF MARCE JJ. 1999 AS LAST DAY
TO ALL CREDITORS OF THE DEBTORS:
PLEASE TAKE NOTICE the, on Octobe 6, 1999, Ciyuanpe Finencial Corp., and
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Ireland is amongst the most rapidly growing economies in the EU and this is forecasted to continue into the foreseeable future. Although telephone penetration rates in Ireland of around 83% are low by European standards, the telecommunications market in Ireland was liberalised on 1 December 1998 and has significant potential for growth over the coming years.

A copy of the tender documentation is available, on payment of a non-refundable fee of IR£5,000, from Ms. Joan Phelan, Office of the Director of Telecommunications Regulation, Abbey Court, Irish Life Centre, Lower Abbey Street. Dublin 1, Ireland (Telephone 00 353 1 8049600, Fax 00 353 1 8049665). The fee should be paid by bank draft payable to the "Office of

the Director of Telecommunications Regulation". Only organisations which purchase the tender documentation may participate in the competition.

A summary information memorandum is also available on request or can be viewed on the official website of the Office of the Director of Telecommunications Regulation:

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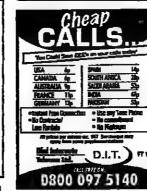
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Uneasy lies the company head

Tony Jackson on a report that sees HQ having to keep pace with changes in the outside world

The nature corporate headquarters is something of a hot topic The nature of the these days. In part, this is a natural result of all those megamergers. Where should the combined head office be? Whom should it contain? Should it be like the old HQ of company A, or company B. or neither?

But there is also underlying uncertainty about what the head office is for. Throughout corporate history, there has been natural tension between the desire to centralise and to decentralise. And with the rise of networked technology, the number of functions that can be handled either way has risen sharply.

Not only is the purpose of head office unclear: so is its effectiveness. According to a report on head office design*, not a single company among those surveyed claimed to be able to measure systematically the value and effectiveness of what head office

This is a rather startling finding. According to the study, some executives argued that the issue was too complex and political to be worthwhile. Commonsense might also suggest that if the company is doing well overall, head office is doing its job.

But as the report points out, that does not logically follow. It could be that the business units are performing well in spite of head office meddling.

What conclusions can be drawn on how best to design an HQ? The Conference Board's report surveyed a total of 89 large companies in the US. Europe and Asia. It also reviewed the management literature on the topic. Some of the findings are unre markable: others are a surprise.

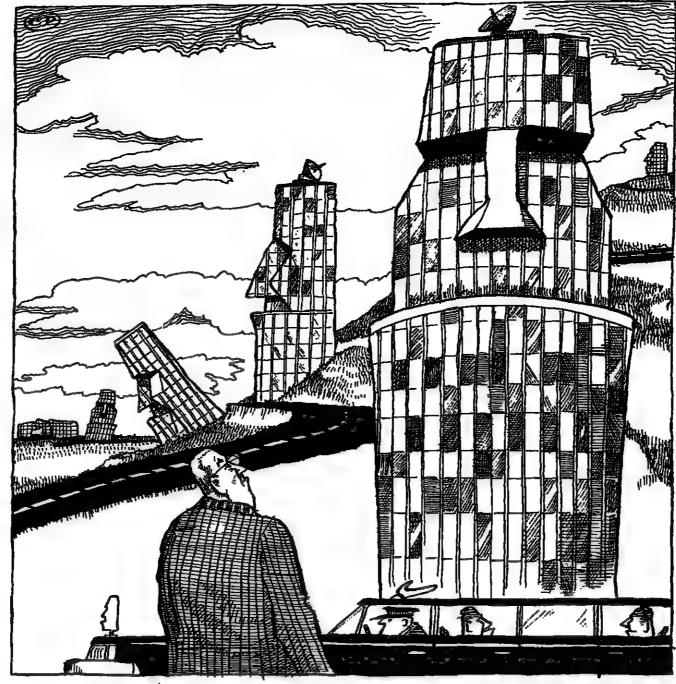
First, 85 per cent of the companies surveyed had reorganised their head offices at least once in the 1990s. The main reason given was the need for greater speed, presumably as a result of increased competition.

One result seemed to be a degree of complacency. Companies were asked how good their head office was at adding value. compared to the competition. For instance, how good was it at providing leadership? Above average, according to 87 per cent of the sample. And this was from a group of companies that had no objective means of assessing

bead office performance. However, the report makes a stab at objective measures of its own. First, it ranked the companies by how well they were managed, using two criteria: their

rating with Standard & Poor's. appears, displayed certain common characteristics. First, the head office was small: 2 per cent or less of total group headcount. At ABB, the Swiss-Swedish engineering group and one of five detail, the aim is for head office expenses not to exceed 1 per cent of the corporate total.

There were variations within this. Financial service companies Greiner, a US academic, it posits close to the customer. That, and



were more likely to have more than 2 per cent of personnel at head office, Royal Bank of Canada has a corporate staff of 5,000, while the much larger Shell has a corporate centre numbering just 150. Perhaps surprisingly, North American companies were more likely to have big head offices, compared with European ones.

Second, all well-managed companies had reorganised their HQs significantly in the 1990s, Certain functions had been strengthened: business development, procurement, and the exchange o ledge and best practice.

And the less well-managed companies? Again, they tended to have reorganised their head return on assets, and their credit offices. But they were more likely to have done so only on the Well-managed companies, it arrival of a new chief executive. Their main motive was negative: to make the corporate culture less bureaucratic and inflexible.

The report does not present an ideal model to which all head offices should conform. Instead. it makes a fundamental point: that the nature of the head office evolves through the life cycle of the company.

Drawing on work by Larry

six stages of evolution. First is the start-up, where the company is run by the founder and head office does not exist. Then comes the stage in which the company is run tightly by a leader, backed by a small central team.

And so to stage six. a kind of virtual corporation in which head office represents a small and flexible elite. Each of the earlier stages ends in crists: stage one

down control proves too restric-

The report raises one conten-

tious issue which it does not

claim to resolve. This is the

two-way pull between centralis-

ing and decentralising tenden-

cies. On the one hand is a group

of forces calling for greater stra-

On the other is the need to stick

tegic direction from the centre.

tive and so forth.

the use of information technology, points to a more lateral. team-based organisation, with decision-making being pushed downwards.

As the report comments, many managers find the latter idea hard to accept. Their instinct is towards strong central authority and defined corporate purpose. Perhaps it need not be that way. Bridget Skelton of PA Con-

days, centralising need not be a

A shared services centre, for

example, brings together certain

functions of the business units

under one roof. But it will exist

on the fringes of the organisa-

tion, rather than at head office.

And if it falls to deliver. It risks

But the opposing forces remain

matter of power-grabbing.

losing business.

Royal Bank of Canada has a corporate staff

when professional management sulting, a student of corporate

is needed, stage two when top- structures, points out that these

of 5.000, while the much larger Shell has a

corporate centre numbering just 150

Suppose, though, that the euro brings the pricing transparency and consistency we are promise Will companies then take pricing policies back to the centre? Some will, presumably, and

in local currencies.

some will not. Either way, some will get it wrong, and have to backtrack. As the report puts it, eadquarters design is entering a new period: and one of its main characteristics will need to be the capacity to change as fast as the outside world does

remarks, consider the advent of

the euro. Companies may now

give a lot of autonomy to their

German or Spanish operations

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The Conference Board is organising senior executive seminars on the report in London. Stockholm. Frankfurt and Paris from March 9-17: e-mail brussels@conference highly complex. As his Skelton board.org.

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Christopher Price



O'Neill to head Molson's North American brewing

Molson, Canada's largest brewing company, has gone outside the industry to appoint Daniel J. O'Neill executive vice-president and chief operating officer of its North American brewing division. O'Neill, 47, was previously an executive vice-president at H.J. Heinz, the US food group,

and served as president and chief executive of its Star-Kist Foods division, the leading US canned tuna company. His appointment comes as Molson, the oldest beer maker in the country, is struggling to

reverse a decade of declining profits and shrinking market share. Its sales have been notably stagnant in the US, where its Canadian rival Labati brewing has recently surpassed Molson in sales.

James Arnett, president and chief executive of Molson, said O'Neill had a strong track record In the food and consumer packaged goods business a recognised talent for Increasing productivity and profits while growing established brand names

He will have plenty of challenges ahead. Molson's share of the Canadian market has also been declining and It has lost customers both to Labatt and to an array of speciality brewers that have popped up across the country.

The company has ended unsuccessful efforts to diversify into retailing and other businesses, and recently recommitted itself to the brewing industry by spending C\$1bn (\$600m) buying back the 50 per cent of Molson Brewerles that was owned by Foster's of Australia

Speculation is also mounting that Molson might sell the loss-making Montreal Canadiens hockey franchise, the most famous sports team in Canada. The company last year abandoned its sponsorship of Hickey Night in Canada, the country's most-watched hockey broadcast. Labatt quickly moved in to snap up the deal. Edward Alden, Toronto

Wissmann joins Washington firm

Metthias Wissmann, the treasurer of Germany's CDU opposition party and a forme transport minister, has become partner of the Washington law firm of Wilmer, Cutler & Pickering, in one of the most dramatic attempts yet by US lawyers to export their regulatory expertise to Europe.

The tirm is currently best known in Europe for its role in representing the Swiss banks when they were sued in the US over their alleged confiscation of assets belonging to holocaust survivors. It is now working for several German companies being sued over their use of slave labour during the second world

it hopes that Wissmann, 49, will add extra clout to its network of offices in Europe, which already includes practices in London, Brussels and Berlin. Wissmann has been a member

of the German federal parliament since 1976, but practised law until he became a minister slx years ago. As a minister he had to work on several issues that could be vital to regulatory awyers, including the liberalisation of truck transport, and the partial privatisation of Lufthansa, the German airline. Senior lawyers at Wilmer Cutter make it clear they believe Europe

could be a big market for them, pointing to the lead that Brussels is already taking in privacy issues, and to the difficulty some US mergers have had in gaining EU clearance. Several US firms have already established significant mergers and acquisitions practices in Europe. but Wilmer Cutler hopes to establish itself "at the intersection of business and policy". John Authers, New York

Changes at OM Gruppen

Lars Bredin, president of the Stockholm stock exchange, is to stand down as part of a management reshuffle by OM Gruppen, the company that operates the equity and derivatives exchanges in the Swedish capital.

Bredin, 62, will in future undertake special assignments for OM's group management. He will be succeeded by Carl Johan Högborn, 41, currently executive vicepresident of the

Bengt Ryden, chairman of the stock exchange, said there was nothing controversial about the changeover - adding that Bredin had signalled his intention to retire some time ago.

OM Gruppen, meanwhile, said

it was creating a new fixed; income exchange by merging -Stockholm's bond exchange and its fixed income activities. Simon Nathanson, 38, has been named president of the new OM Fixed Income

Exchange. OM has become the largest exchange operator in the Nordic region, forging equity trading alliances between Stockholm and Copenhagen and derivatives tie-ups with Helsinkl and Oslo. Tim Burt, Stockholm

New career for Honegger at UBS

Has UBS, Europe's biggest bank, found its next chairman? The appointment to the UBS board of Erich Honegger, a Swiss politician and head of finance for the Canton of Zurich, has raised eyebrows in Zurich, Switzerland's inancial capital

Honegger, 52, whose father was a well-known Swiss politician, is a leading figure in Zurich's FDP, the centre-right party of big business. His appointment is a surprise not only because of his lack of business experience, but also because his party has traditionally been associated nore closely with Credit Suiss UBS's main political rival. Honegger, who retires in May after 20 years in cantonal politics, is the first new director since UBS's merger with the Basle-based Swiss Bank Corporation last aummer. He will be the youngest director and also one of the best-connected. He will shortly become chairman of the Neue Zürcher Zeitung. Switzerland's most respected financial newspaper, and SAirGroup, parent of the country's national airline.

Despite UBS's position as Europe's biggest bank, its list of outside directors is far less mpressive than that of rival Credit Suisse. They are all Swiss and UBS now intends to recruit some non-Swiss directors. However, the internationalisation of the UBS boardroom was delayed by last October's abrupt departure of Mathis Cabiallavetta, its chairman, who was ousted following heavy losses in global equity derivatives and hedge fund investments. After a fruitless four-month

search for a successor. Alex Krauer, 67, a UBS vicechairman and chairman of Novartis, the Swiss bioscience group, was persuaded to accept the job until early 2002. By then he should have groomed a successor. Marcel Ospel, 49, UBS's chief xacutiva, could ba a contenda Alternatively, UBS may have recruited an international floure. William Hall, Zurich

Hoiness leaves Storebrand

Storebrand, Norway's leading Insurer, has announced that Paul Hoiness has decided to resign Immediately as head of life insurance, its largest business following a disagreement with management over a reorganisation of his area.

Storebrand revealed plans last week to split the private financial services (PFS) market within its life insurance business into two areas, product and distribution. effective immediately. Holness 37, had been working with Storebrand for four years. Espen Klitzing, 35, will leave his post as executive vicepresident of business development to replace Hoiness and assume responsibilities for the product arm of PFS. Kai Henriksen, 42, will take over PFS distribution, and continue his current position as president of the company's private banking unit, Storebrand

Both Klitzing and Henriksen will oin as new members of Storebrand's executive team. The shake-up comes in the same week as Storebrand announced plans to create the leading Nordic property and casualty nsurance company together with Skandia, a Swedish Insurer. The two companies aim to create a Stockholm-based company with SKr50.8bn (\$6.2bn) in total assets with a 19 per cent share of the total P&C insurance market in the Nordic area. Knut Francke, president of

Storebrand's casualty insurance unit, will head the new P&C company's private division in Oslo, while Hans-Enk Andersson of Skandia will lead the industry division from Stockholm. Valena Skōld, Oslo

Fukuda to **Gold Council**

The World Gold Council has appointed Haruka Fukuda its new chief executive officer. Fukuda, 52, was until recently vice-chairman of Nikko Europe and a member of the Council of the Nikko Research Centre of Japan. She succeeds Chick Hood. "She will bring a fresh approach to the council's leadership," said John Willson, vice-chairman of the organisation which promotes the use of the metal internationally.



Palm Pilot keeps an advance in hand

3Com has launched the latest models in its family of Palm Pilot personal organisers. The company hopes these latest additions - the Palm V, right, and Palm IIIx - will ensure continued

New features in the Palm V include a synchronisation cradle that automatically recharges the battery. The Palm Illx is designed for use in provides has improved storage capacity and durability.

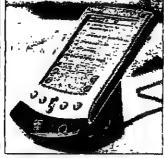
Both models feature advanced liquid crystal display screens, which 3Com says improve contrast and clarity. Recommended prices for the Palm V and Palm Illx are \$449 and \$369 respectively.

The hand-held computer market is experiencing intense competition. Devices using Microsoft's CE operating system market dominated by Palm Pilot and Psion.

WebPAD allows internet access

Cyrix, the US chip group, has developed WebPAD, a new hand-held unit to give access to the internet, writes Christophe Jakubyszyn.

The WebPAD, based on technologies from National



Recharges itself: the Palm V is a eapon in 3Com's handy armoury

Semiconductor and on the MediaGX highly integrated processor from its Cyrix subsidiary, will work much like a DECT cordiess telephone, linked by wireless to its base station transceiver connected to any telephone line.

touchcreen to surf the internet, to read and to send e-mail or to chat online, without the need for Cyrix has made specifications of its prototype WebPAD manufacturers by means of a no-fee licence.

it will offer a 10m LCD

PCs boast cool feature

Siemens Computer Systems ha launched new PCs for the European business computer market. The new four-model Scenic series is built around custom-designed Siemens motherhoards

These feature a number of new functions including system monitoring, internal USB port for chipcard readers and capabilities to support the next generation of speeds of 500MHz. Thermal management is also a new feature: a multi-level

management system based on a new Siemens microcontroller and single internal cooling fan. This regulates processor and power supply temperature using a special hood to direct airflow as equired, removing the need for separate processor and power supply fans.

in addition, optional insulation on the hard disk unit and insulating mat for the front panel make the Scenic 600 and 800 models almost silent. www.siemens.co.uk/cs

Guard against misuse and abuse

Alerts, a powerful weapon against fraudulent or unauthonsed use of corporate computer systems, will be launched worldwide on Friday by Categoric, the Anglo-American software company. The software package sits on

existing IT systems and can be tailored to monitor the risks highlighted by an organisation vrites Eric Russell. It analyses the information moving in and out of a computer and compares it with a predetermined set of rules. Any

operation deemed illegal is

management by e-mail, mobile

notified automatically to

telephone, pager, fax or web

Categoric, previously known as Compulagic, claims Alerts is the first stand-alone, business-wide detect and alert system. The software can be

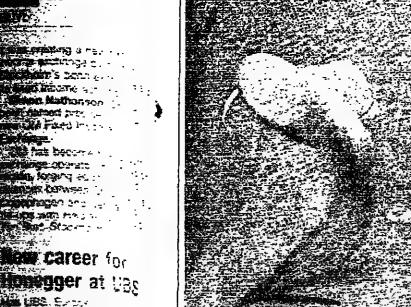
incorporated into most business data systems and can access popular personal office tools such as Microsoft Word and Excel, relational databases and data warehouses In banking, for example, Alerts

could monitor movements between trading accounts over a certain sum, check totals over a given period of time, or report transfers to unauthorised www.categoric.com

BT to sell e-mail phone

British Telecommunications is to





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Draughtsman comes out of the closet

Much excitement has been generated by the drawings Francis Bacon left behind but never acknowledged, writes William Packer

Francis Bacon a draughtsman? posal for the larger work, more Who would have thought it? The or less finished in itself, testing discovery of a great many draw- and resolving problems of compoings among the mass of material and detritus that Francis Bacon left behind unsorted in his studio at his death in 1992 has generated a certain amount of excitement conscious might throw up. Add among Baconians. For it was always understood - and Bacon himself was always at pains to make sure it was understood that he never drew. "I often think more tangled. Draw in the paint, I should (work from sketches and draw with the paint, our artdrawings), but I don't," was his answer to the critic David Sylvester in 1962. "It's not very helpful for my kind of painting." Whom, then, was he deceiving: the public or himself?

But it is hard to see what all the fuss is about. Leaving aside designer, as he was for a while as the view of those who take it as self-evident that he couldn't draw in any case, it all depends upon is the objective study directly from life or nature for purposes of information and understanding: there is the sketch or pro- ever the actual case, it was the

sition and effect: and there is the general toying with ideas, sometimes hardly more than doodling. to see what chance or the subto that the long-established convention of regarding anything worked on paper as a drawing. and the question grows ever school tutors used to say, long

But then Bacon was never at an art school himself and had no formal training of any kind. Few of his early works survive, and the transition from interior a young man, to marure artist remains obscure - though what has come to light suggests a knows what help he may have had from his artist friends. Whatsmall triptych of 1944. "Three image was and would remain the insistent, with all his talk of accl-Studies for Figures at the Base of figure, it was the academic discito wake one morning, at the age of 35, to find himself famous.

To look at this quite remarkable work, in the new display of

a Crucilizion", that caused him plines of the life room that were so conspicuously absent from his experience. It was that objective study, perhaps, based upon direct observation and analysis, that he seven of his earlier paintings dat- meant by the drawing he always ing from 1944 to 1963, it is bard to said he didn't do, that wasn't

"very helpful" to him. Working

close to an artist as sophisticated

as Sutherland, who was steeped

in just such academic discipline

into an expressive freedom

beyond it, he was readily per-

It is manifestly working material, much of it scrappy, tatty in its present state, made to be used, thought about and then discarded

believe that drawing had no part in it. We should only remember, perhaps. Bacon's circumstances in the 1940s - and in particular his working friendship with so yet moving, through the 1940s, knowing an artist as Graham Sutherland, who drew and worked on paper all the time.

suaded that it didn't matter. Bacon's denial, or rather his Bacon always jealously studied dissembling on the matguarded his expressive freedom, ter of drawing, may well reflect to improvise and react spontanethe awareness borne in on him ously in his work. He was, so then: that, although his essential Sylvester tells us, "extremely

dent and chance, upon the importance and value of sudden and unexpected events in the course of his pictures' execution. And he doubtless feared that owning up to making sketches might have lessened the force of such talk." Sylvester goes on to confess, somewhat wryly, that in all the long series of conversations. begun in 1962, that he had had with Bacon, "I courteously refrained from mentioning a series of small pencil-sketches for paintings which I had seen in the endpapers of his copy of a paperback edition of poems by T.S. Eliot. However, I had been gullible enough not to have real-

The Tate is now showing the works on paper by Bacon which it has lately acquired. The period they cover is roughly consonant with that of the paintings in the next room - all but one, a Figure in a landscape" of 1952, dating from the late 1950s and early

ised that these were but the tip of

an iceberg.

'60s, and the bulk of them coming from two spiral-bound sketchbooks filled between 1957 and

It is manifestly working material, much of it scrappy, mucky. often tatty in its present state. made to be used, thought about and then discarded. One or two of the drawings are taken a little further, all but small paintings in themselves, but most are mere fragments and suggestions made variously in Biro, pencil and oil paint, of the fleeting idea and image. A number of them relate directly to known paintings, but most do not. And why should they? All in all, they constitute a fascinating and valuable find, for the truer insight they afford into the mind and processes of the

Francis Bacon - Works on Paper and Paintings: New Displays 1999. The Tate Gallery, Milibank, London SW1, until May 2. New Displays since 1980 by British

for the record

Played

MUSIC IN NEW YORK

When major record labels bother to make a new orchestral recording these days, chances are that it's as a "live performance – or rather the recorded highlights from several live performances, spliced together and digitally edited.

Last weekend, the New York Philharmonic played Beethoven's Piano Concerto No. 4 and Liszt's Dante Symphony while simultaneously cutting a pair of records for Teldec. The venue was the acoustically stuffy Avery Fisher Hall, which forces orchestras to "overplay". The Philharmonic thus over-compensates with a bullied, combative sound. Not what anyone would hope to hear on a

It's no secret that recordings are cheaper if done live, and there is the added chance of beightened spontaneity which comes when musicians on stage communicate with several thousand enraptured fans. So live recording is becoming the norm. Yet when there's no audience present an orchestra can play more lightly, more airily if they want, unburdence with the work of projecting to the back of the hall.

In the Beethoven, French-born American-based Hélène Grimaud was the pianist, and what more could we have asked for: a superlative technique; a strong and intelligently used left hand; effective pedaling that kept her tone warm, while the layers and counterpoint remained clear; and most importantly, she unfailingly delivered original, inflected conceptions of the music. Sometimes she was maddening, for idiosyncratic runs up the keyboard in the third movement, but bers is not a generalised interpretative style. It would be easy to argue that she stands, along with Kissen and Andsnes, at the top of the under-30s pianists.

The orchestra sounded much less spiendid than Grimaud. although Carter Brey's supple cello solos in the third movement blended handsomely. The NYPO has never lacked for soloist-calibre section principals. but corralling the whole band into a well-olled and cohesive group seems a most difficult

Kurt Masur, the Philbarmonic's out-going music director, wasn't interested in the subtle or the pretty for Liszt's Dante Symphony. It was a beefy, loud reading, without much attention paid to texture, colors or clarity. And although the contrasts were pale, with so much happening at the same level of pitched intensity and magnification, there was serious high drama. Masur told a story l was compelled to follow, and that's at least one standard for a

For the quasi-spiritual finale, the American Boychoir (well trained by James Litton) was stationed up in the heavens - the 3rd tier balcony - for a proper celestial effect. For the final pages Masur chose Liszt's original version, ending with the much-preferred mood of serens and quiet. Still, it will take the best of Teldec's recording engineers to file down the Philharmonic's tonal edginess. If only they could fix up Fisher Hall in the same way for the real "live" andience.

Plerre Ruhe

what is meant by drawing. There more sophisticated painter than was once supposed; and who

OPERA IN PARMA VERDI'S 'LA BATTAGLIA DI LEGNANO'

Risorgimento sentiments resurrected

it is not unusual to go into a production of a rarely performed opera and emerge understanding why the work gets so little attention. While this might have been the case with Verdi's La battaglia di Legnano at Parma, the audience in this north Italian city can at least boast that the work's political undercurrent is as fresh today as it was when Verdi composed the opera.

To avoid censorship. Verdi set the opera in the 12th century. when Milan and other Lombard cities formed the Lombard League and finally pushed the invading Germanic hordes of Frederick Barbarossa back over the Alps. The turning-point in this compaign was the battle that took place at Legnano, a small town north of Milan.

in the late 1840s, when the opera was written, Milan and much of northern Italy was still under Austrian rule. Followers of the Risorgimento movement, unlikely that the opera was a Verdi included, wished to unite

the Italian peninsula under a single independent state, and understood well that their success depended on a strong sense of national unity. The story of how Milan and other bickering cities in Lombardy united against a common enemy was therefore highly suitable for the time, with Italy still made up of independent kingdoms.

Although today there is no need for Italy to fight off a foreign military power, the country's national unity has been shaken by calls for independence in the industrialised north, tired both of Rome's interference and having to share out its wealth with a backward and impoverished south. One is therefore left wondering whether this staging of La battaglia di Legnano was supposed to fire nationalist feelings for a united Italian state or for an independent northern republic. Either way, it seems casual choice for the manage-

It came as somewhat of a disappointment therefore, that a production with such a colourful context should fail to shine overall. Bound within a score that has more than its fair share of percussion and brass, the Emilia Romagna Symphony Orchestra made the most of the work's rare contemplative moments under the precise conducting of its new French music director, Patrick Fournillier. While there were interludes of high pathos during the chorus scenes, particularly in Act 3 when Arrigo is elected as one of the Knights of Death before going into battle on a suicide mission, wind and brass instruments sometimes broke through the strings in a jarring

ment at Parma's Teatro Regio.

Neither Cesare Catani's Arrigo. nor Alberto Gazale as Rolando, managed to display singing that was more than adequate. This allowed Florenza Cedolins to take centre-stage as the only voice

worthy of note in the entire cas Although Cedolins fell short in some of the fast-moving virtuoso passages required of her role as Lida, the expressive range of her voice was a joy to hear, particularly in the lengthy high-pitched passages. where her voice retained its control and took on a rare glass-like quality. The entire production would

have lost much of its allure, had it not been for Carlo Savi's ingenious sets composed of high stone towers, which were assembled to form interior as well as exterior scenes. Savi's dramatically romantic use of dry ice, both on stage and as clouds scudding past a moonlit sky, set the tone for the production's visual design. There was only one drawback: the time needed to wheel the bulky towers into position made the scene changes far too

Luciano Chianese



Fiorenza Cedolins as Lida: the expressive range of her voice was a joy

INTERNATIONAL

Arts Guide

AMSTERDAM

OPERA Netherlands Opera, Het Muziektheater Tel: 31-20-551 8911 Die Zauberflöte: by Mozart. Conducted by Hartmut Haenchen in a revival of Pierre Audi's staging co-directed by Saskia Boddeke; Mar 5, 8

BERLIN OPERA Deutsche Oper Tel: 49-30-34384-01 Rise and Fall of the City of Mahagonny: by Kurt Weill, libretto by Brecht. New staging by Gunter Krämer, conducted by Lawrence Foster, with designs by Gottfried Pilz and Isabel Ines

CLEVELAND

Glathar, Mar 4

EXHIBITION Cleveland Museum of Art Tel: 1-216-421 7340 www.clemusart.com Diego Rivera: Art and Revolution. Major retrospective of the Latin

American painter and muralist pioneer. Features 125 works including public and private loans from Europe, Japan and Mexico; to May 2

COLOGNE EXHIBITION Wallraf-Richartz Museum Tel: 49-221-223 82 www.museenkoeln.de Arendt de Gelder (1645-1727): first monographic exhibition devoted to Arendt de Gelder, one of Rembrandt's most prominent pupils. The show includes 58 paintings and 13 drawings as well as 25 graphic works by Remorandt; to May 9

EDINBURGH EXHIBITION Scottish National Portrait

Tel: 44-131-624 6200 John Ruskin: exhibition exploring the influence of the Victorian critic and theorist. Includes drawings, watercolours and photographs; to Mar 7

GLASGOW

OPERA Scottish Opera, Theatre Royal Tel: 44-141-332 9000 The Magic Fountain: by Delius. Conducted by Richard Armstrong in a new staging by Aidan Lang, with designs by Ashley Martin-Davis; Mar 4, 6

LILLE EXHIBITION

Paleis des Besux Arts Goya; un regard libre. Small-scale exhibition which explores the range and pecularities of the painter's work. The 50 works on display include loans from around the world; to

LONDON DANCE

Sadler's Wells Tel: 44-171-863 8000 Arc Dance Company: The Return of Don Juan, in a new staging by Kim Brandstrup, starring Irek Mukhamedov. With an original score by Kim Helweg: Mar 2, 3

EXHIBITIONS National Gallery Tel: 44-171-839 3321 Orazio Gentileschi at the Court of Charles I: first-ever retrospective of the 17th century Italian painter, friend to Caravaggio, and Court Painter to Charles I. Includes a group of works from the Queen's House in Greenwich, sold after the king's execution and never seen together since; from Mar 3 to May 23, then

English National Opera, London Coliseum Tel: 44-171-632 8300 La Traviata: by Verdi. Michael Lloyd conducts a revival of Jonathan Miller's production; Mar

travelling to Bilbao

 Parsifal: by Wagner. Conducted by Mark Elder in a new staging by Nikolaus

Lehnhoff, with sets by Raimund Bauer and costumes by Andrea Schmidt-Futterer. Cast includes Kim Begley and Jonathan Summers; Mar 3, 6

MUNICH. CONCERTS

Philharmonie Gasteic Tel: 49-89-5481 8181 Bavarian Radio Symphony Orchestra: conducted by Lorin Maazel in works by R. Strauss and Couperin; Mar 4, 5 Beethoven Academie: conducted by Christopher Hogwood in works by Mozart and Haydn, with piano soloist Stefan Vladar, Mar 3 Sinfonia Varsovia: conducted

Brahms; Mar 2 Philharmonle Gasteig Tel: 49-89-5481 8181 B B King: performance by the

blues guitarist; Mar 6

by Yehudi Menuhin in works by

Mendelssohn-Bartholdy and J.

NAPLES EXHIBITION Museo di Capodimonte Mattia Preti between Rome, Naples and Malta: first of three special exhibitions marking the 300th anniversary of the death of Mattia Preti (1633-1699), the southern Italian painter known as "Il Cavaliere Calabrese". The show emphasises the influence of Caravaggio, and includes

about 60 paintings and 30

contemporaries; from Mar 5 to

drawings by Preti and his

NEW YORK EXHIBITIONS Metropolitan Museum of Art Tel: 1-212-879 5500 www.metmuseum.org

Masterpieces of Photography

from the Gilman Paper Company: 45 of the greatest 19th century photographic works from the collection; to May 23 Picasso: Painter and Sculptor in Clay. Seen last year at London's Royal Academy, this show brings together 175 ceramic works by Picasso, mostly created between 1947 and 1962; from Mar 3 to Jun 6

New York City Opera, New York State Theater Tel: 1-212-870 5570 www.nvcopera.com

 Lizzie Borden: by Jack Beeson, New production conducted by George Manahan in a staging by Rhoda Levine, with Phyllis Pancella in the title role: Mar 6

 Madama Butterfly: by Puccini. Conducted by Guido Johannes Rumstadt in a staging by Mark Lamos first seen in November, with sets by Michael Yeargan and costumes by Constance Hoffman; Mar 7

PARIS EXHIBITIONS Musée d'Orsay Tel: 33-1-4049 4814

www.Musee-Orsay.fr Gothic Revival: Architecture and Decorative Arts of Victorian England. Display examining the fascination of mid-19th century artists with medieval society, with particular emphasis on the

nascent Arts and Crafts movement; from Mar 2 to Jun 6 Lewis Carroll: photographs by the author of Alice in Wonderland, of subjects including the young Alexandra Kitchin, and the actress Ellen Terry; from Mar 2 to Jun 6

Opéra National de Paris, Opéra Bastille Tel: 33-1-4473 1300 www.opera-de-paris.fr Macbeth: by Verdi. Conducted by Gary Bertini in a staging by Phyllida Lloyd, with designs by

OPERA

Anthony Ward. Cast includes Jean-Philippe Lafont and Maria Guleghina; Mar 2, 5 Opéra National de Paris, Palais Gamier Tel: 33-1-43-139696

www.opera-de-paris.fr La Clemenza di Tito: by Mozart. Conducted by Ivor Botton in a staging by Willy Decker with designs by John MacFarlane. Cast includes Theo van der Walt and Christine Goerke: Mar 4, 7

ROME EXHIBITION

Galleria Nazionale d'Arte Moderna Tel: 39-06-322 981 Picasso 1937-1953: The Italian Years, Around 70 works. including paintings, sculptures,

ceramics and drawings, from the period between 1937 and 1953. Includes loans from the Picasso Museum in Paris; to Mar 14

SEATTLE OPERA Seattle Opera Tel: 1-206-389 7676

www.seattleopera.org Vanessa: by Samuel Barber. Conducted by Yves Abel in a staging by Sharon Ott. The title role is sung by Sheri Greenawald/Ashley Putnam; Mar 3, 5, 6

TV AND RADIO

 WORLD SERVICE BBC World Service radio for Europe can be received in western Europe on medium wave 648 kHZ (463m)

EUROPEAN CABLE AND SATELLITE BUSINESS TV

 CNN International Monday to Friday, GMT:

06.30: Moneyline with Lou Dobbs 13.30: Business Asia 19.30: World Business Today 22.00: World Business Today Update

Business/Market Reports: 05:07; 06:07; 07:07; 08:20; 09:20; 10:20; 11:20; 11:32; 12:20; 13:20;

At 08:20 Tanya Beckett of FTTV reports live from LIFFE as the London market opens



PETER MARTIN

Real-time accounts

It is high time companies abandoned their annual reports and provided shareholders with more frequent information

high-technology companies report to their shareholders on a rhythm derived from the agricultural calendar? Or, to put it another way,

when will bosses who lecture their subordinates on the overwhelming need for speed and real-time data start to deal with their owners on the same basis? In short, when will the

annual report meet its well-deserved end? sparked by a recent UK government report on reforming company law. They are relevant to any

company, anywhere. The report devotes only one paragraph to the issue. It highlights three trends the pressure for more frequent reporting, the existence of powerful software to manage company finances and the availability of the internet and asks whether these together "raise questions as

aspects of company law for the information age". Let no one ever say the English are losing their talent for understatement. In fact, these three trends completely undermine much of current practice in accounting, auditing. corporate governance and

to the appropriateness of

investor relations. At least the report recognised the issue. Other standard-setters, wrestling with arcane aspects of corporate process and accounting conventions, risk missing the big picture.

Finance directors. accountants, regulators and stock exchanges must seize the opportunities created by the intersecting trends indentified in the report and use them not to mise an eyebrow at the current framework of corporate legislation but to transform

hombard often

the nature of financial Consider what is

happening. Big companies are creating, at accelerating speed, integrated computer systems such as SAP. These greatly simplify the task of preparing accounts. By forcing companies' global operations into a single reporting framework, they eliminate much of the laborious reconciliation and consolidation that delays corporate results.

Much internal reporting in big companies is moving on to a faster timetable. Auditors are struggling with concepts such as continuous auditing, in which they certify and monitor the overall quality of the financial reporting system, carrying out random tests to ensure its integrity. Constantly updated

Internal information standardised internal systems and continuous auditing create the possibility of more frequent release of audited information to shareholders.

relationship with shareholders. The package of information that shareholders receive should as Alan Benjamin of the

world.

US companies routinely

no reason why they could

companies usually report

every six months; they

monthly frequency a

realistic target.

should move to quarterly

Continental European

companies still often give

only once a year - but since

SAP is a German company it

is hard to believe that they

frequently updated internal

numbers which they could,

if they chose, reveal to the

releasing information much

something to write about. It

more speedily just to give

There is no point in

makes sense only in the

context of a transformed

the financial press

do not have much more

reporting immediately, with

not promptly shift to a

monthly cycle. British

report every quarter; there is



suggested in his contribution to an earlier British study. include realistic performance indicators of a non-financial sort: market share, quality ratings, customer turnover and so on.** It might, as a US Financial Accounting Standards Board study is considering, include forward-looking information", such as opportunities and risks and management's plans. including critical success factors"."

these data much more accessible to users. Glossy annual reports and glamorous corporate websites do not achieve this. At least US public companies are forced, by the Securities and Exchange Commission's Edgar system, to file standardised reports really comprehensive figures in electronic form. But for the most part these are merely annual or quarterly reports which are hard to

And it should certainly

make access and analysis of

An imaginative company would make its existing data available on its website in manipulable formats, such as spreadsheet files. Long-run data, in a standardised format, is also

capture and manipulate.

badly needed. Once these steps are taken, the way is clear for more frequent reporting. Today's annual report is, like a Victorian snapshot, an

rtificial moment in time, laboriously processed. Just over a century ago, the Lumière brothers broke free to bring us the motion picture. Business activity, ike the life that the movies capture, is a flow, not a ries of discontinuous steps It is time for corporate reporting to make that

Modern company law for a ompetitive econor Department of Trade and ndustry, 1999. www.dti.gov.uk.

™The 21st century annual report. Institute of Chartered Accountants in England and Wales, 1998 www.icaew.co.uk.

***Business Reporting Research Project, Financial www.fasb.org

peter martinia ft.com

LETTERS TO THE EDITOR

Caboose on the inflation train

From Mr Howard

B. Garber. Sir. We should not pat ourselves on the back for a job well done against inflation ("Inflation's great disappearing trick". February 24). We are looking in the wrong place for indications and therefore receiving the wrong signal. A misconceived adversary is an adver-

sary not easily subdued. This article quoted the Humphrey-Hawkins congres-sional testimony of Alan Greenspan, the Federal Reserve chairman, pointing to evidence that US wage inflation is under control. Hence, by implication, all aspects of US inflation are under lock and key.

With all due respect to the of the inflation train. Producer prices are the first is created.

cars of that train. The next cars hitched to the train consumer prices and, in this highly baptised service age, service costs - will appear later in the cycle. Once consumers begin paying more that work will then require and demand higher wages. Wage inflation, therefore, is the caboose of the inflation

train - the last train car to

be seen.

Last month the December 1998 US producer price index that all forms of inflation -(PPI) was released indicating producer, consumer, service an increase of four-tenths of 1 per cent. This is an annualised increase of 4.7 per cent. the second quarter of next This month, the January PPI rose by five-tenths of 1 per cent: a 6.6 per cent annualised increase. Two consecuchairman, I beg to disagree, tive months sometimes Wage growth is the last car merely create an uptick. Sometimes, however, a trend

Money growth precedes inflation that it may cause by approximately 18 months. Thus, with a foundation of six months of unusually high monetary growth in the last half of 1997 as support, it is a good bet that more higher-than-expected PPI monthly increases lay just ahead. In fact, all US monetary aggregates continue to rise today at a rate higher than they did in the second half of 1997. This indicates

and wage growth - will con-

tinue to increase well into

Howard B. Garber, 2305 N Commonwealth Avenue. II 60614. TIS

Blind spot

MANCIAL

Thinese the

From Mr Robert Head Sir, Tony Blair, the UK prime minister, launches his pro-euro changeover plan citing Britain should join a successful single currency (February 24). Good point, Mr Blair. The Confederation of British Industry, by its blind support of joining the euro, is admitting that big British business can only compete via a weak currency. Take a look at the headline on the Currencies and Money page in the same issue: "Euro slides again over policy disarray" and you will find not only the reason behind the CBI's support but coincidentally the best reason why Britain should never dump the pound - never.

Robert Head, 6430 City West Parkway,

EU must stand up to US threats in the public interest

From Mr Barry Coates. Sir, It is true that the breakdown of talks on the biosafety protocol could have serious ramifications for international trade" - by calling into question the ability of governments to act in the public interest. ("Breakdown of UN talks on GM crop treaty threatens to

February 26.)

ened trade sanctions in response to bans on GM organisms. Take the example of Egypt, which in June 1998 tried to ban GM imports from the US unless they were properly labelled. The US threatened to ban all trade in soya beans and maize and, sure enough, heighten trade tensions". Egypt reversed its decision.

likely in the forthcoming months. The potential for these threats to escalate into a bigger trade dispute has already been shown by the US reaction to the EU's support for smallholder banana growers in the Caribbean.

The biosafety protocol is a gypt reversed its decision. precedent-setter. Either it 25 Beehive Place, Such threats to other will assert that the public London SWS 7QB, UK

The US has already threat- developing countries and to interest must come before the European Union are free trade, or it will be used by US trading interests to hold the EU and developing countries to ransom. The US has made its position clear. It is time the EU did too.

> Barry Coates, director, World Development Movement

How businessmen are failing their English language test

From Ms Carol Gouriau Sir. I refer to Sathnam Sanghera's article "Language becomes a barrier to

securing export deals" (February 20). British business is falling to communicate not only in other languages but also in English. More and more people, in both the public and private sectors, now speak their own corporate dialect, barely compreensible to outsiders.

they are losing all meaning. "value", "model", "leverage" and it going to cost? "paradigm" come to mind.

Organisations choose their

own meanings for words -

using long, abstract phrases

instead of short, concrete

nouns. Some abstractions

are now so over-used that

and expect the rest of us to "a business solution is suspiunderstand. They insist on ciously like a product, only ness language, so those of us it costs more". I was at a

think it was Scott Adams'

Almost everyone wants to ble language with a rich sell a "business solution". I vocabulary capable of

conference recently where someone asked about "the sustainability of resources for this new model". What "integration", he meant was: how much is English is a strong, flexi-

the most widely used busiwith English as a mother tongue are extremely fortunate. We should use it with more precision and vigour. Carol Gourlay.

16 The Hamlet. Champion Hill. London SE5 SAW.

Dilbert who suggested that Mr Sanghera points out, it is

Number One Southwark Bridge, London SE1 9HL

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Race against failure

sel Holman and William Wallis explain the formidable challenges facing Nigeria's newly elected civilian ruler

ia a measure of Africa's plight that hopes for the continent now seem to rest on

Debilitated by decades of mismanagement and corruption, there are doubts that the country can manage its own recovery, let alone inspire a continent in crisis.

But with South Africa battling to overcome its apartheld legacy; with Angola the so-called "African renaissance" at each other's throats, and conflict in the Congo sucking in its neighbours - with all this. Africans need Nigeria's new civilian government to succeed almost as much as

Nigerians do. And while the world can stand aloof from these far-off disappointments. Nigeria simply cannot be ignored. It is just too big, its problems too pervasive, its potential too lucrative.

One in six Africans is Nigerian. Its external debt of \$29bn is large enough to worry creditors. It is the world's 12th biggest oil producer, with huge reserves eyed by multinational heavyweights: enough to make Royal Dutch/Shell plan an \$8.5bn investment over the next five to eight years.

Olusegun Obasanio, the former military ruler whose election as civilian president was confirmed yesterday, faces a daunting task to bring stability back to his country after 15 years of dictatorship by his fellow soldiers. His first tob will be to establish the credibility of

Perhaps the most difficult to convince will be his own Yoruba ethnic group, many of whom believe he is a stooge of the northern political and military establishments which bankrolled his campaign and in some minds 'pre-determined" his suc-

The Yoruba voted massively in favour of his opponent, Chief Olu Falae, who is also one of their own and who has rejected the poll as a "farce". This could lend additional strength to those of them who feel they have little to gain from remaining within the federation.

He also has to establish



Niger delta, where the liaw people are up in arms both against misrule from Abuja. and against the oil companies, from whom they are demanding a bigger share of

the oil wealth. in a country that produces 2m barrels of oil per day, it is a source of huge popular anger that so little of it reaches the petrol pumps. Nigerians are as fed up with having to queue for days in order to fuel their mobility. as they are with the rest of military rule. But the oil refineries are at a virtual standstill. Distribution of what little fuel exists is still in the hands of soldiers and

their friends. If a western-backed rescue plan is to be effective, Gen Obasanio has no time to lose. He has to endorse an agreement with the International Monetary Fund. reached by the outgoing military government.

Everything rests on this. Without agreement, no rescheduling of the country's external debt will be possible, and nor will this month's donors' meeting. chaired by World Bank come up with fresh loans. Meeting the terms means

pressing ahead with privatisation of state-owned utilities, as well as the oil refineries; making more transparent the operations of the state owned oil company and the central bank; threat to African developand to reduce the level of ment than Aids," he told a his mandate in the oil-rich arrears on its external debt. conference in Berlin when and a long hard path.

most of which is owed to the Paris club of official credi-

This may mean having to follow up Chief Falae's proposai to sell off part of the government stake in the oil sector, bitherto inconceivable for any Nigerian government, which has used the industry as a source of

Can Gen Obasanjo do it? One of his strengths is a capacity to win over very different constituencies. When he was a member of

the Commonwealth "eminent persons group" that visited South Africa in 1986 he gained the respect of the white army generals in Pretoria, and won the hearts of the tough street kids of Soweto. The Afrikaner generals could talk to him as a fellow soldier who had served in the front line of the Biafran war. The children were captivated by a confident and avuncular figure who had visited Nelson Mandela in jail, in a process that helped set in train the negotiations that contributed to the end of apartheid.

As a founder member of Transparency International, the Berlin-based anticorruption lobby, his promcarries more weight than if it were to come from just about any other politician.

"Corruption is a greater

the movement was launched And as a member of the informal club of elder statesmen - through which he has forged friendships with Jimmy Carter and Jim Callaghan - he has an understanding and perception of international relations that should stand him in good stead when dealing with Nigeria's creditors and

appealing for fresh funds. But his track record on economic reform is not encouraging. He spoke out against the last reform programme and has been cautious in his campaign comments on the economy.

Nigeria faces two possible outcomes. It could become a country with an enclave economy, in which foreign investors run a profitable oil and gas business, rather like Angola. But the proceeds will be inequitably distributed, siphoned off by a civilian elite in cahoots with the military. It will continue to service only part of its debt namely the commercial bank debt - and continue to run up arrears on Paris Club

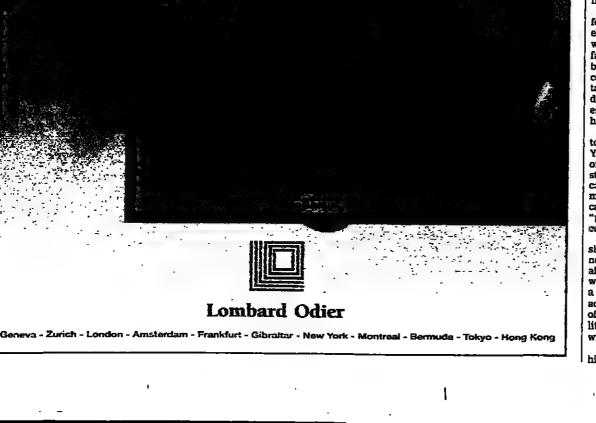
Or it could slowly recover from decades of mismanage ment and corruption, during which \$280bn in oil revenues have been squandered over last 25 years. Instead, it could become, as Brian Wilson, the UK trade minister. told a visiting Nigerian ministerial delegation last week, "a powerful, industrialised nation attracting back its educated and entrepreneurial middle classes".

The next three months will be decisive, in which his relationship his former comrades in the military will be critical. Will he turn out, as his critics claim, no more than the civilian face of a de facto military regime? True. his campaign was heavily financed by the army. But maybe only a soldier can deal with an army desperately in need of depoliticising and retraining.

If he can overcome vested interests and form a credible, talented cabinet drawn ise to weed out corruption from people of quality. rather than financial backers, and whose members bridge the regional and ethnic divisions, there may be a

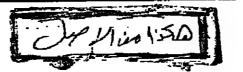
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FINANCIAL TIMES

Playing for time in Brussels

In spite of having barely three gradually reduced over time, to weeks left to reach agreement, France yesterday demanded and won a postponement in the European Union negotiations on reforming the common agricultural policy. It is hard to see what any delay can achieve. Capping the CAP is an essential precondition for any deal on Agenda 2000, the package aimed at a general reform of the EU finances. If that cannot be agreed before the end of this month, it probably will not be agreed before the end of 1999, at the earliest.

An outsider to the arcane process of CAP negotiations might think it logical that France, the most important farm producer in the EU, should be fighting a last-ditch battle to preserve the old system of price support. which has resulted in mountains of excess produce over the years. Nothing could be further from the truth. Thanks to 40 years of subsidies, France now has probably the most efficient agricultural sector in the EU. The majority of its farmers can compete extremely well on world markets without any subsidies at all. And yet they still demand their

The farm reform package on the table is radical. It suggests substantial cuts in price support for cereals, beef and milk. Instead, farmers would get direct favour of small farmers, and ease the transition. The key is that those subsidies should be steadily reduced. They must also be divorced from farm production, to be acceptable under World Trade Organisation rules.

Most of that France can accept. That is already a big advance. But Paris angrily rejects another suggestion, that part of the income subsidies should be paid from national budgets, not by Brussels. It would make big farm producers, like France, pay more than smaller ones, like Germany and the UK. It would make the farm ministers more responsible for their spending decisions,

France is playing for time, partly for internal political reasons. Lionel Jospin, the socialist prime minister, is determined to bind Jacques Chirac, the conservative president, into any deal he is forced into. Yet they will have to make concessions at the end of the day, if any agreement on Agenda 2000 is to be reached.

So will virtually all other member states. Spain will have to concede some limitation on the "cohesion" funds it gets from Brussels. Britain will have to admit that its budget rebate is not set in stone for eternity. Germany will have to carry on as by far the largest net contributor. These are all painful decisions in domestic terms. Without them, a income support, skewed in fair deal on future financing will

Chinese puzzle

The relationship between the US and China is in one of its mood swings, with the presence in Beijing of Madeleine Albright, the US secretary of state, seeming to highlight how little the countries have in common.

There is increasing US concern about China's acquisition of military technology and a justified anger at the treatment of dissidents. For the Chinese, the US is interfering in its "internal affairs" by raising the dissidents' plight and by considering a plan to upgrade Taiwan's missile

The only apparent advance is the fresh intensity in negotiations over China's accession to the World Trade Organisation.

But even this could be an illusion, as the list of unresolved issues is long, and the pressure for a quick agreement comes from the need for the two countries to sign something when Zhu Rongil the premier, visits Washington early next month.

Unless Mr Zhu overcomes domestic resistance to liberalisation, the US administration will find it hard to persuade powerful US industry lobbies to back a

deal on China's WTO entry. Trade aside, the difficulties in the Sino-US relationship raise questions about Washington's policy of "engagement". Why be generally conciliatory if the results include a build-up of missiles aimed at Taiwan and a

human rights record that remains appalling?

Even with engagement, there is much inconsistency in US policy. The export of a US satellite for Chinese launch was approved in 1996 and halted last week. Policy hecomes unpredictable when politicians in both countries choose to make the relationship the target during a domestic political debate.

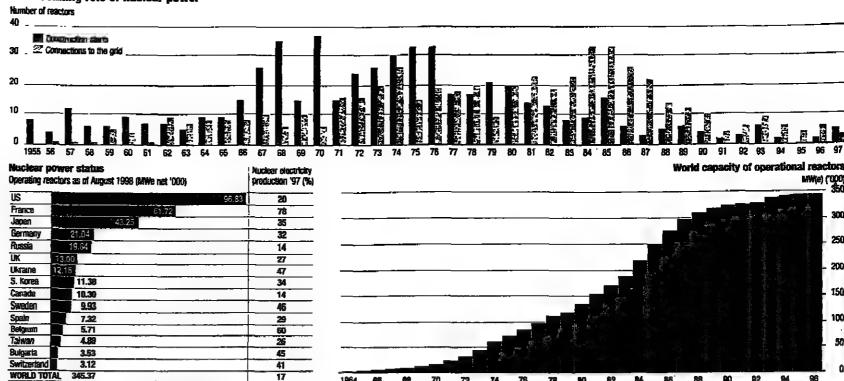
Al Gore, the leading Democratic contender, will be made aware of those pressures during the presidential campaign when will be obliged to show that he talks tough to China.

It is right to talk tough to China. But there is no real alternative to engaging China on as many fronts as possible. To allow China to retreat into itself at this stage of its development would be a serious error.

But the Chinese leadership must justify the political capital invested by the US administration. For a start, Beijing will do itself a favour by halting the increase in missiles being stationed opposite Taiwan.

And while internationalist leaders such as Mr Zhu and President Jiang Zemin are hindered by conservatives who see anv concession as a sign of weakness the risks to the Chinese leadership of alienating Washington are now greater than the risks of aggravating political opponents

The declining role of nuclear power



JAN100 150

Time for a new nuclear order

It is a bitter irony that public concern may encourage governments to enhance the life of ageing nuclear reactors rather than build new, safer ones, writes Andrew Taylor

nuclear power engineer at the end of the 20th century. World orders for new power stations are at the lowest ebb since the 1960s and there is little prospect of improvement. Nuclear power generates about one-sixth of the energy worldwide and one-third in Europe, the world's largest market. Yet the industry, battling against environmental, political, safety, commercial and economic concerns.

The latest bad news comes from Germany where the Socialist-Green coalition government has pledged to pull out of nuclear power. Germany is only the latest in a long line of western governments to announce plans to phase out or halt nuclear power investment.

appears to be approaching melt-

Sweden is committed to phasing out nuclear power by 2010, although it has yet to close a single plant. Belgium and Spain have imposed moratoriums on building new nuclear stations. Britain and France have surplus electricity capacity and no current plans to expand further. No new nuclear power stations have been ordered in the US since 1978, the year before the nuclear accident at Three Mile Island.

Indeed, in all of western Europe and North America, only to build new nuclear plants, but year whether to proceed with the country's fifth power station.

Wolf Schmidt-Kuster. secretary-general of ForAtom, the European atomic energy forum, is concerned that the collapse in new power station orders could further undermine European nuclear engineering groups such as Siemens of Germany, ABB. the Swedish-Swiss engineering group, Framatome of France and

British Nuclear Fuels (BNFL). The turnover of Siemens' nuclear division, currently about DM2bn (£690m), has been about 40 per cent lower in cash terms during the 1990s than during the previous decade. The shape of its business has changed substantially with about 90 per cent of

t is not much fun being a stations rather than building new decade ago. A third are either in two-thirds of the total cost of gen-

The group says large contracts to modernise older, less efficient nuclear plants are helping it to develop technology. But Siemens fears a loss of engineering skills unless technical developments are followed by new construction orders - which seems unlikely.

The erosion of European technical expertise could have extended ramifications. Following the earlier collanse of the north American market, two of the four US engineering groups which then dominated nuclear power export markets were bought by European companies: ABB bought Combustion Englneering for £1bn in 1989 and BNFL, in a joint venture with Morrison Knudsen, last year paid 2730m for Westinghouse.

In the past, western nuclear power companies could draw on contracts in developing countries to see them through hard times at home. But now, not only have the prospects for nuclear power withered in emerging markets (as everywhere else), but western companies are not having things their own way for the business that does remain. Dr Schmidt-Kuster says western European companies face strong competition from Russia as well as, potentially, from Mitsubishi, Hitachi and Toshiba, which domition - at Civaux near Poitiers in in Japan. Russia last year won an central France. Finland has plans \$800m (£449m) contract to complete a nuclear power station at it will not decide until later this. Bushehr in Iran and has been asked to bid for three other Ira-

> more than \$3bn. Developing countries may be prepared to build more nuclear plants, but most lack the resources to pay for them. Countries still committed to nuclear power, such as China, Japan, South Korea and India are expected to scale back expansion plans in the face of currency problems, lower growth forecasts and other economic strains.

nian reactors worth a total of

The overall effect, according to the Uranium Institute, is that only 30 nuclear power stations were under construction at the end of last year - well under 1 per cent of the world's total nuclear capacity. Many of these work servicing existing power plants were ordered up to a upfront cost represents almost

China or former communist countries in eastern and central

Europe. So why is the business in these straits? Of course, there is a short and obvious answer; even the industry's most ardent supporter would hardly disagree with Greenpeace's assertion that nuclear power has failed to convince a "significant proportion of

the population in many countries" that it is "a clean, cheep, safe or reliable energy source". The most formidable hurdle, still to be resolved by most governments, is how to store safely the growing stockpile of spent fuel and waste, some of which will still be radioactive at the end of the next millennium. The International Atomic Energy Agency estimates that there were 200,000 tonnes of spent fuel sitting at reactor sites or in temporary storage at the end of 1997. Grow-

340,000 tonnes by 2010. There also is considerable concern about nuclear safety in eastern Europe where there is a serious shortage of money for maintenance and for vital nuclear technicians.

ing at 10,500 tonnes a year, this

figure is expected to exceed

But this is not the whole story. Public worries about spent fuel and leaking east European power

Extending the life of reactors may become the battlefield over

nuclear power

stations carry most weight in rich western countries. But the nuclear industry is on the defensive everywhere, not just in the West. The underlying problem is that the economics of electricity is shifting away from nuclear power in favour of gas.

The capital cost of a nuclear power station, according to Adolfo de Ubieta, nuclear energy director at Unesa, the Spanish utility, is between \$1,500 per kilowatt (kW) and \$3,000/kW. This

community website operator

be located anywhere.

So it's a bit of a surprise to

Nasdaq - the place for internet

IPOs - in favour of listing on the

find the group has forsaken

German *Neuer Markt*. Peter

executive, explains that the

shares on home ground.

the group sees much of its

Macnee, president and chief

group's venture capital backers

are German and that they prefer

to deal with the company and its

He's also keen to stress that

expansion in Europe, launching

erating electricity. Uranium fuel, which is cheap and plentiful, accounts for just 12 per cent.

Compare that with a gas-fired plant: its capital cost is just \$400/ kW-\$600/kW, under 20 per cent of the total cost; fuel accounts for almost 70 per cent. In other words, the operating costs are higher, but the capital costs are extravagantly lower. The result is that gas plants

can be completed and produce an income in under two years. Nuclear power plants take 10 years or more. And the main economic advantage that nuclear power has over gas - the lower cost of uranium fuel - is being eroded by the fall in all fuel prices caused by the oil price col-

In the past, public ownership and regulation might have shielded the nuclear industry from these economic effects. No longer. Power markets in the west have been liberalised and privatised over the past decade – most recently on February 19. when the European Union opened up the trading of electricity across European borders.

Even though the nuclear industry is beset on so many fronts. there are some grounds for suggesting that there still is some life left in the sector.

Even though few new plants being built and fewer still planned, the existing ones are taking forever to close down, and some are having their operations extended. Like the uranium they use, nuclear power plants have a half-life too.

One of the biggest factors in the industry's favour is global warming, says Peter Hollins. managing director of British Energy, the UK's largest electricity generator. "Nuclear energy, unlike fossil fuel generators, produces virtually no greenhouse or acid rain gases, he says. "Nuclear power stations produce 34 per cent of of Europe's electricity annually saving 700m tonnes of carbon dioxide from entering the atmosphere. Nuclear power cenerates 17 per cent of the world's power, equivalent to 1.8bn tonnes of carbon dioxide."

Paradoxically, many western countries will not be able to meet the environmental commitments they signed at the Kyoto conference on climate change in 1997 if they close down their nuclear plants. Last year, British members of parliament of the powerful trade and industry select committee reported that the UK would be likely to miss the government's target of a 20 per cent reduction in carbon dioxide emissions "without a significant compenent of nuclear power genera-

tion in the fuel mix" This, together with the low operating cost of nuclear power stations once built means that European governments have found it easier to announce closure plans than actually shut reactors down.

The timetable for nuclear closures in Sweden has already slipped badly with the country's supreme court still to decide the fate of the first reactor planned for closure. Germany is also struggling to decide how best to pursue closures following the threat of large compensation demands from power producers and nuclear fuel reprocessors.

Some countries, such as Britain and Switzerland, have already approved extensions to the operating lives of old nuclear plants, Isabel Tocino, the Spanish environment minister, is looking to increase the output and operating life of its existing nuclear power stations despite the counstruction.

Over the next 10 years, the

issue of whether to extend the life of old reactors - rather than close them down - may become the new battlefield over nuclear power. About 150 of the world's 420 operating nuclear reactors were built before 1980. Most power stations have an operating licence life of 40 years. So in the ordinary course of events, over one-third of all todays reactors would have to be decommissioned between 2010-2020. Many difficult decisions therefore loom about whether to close plants or to extend their operating life to limit global warming. It would be a bitter irony if, as a result of public worries about the safety of nuclear power, governments decided to extend the life of old (and inherently less safe) reactors, rather than to build new,

Nigeria's poll

stuffing ballot boxes, and buying by forming an administration votes have been a feature of every Nigerian election since whether Saturday's presidential poll was so deeply flawed as to nullify the victory of former General Olusegun Obasanjo over Chief Olu Falae.

Fortunately Nigeria's timetable for the return to civilian rule anticipates litigious losers. The inauguration of the new president takes place at the end of May. This leaves enough time for Mr Falae to gather the facts to substantiate his claim. On the face of it, the case for nullifying the outcome is not strong enough. Certainly, irregularities occurred. Equally certainly, both sides were guilty. Gen Obasanjo received nearly 19m votes compared to just over 11m for his opponent. It would have required rigging on an extraordinary scale, even by Nigeria's standards, to account for Gen Oba-

sanjo's large margin of victory. But international observers have serious doubts about the conduct of the poll, and it is now up to the courts to decide. In the meantime, it is essential to Nigeria's stability that Gen Obasanjo presses ahead with the selection of his new administration. Even before the dispute, there was a strong case for a broad-based government. It is now compelling. Unless Gen Obasanjo bridges the political divide,

It was never going to be perfect.
Inflating the electoral register, tary, and enhances his authority which embraces all three parties. he will find it hard to implement

independence. The question is the reforms so urgently needed. The need to consolidate Nigeria's fragile democracy would be reason enough for a government of national unity. pursuing a programme of economic and political reform. High on the agenda should be a constitutional conference which would address the issues that strain the Nigerian federation - the calls for more autonomy for the regions, and the demand of the oil producing Niger delta region for a

greater share of the oil exports. Critical to the success of any constitutional change is the support of the military, for the generals will remain a powerful force. Their co-operation will be essential if the armed forces are to be retrained and depoliticised. This can only be achieved by a united government.

But there is a further compelling reason for a broad-based cabinet. If Nigeria is to keep to an IMF agreement which opens the way to rescheduling its 829bn external debt and attracting new loans, it must ensure transparency in the operations of the state owned oil company and the central bank. Only a government which has the widest possible support has any chance of meeting the IMF condition which goes to the heart of Nigeria's endemic corruption.

The feeling is Mutual

With South African companies heading for London like springboks leaping a wall, the image consultants have been glancing over the Boer boardrooms to see if what's good enough for laid-back Johannesburg's crumbling centre or plush northern suburbs will wash with the Square Mile.

So some attention has focused on life assurance giant Old Mutual, whose 4m policyholders this week finish voting on demutualisation. The next step is to list in London, but there have been mutterings whether chairman Mike Levett is the man to launch the 154-year-old

insurer in the City. The media-shy Levett, who has been with Old Mutual for 40 years, is seen as a bit of a cold fish, though he's given credit for the strategic vision which turned Old Mutual's gaze outward from its home market.

Speculation about his successor centres on Richard Laubscher, the 46-year-old chief executive of Nedcor, one of the blg four South African banks in which Old Mutual holds a controlling stake.

But Laubscher has troubles in his own backvard which should keep him busy for a while. The theory is he could be brought in to a senior job at Old Mutual with a view to succeeding Levett in market it left behind, the

and the second companies of the second secon

London in a couple of years. So maybe there will be an orderly transition after all. Who says South African companies have nothing to teach the Old Country?

Sniffy suits

The world may be used to shell-suits, but what about smell-suits?

Korea right now - and are with city dwellers who want to smell sweet even after a hard day at the office. The suits are made with fabric soaked in a chemical that contains scented micro-capsules that pop and moves - or even gets bumped

Three local fashion houses

LG Fashion, Essess Heartist and Kolon International - began selling the outfits last month and so far more than 4,000 suits. smelling of pine, lavender and peppermint, have been sold even before they've been advertised. The smell is said to last around three years - or 20 dry cleanings - but some male shoppers are not impressed, claiming they don't want to go home smelling like a bathroom. Might be better

than smelling like an ashtray. **Never mind Nasdag**

With a sideways swipe at the

FortuneCity.com abandoned London last year in favour of more savvy surroundings in New York. Moaning about access to venture capital and pricey UK telecoms charges, its move undermined the idea that tomorrow's cybercompany can

OBSERVER

They're being run up in South

apparently proving a big success release the odor when the wearer on a crowded subway train.

French, Spanish, Portuguese and Dutch versions of its service. "It was pretty natural in our minds that we should be listed over here," Macnee adds. Observer wonders if he'll be quite so chipper on the "red eye" from JFK as he flies in to chivvy his new investors.

After Kaiff

Sometimes it takes a boardroom bust-up and a three month stopgap before you can install a new boss. In Amsterdam they appear to do these things differently.

Jan Kalff is still well over a year away from retiring as head of

ABN Amro, but the Dutch bank is moving forward with no shortage of well-qualified internal

candidates to succeed him. Pulses raced a little last year when ABN Amro posched Tom de Swaan from the Dutch central bank where he was head of banking supervision and chairman of the Basie Committee of international banking

supervisors. Such upheavals are so rare in Holland that de Swaan, now serving as ABN Amro's chief financial officer, instantly moved into the frame as a potential successor to Kalff.

But the appointment of such a relative outsider would be quite a shake-up for the smooth-running ABN Amro, and the insiders' money is still on Jan-Maarten de Jong. He made way for de Swaan in the finance post and is now in charge of risk and joint head of the fast-growing

international division. Like Kalff before him, de Jong has spent his entire career at ABN. Best not upset the apple

Donkey work

Acquisitions Monthly magazine meant to report that cables and construction group BICC had been divesting "assets" faster than BTR. On the way to the printed page, unfortunately, the "t" itself was divested. Now there's how to make an ass of

Financial Times

100 years ago Russian Petroleum

The Russian statistics of petroleum for 1898 give the total output for the Baku district that year as 485.9 million poods as against 422.4 millions in 1897 and 386.2 millions in 1896. The number of wells at work was 1,146 in 1898 against 917 in 1897 and 786 in 1896. The average yield per well exhibits a decline, possibly owing to closer boring. The average depth of the bore-hole was slightly grater than in 1897.

50 years ago World's Ship Launchings

World ship launchings in 1948 numbered 872 ships of 2,309,743 tons gross of which 1,176,346 were from berths in Great Britain and Northern Ireland and 1,133,397 tons abroad. Britain's output represents 50.9 per cent of the total, compared with 56.7 per cent in 1947, 53.3 per cent in 1946 and 34.0 per cent in 1938. These figures are contained in Lloyd's Register of Shipping Annual Summary of Mercantile Shipbuilding of the World for 1948. They do not include warships and take into account only ships of 100 tons gross and upwards.



FINANCIAL TIMES

THE LITCHFIELD GROUP OF COMPANIES NO to VAT enlargement NO to European tax control

TUESDAY MARCH 2 1999

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Resurgent Renault

Once again, Renault has turned in exemplary results. Net income rose 63 per cent and operating margins more than doubled to over 5 per cent. So far, the restructuring Renault initiated in 1997, which began with the controversial Vilvoorde plant closure, has been a resound-

A surge in volumes led by the hotselling Clio, Megane and Twingo models, combined with sharply falling unit costs and a return to profitability in the commercial vehicle division, have helped dispel memories of Renault's troubled 1994-1996 period. Although still some 30 per cent below their July high, Renault's shares have outrun the French market by nearly 15 per cent in the last year.

Is this performance sustainable? The target of reducing the cost base by FFr20bn (\$3.4hn) by 2000 does not seem in danger. But with Louis Schweitzer, chairman, echoing Volkswagen's warning of a much tougher 1999, margins have probably peaked. An over-dependence on slowing European markets will not help.

As a relative minnow and one of the last single-brand manufacturers left - betrays a welcome sense of urgency - now Ford has gobbled up Volvo cars - perhaps the management felt just a little Renault will feel the pressure to merge keenly. The French government's stake acts for now as a defence against hostile takeover. The prime minister's support for the idea of a Japanese merger is a positive sign, but shareholders would surely prefer the state's exit from their company altogether.

GEC/Rettec

News

Is too much cash burning a hole in the pocket of General Electric Company? Scarcely a month after agreeing to sell its defence interests, the UK group is splashing out \$2.1bn on Reltec, a US telecommunications equipment manu-

But shareholders can relax because this looks like a well-matched deal. Reltec brings a US top-three position in access products, which allow telecoms operators to offer broadband voice, video and data services directly to customers over the "local loop" - the crucial last-mile connection. This fits neatly with the strength in Europe and in transmission products of Marconi Communications, now GEC's



Reltec has blue-chip customers and is growing at 25 per cent a year. Yet GEC is paying only 1.6 times prospective sales and 11 times forecast 1999 cash flow. In a hat sector like telecoms equipment, this is a snip - Lucent paid nearly nine times revenues for Ascend

The speed with which GEC has acted vulnerable sitting on all that cash. And, since it will still have 21bn (\$1.6bn) left once all the recent deals are done, the balance sheet is hardly stretched. More acquisitions will surely follow. GEC also has to think about what it should do with Marconi Systems, its unrelated collection of industrial businesses. But the faster the group beefs up its telecoms operation, the less that will matter.

Another day, another profits warning from a Japanese electronics company. But Fujitsu is different. Although the company expects profits this year to be 30 per cent lower than it forecast last autumn, Fujitsu is at least still predicting profits. On this score alone, it knocks spots off its rivals among Japan's big-five electronics groups. Hence the resilience of the shares. which have outperformed the Nikkei by nearly 80 per cent in the past two years.

Fujitsu's secret has been its relative fleet-footedness among the lumbering mammoths of Japanese electronics. It has diversified away from manufacturing: software and services now account for

CONTENTS

35 per cent of sales. This has provided : cushion as Fujitsu's manufacturing businesses have come under the cosh. And a much-needed one, since the outlook for memory chips and telecommunications

ot remains appallingly bleak. The challenge for Fujitsu is how to continue expanding its successful software and services side - ICL in the UK and Amdahl in the US. The computer services sector is consolidating at the worst moment. Fujitsu has no cash for acquisitions, while its shares carry too much manufacturing baggage. Spinning off minority shareholdings in both companies would make sense. The fact that Fujitsu has even mooted this demonstrates why its shares are outperforming. But to cement the premium rating, it needs to

Allied Domeca

Whenever Allied Domecq's share price takes another step downwards, the management thrashes around in search of a solution. Talk of a big strategic move has veered, with monotonous regularity, from merging its spirits business with another Diageo-challenged player to demerging spirits from retailing. In the absence of a deal, it must be time to look at the latter again. Meanwhile, Allied's earnings per share remain above those of Diageo, and yet its big rival's price is not far short of 700p compared with Allied's 473p. The difference is that Diageo is on the move after its mega-merger. But Allied seems stuck.

But so negative is sentiment about Allied that break-up values have sunk as low as 550p a share, giving little to go for once demerger costs and uncertainty have been factored in. For the spirits business, a valuation of 24bn implies a price/earnings ratio of only 15. This allows nothing for the numerous ways in which the business could be taken forward. It could still end up in a value-creating deal; or its brands - which include Ballantine's, Sauza and Beefeater - could be sold; or it could even resume expanding. The retail business is even cheaper after last month's profits warning, but there are

several ways to refocus the portfolio. With an ambitious new finance director and increasing pressure to stop the share price rot, something really should happen

Manufacturing in further boost to US economy

US manufacturing bounced back from an eight-month malaise last month, giving further momentum to the already super-charged American economy, according to an influential survey of the nation's purchasing

The National Association of Purchasing Management (NAPM) said its main index of manufacturing activity jumped in February by 2.9 percentage points to 52.4, the first reading since last May in which more than half of the respondants reported an increase in activity.

The improvement suggests that manufacturing, the one weak spot in the US economy in the last year, may have already recovered from the effects of the overseas turmoil that once threatened to produce a much more significant slowdown.

Though it may be premature to say that manufacturing is back, particularly with the persistent softness in prices, this ... signals a possible reversal of recent fortunes," said

NAPM's manufacturing business survey committee.

New orders led the recovery, with a leap in the number of purchasing managers reporting an increase and a sharp fall in those reporting a

There were also early signs of a rebound in the hard-hit export sector. For the first time in more than a year more respondents reported a rise than a fall.

Employment remained weak, but manufacturers' payrolls tend to lag behind changes in new orders by several months. Economists believe the decline in manufacturing employment in the last year may be about to come to an end.

Separately, the Commerce Department recorded another surge in construction spending in January. Overall spending rose by 1.6 per cent after a 1.4 per cent increase in December, the department said.

The public sector again led the way, recording a 5.9 per cent increase, driven by new road-build- years.

Norbert Ore, chairman of the ing projects. But private residential construction was also strong

In another report, the Commerce Department said personal income rose by 0.6 per cent in January, while spending grew by 0.3 per cent. The personal savings rate, which has been in negative territory

recently, was 0.1 per cent.
Overall the monthly figures continue to emphasise the remarkable

strength of the US economy. In the final three months of last year gross domestic product expanded at a 6.1 per cent annual pace, equal to the best performance in 15 years, and the early figures for 1999 indicate only a slight alowdown

But more remarkable still is the failure of that exuberant demand growth to push inflation higher. Policymakers at the Federal Reserve are puzzling over the combination of accelerating growth and declining inflation, but as long as it continues they are hesitant to cut short the best US economic performance in 30

US Congress plans moves to limit risks from hedge funds

Tracy Corrigan in New York

US Republican and Democratic congressmen are planning a series of interventions - from new legislation to tighter regulations - to tackle the risks that hedge funds pose to the

international banking system. In the wake of last-year's nearcollapse of Long-Term Capital Management, whose rescue was co-ordinated by the Federal Reserve of New York, the leaders of the House banking committee appear determined to strengthen the regulation and reporting of bank lending to

James Leach, the Republican committee chairman, said in an interview last week: "The result is the important thing. Whether it comes through legislation or regulation is of a lesser significance. But the only truly credible way of looking at the whole hedge fund issue from a regulatory perspective is clearly on the

A report in January by the Basie

concluded that most of the risks 14 financial institutions last year. On arising from hedge funds could be dealt with by improved standards at banks, it also noted it would be difficult to regulate hedge funds directly, since many are based off-

Mr Leach said there was a particular need for the leaders of the Group of Seven industrialised countries to address the problem of hedge funds based offshore, where they could avoid regulatory supervision. Mr Leach has already said that

banks need to change their approach to funds based outside the US. Mr Leach added that hedge funds such as LTCM were "dubiouslyleveraged" and placed bank capital

at serious risk. "This ill fits any idea of prudential banking practices, and it's made all the worse by the potential for selfdealing in situations where banks or their officers are also investors in a particular bedge fund," he said.

The activities of hedge funds are targely unsupervised. However, US regulators have already shifted their

February 1, the New York Federal Reserve issued new best practice guidelines for regulators assessing banks' dealings with hedge funds.

Hedge funds have traditionally told lenders little about their investments, ostensibly to prevent rivals from learning about their secret strategles.

Senior Wall Street executives say their firms now require greater disclosure by the hedge funds they deal with and have reduced exposure.

A Wall Street industry grouping of 12 financial institutions is seeking to establish best practice for banks and securities firms, which some see as an alternative to direct regulation.

The capital markets subcommittee of the House banking committee will hold several hearings this week on the relationship between banks and hedge funds with a view to possible legislative action later this year.

John LaFalce, the Democratic leader on the committee, said there was broad support for the need to take action to improve the policing

Editorials American News. . World Trade

Features



chief of staff Shaul Mofaz lays a wreath on the coffin of \$ led by Hizbollah fighters in South Lebanon, Page 4

Companies & Finance American Company Hows

Markets Bond futures and options Short term interest rates LIS Interest rates Money merkets

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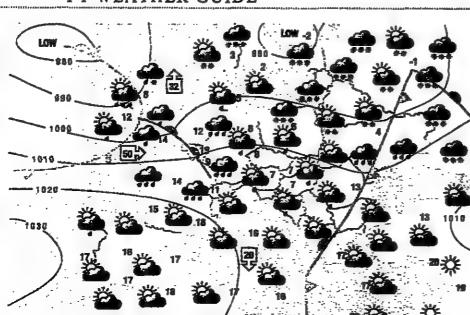
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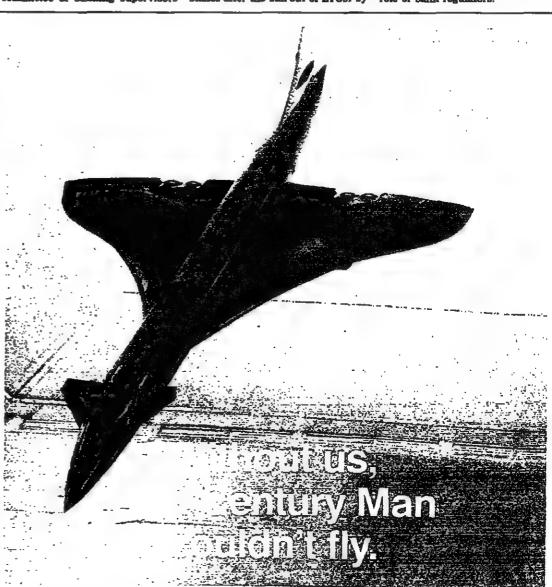
Europe today

Much of north-western Europe will be unsettled with strong winds and heavy rain. North-east Europe and wintry showers and snow Southern France and the (berish peninsula will be fine apart from the occasional light shower. The rest of the Mediterranean will be dry, warm and settled with a good deal of sunshine, although there will be a chance of light showers over Greece and southern itsly.

Five-day forecast North-western Europe will remain windy, with colder conditions moving south from Wednesday Southern Scandinavia will be windy with heavy snow. Eastern Europe eninsula wili turns less settled and colder as high pressure moved west. There will be more anow over the Alps on Thursday.



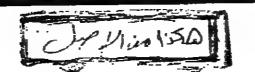
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reen now and 2015, experts predict that a 240% growth in scat miles and essential fleet replacement will ingger a \$1.25 trillion market for new amerali. They'll take flight with the help of Dowty, a world leader in specialised hydraulies and actuation systems, turbine engine components, aircraft structures, tubular systems and advanced propellers With 42 design and manufacturing facilities worldwide. Dowly is partitioning every major archait and engine programme and supplying 40 leading aircraft and engine manufacturers. Its equipment flies on over 200 types of aircraft and Dowty provides support to 450 arlines and 150 military operators in 90 countries. Which all means more advanced (light for 21st Century Man. Dowty is one of Ti Group's four specialised engineering businesses, the others being John Crane Forsheda Polymer Fugineering and Bundy. Each one is a technological and market leader in its field. Together, their specialist skills enable TI Group to get the critical answers right for its customers. Worldwide



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FINANCIAL TIMES

COMPANIES & MARKETS

TUESDAY MARCH 2 1999

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Robertson

By George Graham in London and John Authers in New York

Bank of Scotland is to team up

with Pat Robertson, the televi-

tion evangelist, to launch a US

Sainsbury's Bank, the tele-

phone banking business that

Bank of Scotland launched in

the UK in 1997 in partnership

with the J. Sainsbury, the UK

This time, the Scottish bank

will walk down the aisle with

a preacher, businessman and

former candidate for the US

presidency, whose Christian Broadcasting Network reaches

Direct telephone banking is

less developed in the US than

Direct, a subsidiary of the

HSBC banking group, and sev-

William Hendry, who heads

was formed out of "serendip

ity" after he had met Mr

Robertson. Although Mr

Robertson might seem an

unlikely partner for the Scot-

tish bank, Mr Hendry said he brought entrepreneurial spirit.

knowledge of banking and of

American consumers' preferences. Mr Robertson's first

link with British business was

his appointment as a director

of Laura Ashley, the fashion

Applications to set up the

bank, in which Robertson

Financial Services will own a

substantial minority stake.

will be filed today with US reg-

This unlikely combination of

God and Mammon has not

been named. Some insiders

have dubbed it the Good

Lord's Bank. However, the

retailer, in January,

some 55m viewers a year.

supermarket group.

INSIDE

Packard Bell NEC plans listing The new European president of Packard Bell NEC said the Japanese-controlled personal computer group would look for a \$2bn listing

next year of a holding company encompassing its global operations. Michel Fromont warned that if the lossmaking US operations were not turned round the European and Asia-Pacific business would pursue its own move to the public markets. Page 19

Pop star bonds hit wrong note



It is two years since the banking community watched gleefully as investors scrambled to ubscribe to a \$55m the future earnings of David Bowie (left), one of the world's top pop stars. But, although other big music name have launched "Bowie Bonds" the develop-

ment of the market for securitising music royalties has been slower than expected. Page 21

EIB launches Czech bond package The European Investment Bank, the financing arm of the European Union, has launched a Kc30bn (€793.5m) bond programme in the Czech Republic. The koruna programme, the EIB's first in the country, is likely to create benchmarks for long-term paper. Page 26

Budget bounces Bombay higher
The euphoric response to India's weekend budget is likely to continue following cuts to interest rates. Continued buying drove the benchmark BSE-30 index up 4 per cent to breach the 3,500 barrier for the first time this year. The index closed up 124 at 3,523. Page 38

UK manufacturing keeps pound high The pound spent most of the trading session in London above the key \$1.60 level after the release of surprisingly strong data on UK manufacturing business confidence. Page 27

TV Azteca chief piedges rescue Ricardo Salinas Pliego, chairman of TV Azteca, has told shareholders the Mexican broadcaster is in trouble, a rare act of contrition anywhere in Mexico, let alone by one of its brashest tycoons. He promised to improve Azteca's very poor audience ratings and to cut costs. He has also dispatched a public relations company to ask media analysts how Azteca could improve Its Image. Pege 22

Thal banks tempt cautious investors Thai banks have resorted to unusual capitalraising exercises to lure cautious investors and to try to avoid sharp dilutions in controlling shareholders' equity, Thailand's 15 commercial banks will collectively have to raise \$3bn if only haif their current non-performing loans are written off. Page 21

COMPANIES IN THIS ISSUE

6 Krung Thai Bank

34 Laidlaw

Allied Domeoq	204	Calgarito
Amdahi	17	Marconi
Apollo	20	Mayflower
AssiDomān	22	
BICC	34	Mirror
BNP	17	Mitsubishi Chemical
Bangkok Bank	21	Mitsul Trust
Bank of Scotland	17,23	
Barrick Gold	22	NTF
Billiton	24	NeXstar
British Aerospace	34	Network Computer
Bupa	10	Nissen
Burmah Castrol	24,34	Normara
Contental	19	Norwich Union
Chase Maniation	2	OTE
Chemacoi Group	19	CHIVIST
Chuo Trust & Banking	18	PLOT
Clase Brothers	23	Packard Bell
Credit Lyonnals	17	Patriot American
Cuitor	21	Reitec Corp
Destrume Motor	21	Renault
Darrieco	21	Republic New York
Dautsche Berik	2	Robertson Fin Servs
Elektra	22	SA Breverious
Elf Aquitaine	1	Sainsbury's Bank Sing Tap Holdings
Eri	1	Sumitomo Rubber
First Choice	34	Sun Life
First Direct	17	Suzuki Motor
First Pacific	18	
Fulltsu	17	1112
		Telekomunika. Poisia
GEC	-	Telekomunika. Posse

Aegis

Aetлa

Allied Domeou

CROSSWORD, Page 28

34 Thomson Travel

20 Toyotz Motor

19 Yapi Kradi

MARKET STATISTICS

Bond prices and yields Commodities prices Dividends announced, UK ENES CONTROCY FROM

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Hilton Hotels

IBJ Securities

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Emerging Market bonds 25 FISE Advaries share indices 34 Foreign exchange GHIS prices London share service New Intl bond issues Recent Issues, UK Short-term int rates Stock markets at a glance

Reltec is acquired by UK's GEC for \$2.1bn

British group puts cash from defence sale into telecoms

By Christopher Price in London and Roger Taylor in San Francisco

General Electric Company of the UK yesterday moved to underline its credentials as a telecommunications company with the \$2.1bn (£1.3bn) acquisition of Reliec Corp. a US networking products group.

The purchase comes just six veeks after GEC agreed to sell its defence business to British Aerospace for £7bn and declared its intention to build up its telecoms operations.

GEC will use proceeds from ts £2.2bn cash pile to fund the Reltec purchase. It will not receive any proceeds from the defence sale for some months while competition authorities scrutinise the deal. But Lord Simpson, chief executive, said the UK group still had some film in cash and would continue to seek acquisitions. "We still have plenty of fire-

power left," he said, adding that the US was the most likely market and high technology companies the targets for further activity. Cleveland-based Reltec pro-

duces cables and equipment for both power transmission

and communications compa- the acquisition would be nies. It is best known for its immediately earnings enhanccommunications products, in ing. Its shares rose 22p to 520p particular its digital loop caron the London market. rier products - devices which The Reltec deal is also likely connect copper telephone lines

high-speed fibre optic cables. The company has US market for these products. GEC believes Reltec's position, particularly its strong customer base, will help Marconi Communications to penetrate the US market.

"This gives Marconi products access to the US market, which is where 50 per cent of the telecoms market is," said Lord Simpson.

Reltec employs some 6,600 people. Group sales last year reached \$1bn, a rise of 13 per Its customers include Ameritech, AT&T, Bell Atlantic, Sprint and WorldCom MCI.

The \$2.1bn price tag includes \$361m of debt. The \$29.50 a share offer represents a 36 per cent premium to Friday's closing price, and Kohlberg Kravis Roberts & Co, the US investment group, has pledged its 81 per cent shareholding in favour of the deal. GEC said

to win support from those analysts who have argued that Marconi Communications is too small to compete with giants like Lucent of the US or Nortel Networks of Canada. despite being prominent in optical communications and in some data and internet tech-However, Lord Simpson

tried to deflect disappointment among some observers who had hoped for a bigger acquisition. "It's not who's the biggest in this market but who's the quickest, and we certainly think we are. Obviously, size is which part of the market you

Claude Romans of Ryan Hankin Kent, the US telecoms GEC had yet to demonstrate a clear and consistent strategy in telecommunications and described the Reltec acquisition as "bargain hunting".



Pleaty of firepower: GEC chief executive Lord Simpson Ashley Ashwood

BNP also said it aimed to cycle on its global customers

equity on its domestic banking return on equity of 11.8 per

Fujitsu issues full-year profits warning

By Paul Abrahams in Tokyo

Electronics group blames 25% fall in domestic sales

Fuittsu, the Japanese software and services company, yesterday warned its full-year sales and profits would be lower than projected. The group blamed worse than expected domestic sales of telecommunications equipment. It said domestic sales would

tumble 25 per cent to Y455bn (\$3.79bn), while overseas sales would rise 18.8 per cent to

NTT, the dominant domestic carrier, announced over the weekend that it would cut its capital spending further next year resulting in consolidated

Banque Nationale de Paris,

France's third largest bank.

yesterday signalled that it was

unlikely to participate in the

privatisation of Credit Lyon-

BNP chairman.

the privatisation.

coms equipment division fall- a price collapse in the semi- last year's result of Y5.5bn. ing from Y100bn to Y25bn. Fujitsu also warned an

increased restructuring charge for its electronic devices division which includes semi-conductors would force the parent company to post a net loss of Y20bn, its first such loss since March 1993. The Y85bn charge includes the cost of disposing of its UK D-Ram plant. The downgrade is the latest

in a series announced by the Japanese electronics conglomerates, which have been hit by a severe downtown in domestic

Générale and Paribas.

Under the terms of a govern-

conductor market. NEC, Toshiba and Hitachi have all unveiled profits warnings.

However, unlike those groups, Fujitsu expects to post consolidated profits this year, underlining the strength of its overseas operations. The company, which owns

Amdahl in the US and ICL in the UK, said consolidated operating income would be Y130bn, against its previous forecast of Y180bn and last year's figure of Y177.3bn. Net profits would be just Y20bn, against an earoperating profit in the tele-corporate capital spending and lier prediction of Y45bn and information processing profit fall, Page 18

Sales would be Y3,170bn against Y3,229bn last year. Parent company sales would be Y3,170bn down Y50bn on

Y3,229bn last year. The group's shares fell Y85 to Y1,445. in a recent interview with the Financial Times, Naoyuki Akikusa, Fujitsu's president, said the hard disk-drive business was doing well and main-

previous forecasts and against

frames, software and services were still profitable. Yesterday, the company said sales of the computers and

operations by one percentage

point every year, and achieve

return on equity of 18 per cent

on average over the business

said Mr Akikusa. "The D-Ram problem is so big that it is difficult to be optimistic." The outlook for D-Ram

prices is bleak. The brokers Warburg Dillon Read, warned yesterday that prices last week weakened from \$10 to \$9.50, and could soften further.

systems division would rise

12.6 per cent in the current

year to Y3,750bn. The divi-

sion's overseas sales would

jump 36.7 per cent to Y1.565bn.

whether these businesses

could cover the losses else-

where, in particular D-Rams,

But the question was

Lex. Page 16; NTT warns of

operation is expected to be formaily called New Foundation Bank, Peter Burt, chief executive of Bank of Scotland. denied the bank would be tak-BNP in threat to boycott Crédit Lyonnais sale ing unfair advantage of Mr

Robertson's followers. He said: "Rather than exploiting its customer base. we believe the New Founds tion Bank is going to exploit

anomalies in the market. "The objective is to provide the American consumer with a bank that is committed to ser-

This announcement appears as a matter of record only

cent last year, BNP claims it

was France's most profitable

bank. Its shares closed down

2.5 per cent at €70.9.

nais unless the terms of the government is to sell 30-33 per sale allowed it to play the leadprevent rival commercial cent of Crédit Lyonnais to a ing role. group of "partner shareholdbanks from becoming large "What will improve profiters" in coming weeks. Up to 60 per cent will be ability is not just holding a Mr Pébereau has insisted a stake, but having a [common] floated on the stock market by policy," said Michel Pébereau, June while the government

The bank's statement followed its offer last month to Paris has not yet announced. forge an "industrial project" the final terms of the sale, notably the number of partner with Crédit Lyonnais, leading to a merger of the two. Under

will retain less than 10 per

shareholders and the size of their stakes. the plan, BNP offered to guar-BNP hopes its offer to guarantee the jobs of the 30,000 antee jobs will appeal to the

staff of Crédit Lyonnais in socialist government, which exchange for a leading role in has put job creation at the top Without a merger, analysts say, BNP risks being marginal-"If there is no possibility of

ised following the recent building an industrial project another 6219m in provisions.

[with CL] then participeting in the privatisation will not be a strategic priority for us," said a BNP executive.

BNP's offer, however, is strongly opposed by Jean Peyment plan agreed in May last year with European competirelevade. Crédit Lyonnais tion regulators, the French chairman, who is fighting to

> merger was possible only if the two banks' managers were willing to co-operate.

BNP vesterday reported ne profits of €1.11bn (\$1.2bn), up provisions for exposure to Asian emerging markets.

Specific provisions of 6382m were allocated to Korea, Indonesia, Malaysia, the Philippines

Laidlaw warns ambulance weakness will hit earnings

By Edward Alden in Toronto

Shares in Laidlaw, North America's largest specialty transportation company, fell sharply yesterday after the company warned it would fail to meet second-quarter earnings forecasts and would take a US\$250m charge next quarter to restructure its ailing ambu-

Laidlaw shares dropped trading on the Toronto Stock Exchange. company

bill of as much as US\$500m lervices. after a US tax court last year disallowed tax claims involving a now-defunct Dutch

Over the last two years Laidwaste management company local providers remains off or closed, he said.

specialising in passenger bus nue from ambulance services. and ambulance services. Last which accounts for a third of year the company made 38 acquisitions, including the more than 11 per cent in the US\$470m purchase of Greyhound Lines in the US and dozens of small ambulance

bet that ambulance services large-scale basis as municipal more than 15 per cent, down and school bus transit had not C\$1.85 to C\$9.75 in midday paid off. "There has been a a share, related to the tax setthe business," said one. This also was primarily because US announced it had reached an health management organisaexpected settlement with the tions and the government have US Internal Revenue Service scaled back on ambulance and unacceptable," said John that will cost US\$226m after transportation in an attempt tax Laidlaw had been facing a to cut costs of emergency vice-president and chief oper-

series of problems in its ambu-Responses, the ambulance lance division, including union group, resigned yesterday. difficulties that forced the company out of Chicago and law has transformed itself problems with integrating through acquisitions from some of its new acquisitions, tify further savings. Several North America's third largest In addition, competition from locations are likely to be sold

into a transportation company intense in many cities. Reve Laidlaw's total revenue, fell first quarter of this year from the same period in 1998. Laidlaw said its second-quar-

ter operating earnings will be Analysis said the company's 10 to 13 cents per share rather than the 18 to 19 cents forecast could be operated on the same by analysis. In addition, the charge of US\$20m, or six cents fundamental deterioration in tlement. The shortfall is primarily due to poor results in the ambulance business.

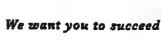
"Our ambulance operating

results are both disappointing Grainger, Laidlaw executive ating officer. The chief execu-Laidlaw has also run into a tive of American Medical Mr Grainger said each of the would be re-examined to iden-

Institutional Buy-out of the Mettis Group Lic

from the National Industries Group SAK of Kuwait

Led, structured and arranged by 3i



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NEWS DIGEST

Mitsubishi Chemical sees

Mitsubishi Chemical, Japan's largest integrated chemicals

maker, yesterday issued a profits warning only two weeks

after raising expectations by announcing a restructuring plan. It revised down earnings estimates for the year end-

ing March 31 1999, citing weak demand in Asia and a

stronger than expected yen in the second half of the year. The company lowered sales forecasts from Y1,600bn to

Y1,540bn (\$13bn) and said it expected to post a pre-tax

loss before exceptionals of Y5bn, against earlier forecasts

Two weeks ago, the company announced restructuring

measures to cut costs by Y40bn a year. The restructuring would include a reduction in the headcount from 11,000 to

The company handled this badly. They raised expects

restructuring," said Philip Hall, senior analyst at Schroders. The stock closed down 4.5 per cent, or Y13, at Y277.

Mitsui Trust reviews staffing

Mitsul Trust & Banking sald yesterday it had not yet

decided on job or wage cuts in connection with a merger with Chuo Trust & Banking Co in April 2000. The Mainichl

Shimbun newspaper reported on Monday that Mitsul Trust

and Chuo Trust planned to cut 2,000 jobs over the next five years, it also said Mitsui Trust planned to cut salaries

those at Chuo Trust. In January, the two trust banks sald

they had agreed to start talks to merge in April 2000. Reu-

by more than 10 per cent to bring them into line with

tions when they announced the restructuring, then betrayed investors. They should have announced the earnings revisions two weeks ago when they announced the .

9,000 by March 2001. Capital expenditure would be cut

of a Y16bn profit. The group lowered estimated net

fall in to the red

income from zero to a loss of Y27bn.

Alexandra Nusbaum, Tokyo

FINANCIAL SERVICES

from a planned Y44bn to Y35bn next year.

CONGLOMERATES BUFFETING BY REGIONAL CRISIS IS OFFSET WITH \$2.7bn ASSETS SALE

Disposals lift First Pacific

By Louise Lucas in Hong Kong

First Pacific, one of Asia's biggest conglomerates, vesterday reported a 70 per cent rise in net profits to US\$360.5m for the last calen-

However, gains were achieved on the back of a challenging, most dramatic hefty disposal programme; stripping out exceptional items, net profits plunged 75.6 per cent to \$40.5m, lower than market expectations.

Asia-based businesses were buffeted by the regional cri-

Telecoms businesses have ergies.

been hit by cash flow problems; the Hong Kong-based First Pacific Bank made big provisions while its net interest margin has contracted; and tight credit and falling values have undermined property interests.

"Last year was the most and without question the busiest year in First Pacific's history." said Manuel Pangilinan, executive chairman.

The company responded to While First Pacific the Asian financial crisis by embarked on its \$2.7bn asset hiving off non-core activities disposal programme, its and concentrating on four sectors - consumer, telecoms, property and banking in which it can create syn-

and built up reserves which have been used to reduce debt and buy assets which meet the criteria of having an Asian focus and healthy cash flow. This has bolstered the

company's balance sheet net indebtedness was more from \$2.94bn in 1997 to \$1.29bn - and also changed the geographical spread.

the Dutch trading concern,

Following the purchase of a controlling stake in Philippine Long Distance Telephone at the end of last year, some 63 per cent of First per cent, from 7.04 cents to from 8.98 cents to 15.21 Pacific's investments are in 1.71 cents excluding excep-

It also sold off non-Asian the Philippines and 48 per assets such as Hagemeyer, cent relate to telecoms. Mr Pangilinan said the intention was to build a broader portfolio as and when opportunities arise.

At the same time. would-be buyers are circling parts of First Pacific. First Pacific Bank has attracted interest, although nothing has been agreed and price than halved at the year end. seems to be the sticking

> one-quarter of 1997 levels. from \$22.4m to \$5.9m. On a per-share basis, First Pacific's earnings fell 75.7

The bank's contribution to

group profits was around

Shareholders are receive a final dividend of 26 cents, giving a full year payout of 58 cents compared



tional items. Including net exceptionals, earnings per share rose 69.4 per cent,

NTT warns of Sumitomo Rubber surprises

Chinese police halt futures fraud

26% profit fall

Nippon Telegraph and Telephone, Japan's dominant carrier, warned that non-consolidated profits in the coming year would fall by 26 per cent as a result of the country's prolonged

The telecommunications company is being reorganised in July into two domestic carriers and a separate company in charge of long-distance and international operations. It said pretax profits in the year to March 2000 were forecast to be Y316bn (\$1.82bn) on revenues that were expected to be nearly 3 per cent lower at

The gloomy forecast will mark the third consecutive fall in NTT's revenues and profits. NTT blamed the continuing decline in aconomic activity, which has led to falling use of conventional telephony services. Revenues from voice telephony services is expected to fall about 5 per cent to Y4,423bn.

The decline in NTT's profits in the next fiscal year underlines the severity of Japan's recession. Telecoms has been one of the most resilient sectors during the

growth in data and mobile communications, Profits from NTT's mobile communications subsidiary, NTT DoCoMo, are reflected in consolidated results.

The fall in voice telephony will put further pressure on NTT to speed up the shift in business emphasis to data communications. NTT expects profits from digital networks, used mainly for data communications, to increase 22 per cent to

Y1,119bn. NTT also said it would reduce capital expenditure for the third consecutive year, in a move that will have a significantly negative effect on its suppliers.

Capital spending will fall by 13 per cent from the current year to Y1,520bn largely because the digitalis ation of switches will be completed.

• NTT is in talks with Philippine Long Distance Telephone about a capital allidaily, Nihon Keizai Shimbun, reported yesterday.

Manuel Pangilinan, PLDT president, was quoted as saying an agreement between the companies was likely by the middle of this year.

By Alexandra Harney in Tokyo

Sumitomo Rubber, Japan's third largest tyre maker, surprised the country's components industry yesterday by announcing a 36.4 per cent jump in pre-tax profits to Y14.52hn (\$122m) last year.

The results indicate that Sumitomo, which signed a global alliance with Goodyear of the US last month, was able to capitalise on the European market, where it markets the Dunlop brand. better than analysts had

Most of the growth was

buoyed by a strong yen and a reduction in domestic inventories, rather than an improvement in Japanese sales, the company said. Sales increased 6.5 per cent to Y653.52bn, despite a 2.8 per cent decline in domestic turnover to Y282.49bn, But sales in Europe offset

the downturn at home. Sumitomo said. Sales in Europe, which is its largest market outside of Japan, were Y272.15bn. excluding sales within the group. although regional sales figures from the previous year

6.5 per cent to Y5.8bn. The however. Parent company

company said this reflected Y2.6bn worth of extraordinary charges taken in 1997 when Sumitomo reinvested cash reserves that were originally set aside to cover the costs of closing a subsidiary factory in Germany. Underlying profitability had actually improved.

Sales in the US and Canada totalled Y94.57hn, while accounted for 61.6 per cent of total turnover, up from 57.2 per cant the year before. Net profits slid 13.9 per cent to Y5.03bn.

The picture was markedly

vide a better picture of performance in Japan, tumbled 37 per cent to Y6.61bn. on sales down 3.5 per cent to Y230.24bn. Net profits plunged 40 per cent to Y2.75bn, as Sumitomo was squeezed by falling prices and weak demand.

In 1999, Sumitomo expected group earnings before taxes and exceptionals to increase 12 per cent to Y16.5bn on sales down 3.5 per cent to Y630bn. Net profits were expected to improve to Y7bn. However, these estimates did not include poten-Net profits in Europe slid worse at the parent level, tial gains from the alliance

HONG KONG

ters, Tokyo

Sing Tao shares suspended

Trading in shares of Sing Tao Holdings was suspended at the company's request pending an announcement con-cerning the sale by chairman Sally Aw of a 23 per cent Interest to Hong Kong Sunrise Holdings, the Hong Kong Stock Exchange said yesterday. Sing Tao shares ended HK\$0.90 on Friday. Reuters, Hong Kong

BANKING

IBJ Securities to double capital

IBJ Securities, a securities subsidiary of industrial Bank of Japan, said yesterday it was to increase its capital by Y35bn to Y70bn (\$590m). Reuters, Tokyo

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all their funds because their ensure repayment of people's Chinese police have broken RMB30m (\$3.6m) futures buying and selling orders savings to safeguard social trading case in which main-land Chinese investors were were settled fraudulently at stability". a company opened in the in a comment that under-

defrauded of their money by a ring of gangsters from

The gang, whose chief suspect was said to be a Hong Kong resident, established more than 10 illegal futures brokerages around China, the Chinese News Service

Hong Kong, Macau and

southern Chinese city of Guangzhou in 1996. No purchases were actually made on clients' behalf.

Beijing has been anxious about the potential for social unrest when financial institutions collapse or defraud investors of their savings. Zhu Rongji, China's prime

reported yesterday. Main- minister, this month urged land Chinese investors lost that "steps must be taken to

lined the extent of problems in the financial system, Mr Zhu was quoted saying that some financial institutions, such as urban and rurai credit co-operatives and local commercial banks, accepted deposits with high interest rates and provided loans in violation of rules during the soya futures markets.

"This led to repayment difficulties and bank runs," Mr Zhu said. At the end of last year, tors, cheated in a separate

more than 200 angry inves brokerage scam, marched through Beijing. In that case, thousands of people invested their savings with the Xin Guo Da brokerage. which had promised high returns on investments in the volatile green bean and

\$210,000,000



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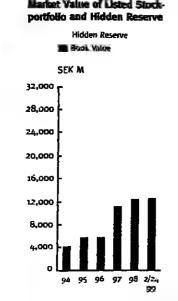
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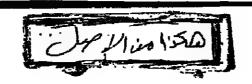
WINDUSTRIVÄRDEN

Year-End Report 1998

- The increase in value for the portfolio of listed stocks was 5 percent in 1998 (general index: 10 percent). Since the start of 1999 through February 24, the listed portfolio has gained 5 percent (general index: 5 percent).
- Net asset value at year-end was SEK 160 per share and CPN, an increase of 7 percent for the year. Net asset value per share and CPN at February 24, 1999, was SEK 168.
- The shareholding in PLM was sold for SEK 1.2 billion, generating a capital gain of SEK
- Industrivärden acquired SEK 1.2 billion in stock in Skanska. Following the sale of all shares in Drott, Industrivärden's net involvement in Skanska increased by slightly more than SEK 800 M.
- Consolidated earnings after financial items totaled SEK 2,148 M (2,404). Of this total, gains on sales of stocks amounted to SEK 1,003 M (1,865), dividends from listed stocks SEK 1,067 M (426), and other earnings items SEK 78 M (113).
- The Board of Directors proposes a 20 percent increase in the dividend, to SEK 4.50. The average annual growth in the dividend for the last five-year period will thereby amount to 15 percent.



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NO FEET ...

CARMAKERS FRENCH COMPANY'S RESULTS AHEAD OF EXPECTATIONS

Renault profits rise 63% as margins close

By David Owen in Paris

Renault, the French competitive pressure in France and Spain, while carmaker, yesterday increasing, it was expecting unveiled a 63 per cent a 1999 operating margin of advance in annual profits, about 4 per cent. against 5.2 slightly ahead of expectations, while signalling it expected a downturn in operating margins in the current

recorded its highest level of was, nevertheless, expecting annual sales, the company, to increase market share. scene for tougher negotiawhich is partly owned by the Last December it inaugutions on working hours. state, posted net income of rated its Ayrton Senna FFr8.85bn (€1.35bn, \$1.5bn), assembly plant in Brazil.

up from FFr5.43bn in 1997. But it indicated that with per cent last year.

Car sales were expected to Turkey and in the so-called After a year in which it America, where the group

falling in other European countries and the US. Louis Schweitzer, chair-

"successful step" in the comshow a marked decline in pany's objective of long-term Turkey and in the so-called profitable growth. But the Mercosur markets of Latin reaction of trade unions suggested the positive performance might set the

particular by the success of man, described 1998 as a the Mégane and Kangoo models.

> Operating profit rose more than five fold from FFr2.03bu to FFr10.84bp. share, up from FFr3.50, is proposed.

The company, which has Last year's turnover accel- set itself a target of roughly erated to FFr243.9bn, up doubling sales to 4m by 2010,

sales of passenger cars and tiations to acquire a 51 per Lionel Jospin, the French light commercial vehicles cent stake in Dacia, Romansurged nearly 16 per cent to ia's state-owned carmaker, the French political estabmore than 2.1m, spurred in and is expecting to make an announcement this month.

Although Renault is understood to be offering little more than \$30m for the stake. Mr Schweitzer has said the company intended ments in Dacia so it would "reach international quality

Renault again confirmed it was studying a possible alli- truck market.

Markets for industrial from FFr207.9bn as unit is in the final stages of nego- ance with Japan's Nissan. prime minister, has signalled lishment would back an agreement between Renault and a Japanese company.

Je 1/20 150

The market is also awaiting more news of the strategic plans of the industrial vehicles unit, whose operat-A dividend of FFr5 a to make substantial invest- ing margin also improved strongly in 1998. Patrick Faure, Renault VI's chair man, recently hinted it could seek an alliance in the small

not turned round this year the European and Asia-Pacific business that he heads would pursue its own move to the public markets. "We need access to capital.

stock options to retain and attract senior management and the freedom being a public company brings," he said. He added that a listing without the US business would halve the probable listing valuation.

By Christopher Price

The new European president

of Packard Bell NEC said

yesterday that the Japanese-

controlled personal com-

holding company encom-

passing its global operations.

However, Michel Fromont

warned that if the loss-

making US operations were

Packard Bell

Mr Fromont's remarks come just two weeks after NEC announced the restructuring of its operations after running up heavy losses. The US business was ringfenced, and investment put in in an attempt to turn it round. Rurone and Asia Pacific became a stand-alone business, which in effect freed it to seek additional

NEC listing plan uation of \$450m on the European and Asia Pacific operations. Mr Fromont said the company was confident its strategy over the next 12 puter group will look for a to 18 months would earn it a

\$2bn listing next year of a \$1bn valuation from stock market investors. The US business has been badly hit by the tough competition in the PC market, where Dell has established itself as one of the most profitable manufacturers with tts direct-to-home sales.

Mr Fromont said the US business had this year to recover. Otherwise, senior management of the European company, which is owned around 80 per cent by NEC and 20 per cent Groupe Bull, would discuss getting its own listing.

However, the European operations have not been immune from the competition in the PC market

Profits fell from \$30m to \$10m last year on sales of \$1_1bn_ My Fromont said additional investment was being

put into developing new channels in response to Dell's push into Europe.

Verdict boosts Telecom Italia and Olivetti

My Paul Betts in Milen

Telecom Italia and Olivetti shares vesterday rose in a falling Milan stock market in the first day of trading following clearance by Consob, Italy's stock market regulator, of Olivetti's €53bn (\$58bn) hostile bid for the privatised telecommunications company.

Telecom Italia's shares closed 1 per cent higher at tive, the mandate to study a €9.80, just below Olivetti's €10 a share offer price. Oli-

on the back of Consob's a takeover defence. But Con- discount in terms of est ever Italian corporate dominated by the brewing weekend verdict

However, Telecom Italia Mobile shares fell 4 per cent Italia's hands in taking because of concern that Telecom Italia's proposed merger with its 60 per cent-owned cellular phone company plete. risked being delayed by the Consob decision. Telecom Italia's board last

week gave Franco Bernabe. the company's chief execumerger with TIM as part of the group's longer-term vetti shares rose 1.8 per cent industrial strategy as well as

bid now restricts Telecom defensive action against an offer it considers unacceptably low and incom-

Financial analysts yesterday appeared to share Telecom Italia's contention that the €6 cash component of the Olivetti offer was far too low. Olivetti's €10 offer involving cash, bonds and equity values Telecom Italia at a substantial 30 per cent offer. This involves the larg-

sob's clearance of Olivetti's price-earnings ratio comgroup's international telecommunications peers. After gaining Consob

> offer, Olivetti is now working on its formal bid prospecius which once submitted most be approved by the stock market regulator within 15 days.

> Olivetti will also need Bank of Italy clearance for the bond component of its

pared with the Italian 1.26,000bn. The bonds are to be issued by Tecnost, the 97 per cent-owned subsidiary Olivetti is using as the vehicle for its bid. clearance for its revamped Wind, Italy's third mobile

telephone company, yesterday began customer operations, hoping to add pressure to the already fierce competition in the country's telecommunications industry, writes James

Blitz in Rome. Although attention is still

bond issue amounting to takeover war between Telecom Italia and Olivetti, Wind - jointly owned by Italian electricity giant Enel, France Telecom and Deutsche Telekom - claims it can offer services cheaper than its rivals.

Unlike its Italian rivals, Wind is offering an integrated fixed and mobile telecommunications service. It claims it can win 20 per cent of Italy's mobile phone business and 12 per cent of its

The NEC brand would be used, Packard Bell remaining the main retail brand.

Ionian Bank boosts profits

By Kerin Hope in Athens

Ionian Bank, the statecontrolled Greek bank due to failed to keep pace with the be privatised this month, has surprised markets by announcing a jump in fullyear pre-tax profits from Dr1.1bn to Dr12.6bn (\$43m).

A strong final-quarter performance, with pre-tax profits of Dr7bn against a Dr3bn loss the previous year, helped Ionian recover market share lost during a twomonth strike last April and May, Ionian's unions staged the strike in protest against the privatisation plan.

Haris Stamatopoulos. back business after the Hope. strike ended.

gains on the bank's large bank sector average, due to retirement scheme.

decline, deposits and lending six weeks.

both showed growth, although Ionian's market share declined because it sector's rapid expansion last

The sale of 51 per cent of Ionian, Greece's fourthlargest banking group with 4.100 employees, marks the biggest bank privatisation to date in the bank sector.

Ionian's share price rose 4 per cent yesterday on the Athens stock exchange to close at Dr17,850, giving the bank a market value of Dr499.8bn.

OTE, Greece's public telecome operator, announced Ionian governor, said the consolidated net income of bank's staff launched "a Dr214bn, an increase of just nationwide crusade" to win 5.6 per cent, writes Kerin

Operating revenues rose Income was boosted by 15.1 per cent to Dr946.4bn. but operating exp portfolio of government jumped 18.3 per cent to bonds. Operating expenses Dr632.3bn. Analysis said the declined from 78 per cent to unexpectedly sharp rise in 66 per cent of operating operating expenses related income, close to the Greek partly to a management upheaval last December in cost-cutting and an early which the government sacked the chief executive. After a sharp first-half but failed to replace him for

NEWS DIGEST

POLAND

Mobile phone company to borrow €255.6m

Polish state-owned telecoms company Telekomunikacja. Poliska (TPSA) said yesterday its mobile telephone subsidiary Centertal would borrow 6255.6m (\$280.6m) through a syndicated loan to finance investments. Last year Centertel, in which TPSA holds 66 per cent and France Telecom 34 per cent, said it would invest 1.1bn zlotys (\$278m) in 1999-2000 to build infrastructure for its digital GSM 1800

Poland's treasury has received eight bids in a tender to be an adviser in the sale of a strategic stake in TPSA. Local press reports say the bidders include Schroders, which advised the government on the flotation of a 15 per cent stake in TPSA last year, Credit Suisse First Boston, Deutsche Bank, ING Barings, J.P. Morgan and Memil Lynch. The government is planning in late spring to offer a stake of between 25 per cent and 35 per cent, worth between \$1.8bn and \$2.5bn. Christopher Bobinski, Warsaw and agencies

TURKEY

Private bank lifts earnings

Isbank, Turkey's largest private sector bank and its biggest quoted company, reported net profits for 1998 of TL135,000bn (\$381m) up from TL81,000bn which analysis said represented a 2.9 per cent drop in dollar terms. Melimet Simsek, banking analyst at Bender Securities, said that based on average exchange rates for 1998, the bank's net profit was \$518.8m compared with \$534.3m

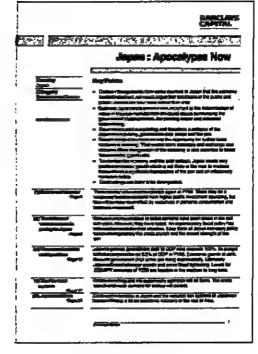
the year before. ■ Burhan Karaçam, the general manager of Yapi Kredi, one of Turkey's four biggest private sector banks, has resigned because of differences with the conglomerate that controls the bank. Bank executives said that Mr Karaçam, whose title is equivalent to chief executive, disagreed with the management of the Culcurova group, whose interests range from shipping to manufacturing, over the group's rationalisation strategy. Leyla Boulton, Ankara

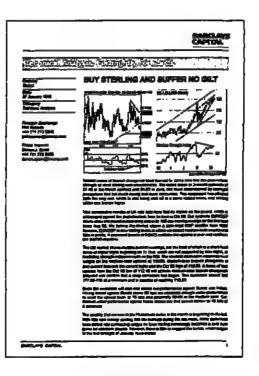
PETROCHEMICALS

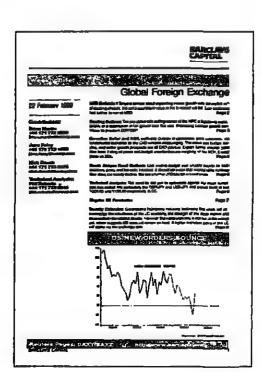
Chemapol assets shrink

Chemapol Group, the Czech petrochemical conglomerate in bankruptcy since January, posted a prešminary, uncon-solidated net 1998 loss of Kö8.8bn (\$256m), after a Kč3.9bn loss in 1997, the company told the Prague Stock Exchange yesterday. Under Czech accounting standards, Chemapol's balance sheet showed that total assets shrank to Kč4.2bn from Kč12.4bn. The company gave no explanation. Routers, Prague

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Republic to shut underwriting arm

Republic New York, the New York based international bank, vesterday announced that it was taking a \$97m pre-tax charge to cover a drastic strategic restructuring which will see it quit the ing sector since last October. securities and derivatives underwriting businesses.

The bank had a greater took a loss of \$190.7m on Russian investment securities in the third quarter last yesterday, which will take 18 bank's "hurdle" of a 15 per bank, which is active in year. This left it with an months to implement, cent return on equity after more than 80 countries.

overall loss of \$92.7m for the quarter and the bank indicated at that time that it would focus on private and retail hanking

Its share price has not enjoyed the recovery experienced by most of the bank-In morning trading yesterday it gained \$% to reach \$45%, leaving it far short of proportionate exposure to its high of \$73% set before Russia than any other US the Russian financial crisis. institution last year, and It hit a low earlier this year

Under the plan announced

between 45 and 50 produc-

tion wells with a two-rig dril-

ling programme and begin

building the first part of its

Lasmo had also written off

\$29.7m of the value of Dación

due to the drop in oil prices,

Yet the company insisted

the field was competitive

world-wide with total pro-

duction costs of only \$2.60

per barrel.
"We stand by the perfor-

mance of our asset," said Mr

Tucker. "In these cash-con-

strained times it has given

the company an opportunity

to reduce capital expendi-

tures while maintaining the

export pipeline,

Republic hopes to make pretax savings of \$67m a year. It will also shed 560 jobs. some of which will be outsourced. It will further attempt to improve its risk management by using a new reporting system which will quantify the earnings and risks

taken in each division. Dov Schlein, chairman, said the bank had decided to close its Republic New York Securities prime brokerage and its derivatives marketmaking division because they could not meet the

divisions had had "negligible" repenues in 1998

Private banking, which made net income of \$104.8m last year, almost half the hank's total of \$220.2m, will be the core of the company. while it will also stay in several "niche" businesses. including its retail banking business in the New York metropolitan area, foreign

Mr Schlein said the private

The bank also hopes to improve efficiency in its formetals trading business. partly through closing its market-making businesses. The global markets division would also be asked to design wealth management products for the private

would also be required to bank, which is active in increase cross-selling of pri

Setback for heavy equipment maker

Low commodity prices and weak demand from customers in both the pulp and paper and mining industries caused Harnischfeger to report a \$16.4m loss in the three months to end-

Sales at the Milwaukee based capital equipment manufacturer which recently encountered problems with contracts in Indonesia, fell from \$568m, to \$465m, but the loss was smaller than in the same quarter a year ago when the company fell to a deficit of almost \$25m.

It announced that it was laving off about one-fifth of its 3,100 employees last August, and said that this programme was now 90 per cent complete.

"Additional cost reduc tions have also been identified and are under way," the company said, adding that the full cost-reduction programme should bring annnalised savings of more than \$110m.

But Harnischfeger remained downbeat about prospects on the mining front, saying that copper iron and other metals would "remain under pressure" for

the rest of the year. Further, it expected no new dragline order activity because of the weakness in

It also predicted more mergers amongst coal producers, which could carry a long-term benefit on the equipment side but would probably depress demand for new machines further in the immediate future. It also saw consolidation

in the pulp and paper indus-

TELECOMMUNICATIONS

Network Computer and US West plan internet TV

NEWS DIGEST

US West, the US telecommunications group, and Network Computer Inc, the privately owned internet-based set-top box software developer, plan to launch the first internetbased enhanced television service in America with tele-

Using the @TV service, US West's customers will be able to send and receive e-mail, place and answer telephone calls and browse through TV channels and the web at the same time. The service will be based on set-top box technology which links a TV set to Internet and telephone services using a high-speed DSL (digital subscriber line) or ordinary dial-up connections.

DSL technology runs on standard copper telephone

wires but provides data transmission speeds up to 200 times faster than conventional modern connections, US West plans to test the service in selected urban areas and then offer the service to its 25m customers throughout the 14 western and midwestern states in its region late this

The US telecoms group is the latest network operator to adopt NCI's "internet appliance" software. All three leading UK cable television groups have recently signed deals with NCI, as well as Belgacom, Belgium's national telecoms carrier, and five of the leading cable companies and internet service providers in Japan. Paul Taylor

CAR AND TRUCK MAKING

Nissan revamps purchasing

Nissan, the Japan-based car and truck maker which has been seen as a potential acquisition candidate because of its weak financial condition, is to consolidate purchasing operations for its North American assembly plants, in Tensee and Mexico, into a single organisation. The change comes as part of a broader effort by Nissan to revamp its ailing operations in North America. Last May, it announced plans to reduce costs, make operations more efficient, and revitalise its product line. Nissan has targeted a \$1,800 saving in production costs per US vehicle over a threeyear period. Nikki Tait, Chicago

LIFE SCIENCES

Gilead to buy NeXstar

Gliead Sciences has agreed to buy NeXstar Pharmaceuticals in a stock deal valued at about \$550m, creating a blopharmaceutical firm with a global presence. The combined company, Gilead Sciences, will have three commercial products with total annual revenues of more than \$100m. it will have a broad-based portfolio of anti-infective and oncology products, including three approved products and seven candidates in clinical development.

Under the terms of the agreement, NeXstar stockholders will receive 0.425 of a Gilead share, subject to adjustment based on the trading range of Gliead stock prior to completion of the merger. Based on the average closing Gliead stock price of \$41.13 for the 20-day period ending February 26, NeXstar stockholders would receive \$17.48 in value for each share of NeXstar stock. Reuters, Foster City, California

to hit targets despite cuts

By Raymond Colitt in Caracas

Lasmo, the UK oil company, tion targets and begin exploration at its Dación oil field in Venezuela, despite having cut its investment plan there

by nearly half this year. The company said it would boost production from the current 21,000 barrels per day to 30,000 b/d by mid-year and to 90,000 b/d by 2001. It would also move ahead with drilling six exploration wells. "We will meet all production targets as planned," said Roger Tucker, head of Lasmo in Venezuela.

Lasmo has said it will reduce its capital investment in Venezuela from \$322m to \$177m this year as a result of from depressed world oil prices as well as better-thanexpected production levels at

The bulk of the savings 11,000 b/d. would come from delaying the construction of new facilities, said Mr Tucker. Instead the existing 40-yearold facilities would be upgraded with a health, safety and environment

The company would dig

Lasmo expects | Apollo group wins day on Patriot refinancing

Leon Black, the "vulture" investor who once ran the mergers and acquisitions department of Drexel Burnham Lambert, yesterday won the tussic over Patriot American, the most prominent casualty of the US real estate investment trust

Mr Black's Apollo group was at the head of a group of investors that agreed to put up \$1bn of fresh capital to keep the hotel group affoat. As expected, the group, which included Boston-bas buy-out fund Thomas H Lee, thwarted a rival bid from Hilton Hotels, which had offered to buy some of Patriot's hotels and put up a

production profile." smaller amount of capital. In June of 1997 Lasmo bid Hilton Hotels, under the a record \$453m for the rights eadership of Stephen Bollento operate and explore the bach, has been an aggressive raider of other hotel groups. Dación field, the highest offer made by 130 qualified Patriot, which owns and bidders for any of the 20 manages 474 hotels, includfields up for tender. Dación ing the Wyndham chain, was then was producing only hit in part by the heavy debt it took on during a buying The company's upbeat spree in the mid-1990s.

appraisal of its Venezuelan It was further weakened asset comes as most oil comby its use of a financial panies are focusing on lowinstrument that it had hoped cost production areas. In would reduce the overall Venezuela several multicost of its debt. Known as national operators have postforward equity contracts, such instruments were popular among reits during 1996 poned important investment



prices were rocketing. They amounted to agreements by reits to pay off their loans by issuing shares - fine as long as stock prices rise, but potentially cataclysmic once shares started to

fall, as happened in early-Under the terms of yesterday's recapitalisation, the Apollo-led group will buy preferred stock representing 29 per cent of Patriot's equity. The company also said it had preliminary agreement on \$2.45bn of additional debt financing from Chase Manhattan and

Bear Stearns As part of the plan, Patriot manage the properties they own, Patriot has been one of a small number of so-called "paired-share" companies that combine both a real estate-owning unit and a separate operating company. However, in return for a preferentiai tax status, reits have to pay out 95 per cent of their net income in the form of dividends each year. That rule greatly reduces the

financial flexibility of com-

panies like Patriot when, as

happened last year, the capi-

tal markets become wary of

advancing them new funds.

will give up its reit status

altogether, along with its

name. While most reits are

restricted in their ability to

try continuing, but said that while pricing would probably remain low, it "appears to have fiattened out". It suggested that demand for aftermarket perts would probably grow, but original capital equipment would continue to suffer from low levels of capital expen-

Which investment bank completed the most M&A transactions in

the U.S. in 1998?

DIGEST

EJILLISDAY V

Danisco plans to acquire Cultor Danisco, the Danish food products and packaging company, yesterday announced plans to create the world's largest food ingredients group by acquiring Cultor, its Finnish rival,

for DKr9.5bn (\$1.4bn). The enlarged company, boasting combined annual sales of almost DKr30bn and 19.400 employees, is expected to overtake ICI of the UK as the global leader to food enzymes, flavourings and chief executive. emulsifiers. Following the

tors scrambled to subscribe

to a \$55m bond issue backed

by the future earnings of

David Bowie, one of the

Convinced that the 'Bowie

investment banking groups

such as Nomura and special-

ist boutiques, approached

singers, songwriters and

rock groups in the hope of

persuading them to launch

Some agreed. Rod Stewart,

another 1970s icon, raised

\$15.4m from a loan securit-

ised against his future earn-

ings. Holland Dozier Hol-

land, the songwriting trio,

staged a \$30m private place-

ment against forthcoming

royalties from such soul

classics as Baby Love and

Where Did Our Love Go?. A

few weeks ago, Iron Maiden,

the British heavy metal

band, completed a \$30m sec-

Several lower profile

issues have also been con-

cluded. Yet two years after

the "Bowie Bond" the devel-

opment of the market for

securitising music royalties

has been significantly slower

than the banks expected.

"This was and remains a

small market," says Dorian

similar issues.

world's top pop stars.

command a strong presence said the takeover signalled posal programme or to pre- price of €18 a share. Shares in sugars and artificial sweeteners.

The company stressed. however, that it had no plans to expand into genetically modified foods - the subject of a recent environmental furore in the UK over

the safety of such products. "This deal allows both companies to realise the ambition of forming a Nordicbased supplier to the global food industry," said Alf Duch-Pedersen, Danisco

takeover, Danisco will also will lead the enlarged group, put any timetable on the dispared with Danisco's offer

London. "There has been

to fulfil the banking commu-

nity's expectations? One

explanation is the impact of

the changing economic cli-

At the time of the "Bowle

Bond", the global economy

was still buoyant and, after

years of low interest rates,

investors were anxious to

find alternative vehicles to

low-yielding US Treasury

Royalty bonds, and other

issues securitised by the

future income of performers

and composers who, like

David Bowie and Rod Stew-

art, had been successful for

long enough to give a rea-

sonable indication of their

earnings potential, looked

However, investors have

become warier of experi-

menting with new types of

investments since global

financial conditions deterio-

rated last summer. They

preference for liquid assets,

and royalty bonds are illiq-

uid because there is no sec-

Another problem for the

ondary trading on them.

have also shown a marked and receive royalties simply

them.

like an attractive option.

Why has the market falled

more hype than deals."

The stars have been slow to respond, write

Alice Rawsthorn and Khozem Merchant

t is two years since the Klein, of Merrill Lynch's

banking community structured finance unit in watched gleefully as invess London. "There has been

Bond" would open up a mate on the financial mar-

lucrative new market, kets and general investment

trends.

Danisco's strategy of focus- affected. ing on food ingredients and flexible packaging.

Once the takeover has been completed, he hinted that Danisco would embark on a hefty non-core disposal phased withdrawal from froaging, beverages and fish

In all, subsidiaries with annual sales of DKr9bn have in London. been earmarked for sale. Mr Mr Duch-Pedersen, who Duch-Pedersen declined to rose €9.50 to €17.25 com-

the most important step in dict the number of jobs

Most food industry anadeal, describing it as an "ideal match" between two complementary companies. "Cultor was too small to susprogramme involving a tain the research and development in food ingredients, zen foods, corrugated pack- but together the two companies will be stronger in this area," said Anne Alexandre at Credit Suisse First Boston

In Helsinki, Cultor shares

handful of recording artists future royalties. Instead, it

ised loan with him, and then

with other stars in the hope

of rolling them into a joint

bond issue. These piecemeal

"Bowie Bond".

actually own their own mas-

ter tapes (the rights to the

original recordings) as David

Bowie does. The vast major-

ity, like Rod Stewart, ceded

control of their mastertanes

to their record companies in

on the income generated by

loan, could not justify stag-

As a result, Nomura, the

in the Finnish group have underperformed in recent months amid concerns that lysts welcomed yesterday's it lacked the critical mass to withstand a downturn in

some of its main products. Danisco shares increased modestly by DKr1 to DKr331 in Copenhagen, even though it said earnings per share in the merged company would increase only "within four years". The Danish group, advised by Deutsche Bank, is financing the transaction from cash reserves and debt. Cultor was advised by Schroders, the investment bank.

Music bonds are failing to prove chart toppers

New York. However, the overwhelming difficulty for the banks has been the reluctance of rock and pop stars to participate in securitised issues.

One reason for their reluctance is that the most commercially successful acts. who would be most soughtafter by investors, are already so wealthy that they are unlikely to need extra

Finally, to derive the full financial benefit of a securitised loan, musicians or composers need to be taxed in the US.

The benefits are considersbly lessened in other fiscal regimes, notably the UK. This consideration has dissuaded some UK-based acts from participating in such

It has also deterred a number of the rock groups, such as the Rolling Stones, whose members are resident in different countries

negotiated a \$15.5m securit-Despite these difficulties, tried to clinch similar deals the market for royaltybacked issues is not defunct. Other Iron Maiden-style deals are in the pipeline. deals are labour intensive largely orchestrated by their recording contracts for banks, and less glamorsmall banking boutiques. Riaz Vilani, investment ous than a big issue like the banker at Global Entertain-"A year ago there was lots ment Capital LLC, which arranged the Iron Maiden of talk and we were expectbank behind Rod Stewart's ing lots of interest, but transaction, says that his instead we got small deals bank is currently working banks has been that only a ing a bond issue against his and pooled deals," says one

Japan's car and truck sales continue to fall

By Alexandre Hirmsy in Tokyo

The slump in car sales in Japan stretched into its 23rd month in February, as sales of every vehicle category except buses registered significant declines.

Figures released by the Japan Automobile Dealers Association, the leading industry group, showed that car and truck sales fell 9.9 per cent against the same period last year to 357,485 units. Truck sales recorded the sharpest decline, falling 21.2 per cent, reflecting the contraction in corporate capital spending.

However, the data did not include mini-car sales, which have showed stronger-thanexpected growth despite the prolonged recession since regulations were changed ast year. Analysts said the results reflected seasonal weakness in the market at the end of the fiscal year as

ing carmakers to restructure sales operations.

Car sales slid 5:4 per cent to 265,585 units. Suzuki Motor and Daibatsu Motor, which specialise in small vehicles, showed the largest declines, falling 47.6 per cent and 65.4 per cent respectively. However, analysts said this was because minicars, or vehicles with engine displacement of 660cc or less,

were excluded. The most surprising results were from Nissan Motor, the troubled number two carmaker, which is negotiating with Daimler-Chrysler about a possible capital alliance. Nissan and Nissan Diesel, its truck and engine arm, both recorded heavy declines. Nissan sales fell 16.4 per cent and Nissan Diesel 21.8 per cent, accord-

ing to JADA. Nissan also saw its market share shrink 1.8 points comyear, falling to 20.6 per cent.

their manufacturing and ket hit even the stronger carmakers. Toyota Motor, Japan's biggest carmaker, posted a 4.4 per cent decline. Mazda Motor, which is owned 33.4 per cent by Ford Motor of the US, saw sales slip 13.9 per cent.

Analysts pointed to the 7.7 per cent improvement in bus sales to 1,152 units as evidence of an area where the government's stimulus package might be making an impact. Municipal governments account for the majority of bus sales, and many localities have curtailed spending because of financial difficulties in recent months.

"I think we are seeing signs that we might be close to the bottom," said Stephen Usher, analyst at Jardine Fleming in Tokyo. But a ket was unlikely without an improvement in Japan's economy or additional stimulus, be warned.

Thai banks try unusual issues to raise capital

Thai banks have resorted to unusual capital raising exercises to lure cautious investors and to try to avoid sharp dilutions in controlling shareholders' equity.

Thailand's 15 commercial banks will collectively have to raise \$3bn if only half their current non-performing loans are written off.

Thailand's state-controlled Krung Thai Bank said it would increase its capital by Bt20bn (\$536m) after Tarrin Nimmanahaeminda, the new finance minister, insisted the management reverse a dayold decision to scrap plans to raise capital by Bt5bn.

The bank said it would issue 2bn new shares at a 10 baht par value to existing shareholders. The capital base is currently Bt34.85bn.

Krung may have earlier

pected absence of a jump in capital adequacy requirements to 15 per cent in the previous government's financial restructuring scheme announced last month. For the moment they remain at 8.5 per cent.

tried to exploit the unex-

The fresh funds will raise actual capital adequacy from 8.9 per cent to 11.7 per cent. Non-performing loans were 10.3 per cent at the end of September.

Meanwhile, the Singaporecontrolled Thai Danu Bank has announced two issues of Capital Augment Preferred Shares - equity bundled with debentures - along with a rights issue worth

Bt12bn-Bt17bn. DBS Thai Danu - as the bank will be renamed to reflect the Development Bank of Singapore's control - will raise funds in three tranches. A one-for-one

rights offer is expected to bring in at least Bt5.5bn. The main CAPS issue of preferred shares bundled with subordinated debentures will be sold locally as unit trusts to raise between Bt5bn and Bt10bn. It also expects to get up to Btl.5bn from a private placement of CAPS, bundled with convertible debentures. to DBS in Singapore.

Taken together with a proposed Bt4bn swap of debentures for state bonds with the central bank, the bank said the whole campaign will lift its capital adequacy ratio from 9.2 per cent at the end of last year well into the regulatory comfort zone at 19.8 ner cent.

The two biggest private lenders - Thai Farmers Bank and Bangkok Bank led the way in February with issues dominated by quasi-equity worth about

Donaldson, Lufkin & Jenrette.

204 transactions. Donaldson, Lufkin & Jenrette was #1 in U.S. merger and acquisition assignments completed in 1998.* Included were some of the most significant transactions announced last year for companies in a broad array of global industries: from energy to financial services to healthcare to telecommunications. But DLJ's leadership role in M&A advisory is only part of the story. The firm ranks as a leading debt and equity underwriter. Our global advisory capabilities and innovative financings are why more and more businesses in Europe are turning to DLJ for all their investment banking needs. To put DLJ's M&A strengths to work for you, please telephone Hal Ritch in New York at +1-212-892-3584 or Margaret Young in London at +44-171-655-7512.

Source: Securities Data Company 6/1/99



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TOKYO-MITSUBISHI INTERNATIONAL PLC WARBURG DILLON READ

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Diemon, The Netherlands FRF 50,000,000 Floating Rate Not ible into fixed Rate Notes 1998/2006 nche-No. L24 Common Code: 9 206 945 (Issued under the DM 2 billion Multi-Currency Euro Medium Term

The Rate of Interest applicable to the Interest Period from 27 February 1999 to 26 May 1999, inclusively, was determined to be 3.498 per cent. per annum. This interest Rate is according to Article 4 of the Pricing Supplement equal to the rate of three-months-FRFdeposit-rate (PIBOR) plus a Margin of 40 basis points on the Interest Determination Date. Therefore, on 27 May 1999, interest is due in the amount of FRF 8.847.83 per Note of FRF 1,000,000 principal amount.

Frankfurt am Main, February 1999

Dresdner Bank Aktiengesellschaft Issuing and Principal Paying Agent

Britannia

\$25,000,000 Floating Rate Notes due May 2000

r the period 26 February 1999 to 28 May 1999 the notes will bear interest at 5.56156% per annum. Interest payable on th \$1,386.58 per £100,000 note.

Global Agency and Trust Services Ottibenk, N.A., London 2 March 1998

CITIBANCO

COMPANIES & FINANCE: INTERNATIONAL

FORESTRY PRODUCTS HEAD'S DEPARTURE FOLLOWS SHARP FALL IN PROFITS AND BUNGLED EXPANSION STRATEGY

Ahlgren quits top job at

AssiDomän, the troubled Swedish forestry products group, yesterday announced the departure of Lennart lowing a sharp fall in profits and bungled expansion strat-

The company, in which the Swedish government holds a 50.25 per cent stake, said Mr Ahlgren had agreed to quit after calls for a change of leadership at a weekend board meeting.

"The phase that the company must now embark Ahlgren - chief executive justify such compensation.

upon will require a stronger emphasis on business and marketing," said Olle Lund, AssiDoman chairman, "This requires a different leadership profile."

AssiDoman, with a large exposure to carton board, corrugated and timber products, has looked increasingly vulnerable following the recent consolidation wave in the pulp and paper sector. Only the government's large holding has saved it from becoming a takeover target, according to some analysts.

Such analysts blamed Mr

since the 1994 formation of state-owned paper compamies Assi and Domân - for failing to capitalise on forestry assets the size of Belgium and a disastrous investment strategy in Russia. He is set to receive compensation totalling SKr12.6m (\$1.53m) for loss of office, equivalent to three years'

The pay-off is likely to be criticised by Swedish opposition politicians and union leaders, who yesterday claimed the company's recent performance did not

In the past year, AssiDomān's share price has declined by 22 per cent. Last month, the company unveiled a 31 per cent fall in pre-tax profits - down from SKr1.46bn to SKrlbn for 1998.

Mr Ahlgren's tenure was

also overshadowed by a recent controversy over plans to spin off about 900,000 hectares of forest land into a separate com-The proposal pany, prompted a warning from Sweden's agriculture board that it breached the country's land purchase laws.

win more viewers remained

an open question. Also she

was cautious about earnings

growth until 2000, when

presidential elections, a

rebounding economy and the

Olympics are expected to

often run into trouble in the

past for what analysts see as a cavalier attitude to minor-

Last year he caused irrita-

tion by announcing that

Unefon, which he personally

controls, would receive ser-

vices from his listed compa-

nies Azteca and Elektra, but

defer most payments to

His outspokenness has

also irritated the govern-

ment. Receptly he was

forced to retract a statement

that the peso, Mexico's cur-

Mexican analyst at Warburg

Dillon Read, said his candid

remarks could mark the

start of a new era in his

often-troubled relations with

But Damian Fraser, chief

them for three years.

rency, was "rubbish".

boost advertising.

his shareholders.

ity shareholders.

would conduct a comprehen sive strategic review following Mr Ahlgren's formal departure next month, "We must find out how best to improve profitability," he

Roger Asserstahl, currently deputy chief executive, and Sven Eric Lundström, chief financial officer will lead that review. Mr Asserstahl will also take over as acting chief executive until a successor to Mr Ahlgren is found.

AssiDoman's most commonly traded shares yesterday rose SKr2 to SKr147. Mr Lund said AssiDoman

Azteca chief pledges rescue

By Henry Tricks in Mexico City

Ricardo Salinas Pliego, chairman of TV Azteca, has told shareholders the Mexican broadcaster is in trouble, a rare act of contrition anywhere in Mexico, let alone by one of its brashest tycoons.

In a conference call to investors yesterday, he promised to improve Azteca's very poor audience ratings, as well as cut costs. He also dispatched a public relations company to ask media analysts how Azteca could improve its image.

This charm offensive followed a 34 per cent slump in operating profits reported by Azteca in the fourth quarter, and \$8m in net profits for the year, down 94 per cent from 1997.

Mr Salinas warned that the first quarter of 1999 would be even tougher, acknowledging what his main broadcasting rival, Televisa, has been saying since mid-1998; that Azteca. after a fighting start since privatisation five years ago, has floundered in the ratings

The poor performance has already turned Azteca's stock price into the weakest in Mexico this year. Its market capitalisation has withered to \$785m from more was broadcasting trendy soap operas that challenged macho attitudes in Mexico



es Pliedo has vowed to lift ratings

and delved into the taboo area of politics.

Its decline has also coincided with setbacks in other parts of Mr Salinas's business empire. His retail chain, Elektra, which offers credit to low-income Mexicans to buy electrical goods, has been hit by high interest rates since last August, and sales have suffered.

Due to funding problems, his communications company Unefon has also so far failed to pay the \$330m it bid for a licence to provide a fixed wireless telephone service in Mexico. Yesterday, despite promising minority than \$3bn in 1987 when it shareholders better treatment, he spooked them by suggesting that Azteca might be forced to take a

partial equity stake in Une fon to help raise the funds. analysts said. It was forced to seek an extension of the deadline in September, though analysts say it has recently secured \$250m from a consortium of private

equity investors. But with less of his trademark bravado than usual, Mr Salinas insisted Azteca was not beaten. He announced a series of steps aimed at improving ratings and cutting costs, such as replacing non-performing producers, slicing 10 per cent off the production budget and focusing resources on prime time. The intention is

to complete these initiatives Whitney Johnson, media

Barrick fills top analyst at Salomon Smith Barney, the US investment bank, said Azteca had "a positions proven ability" as a costcutter. But whether it would

Barrick Gold, the Canadian gold producer, has moved quickly to fill several top posts after the unexpected resignation of Paul Melnuk chief executive.

Randall Oliphant, previ-Investors have been ously Barrick chief financial relieved by Mr Salinas's officer, was named president frankness, which they hope and chief executive yesterwill improve his often strained relationship with day, while John Carrington added the position Mr Salinas, who owns or of vice-chairman to his controls more than 70 per role as chief operating cent of Azteca's shares, has

Mr Oliphant, 39, had been chief financial officer since 1994, and was one of the architects of Barrick's gold hedging programme, widely acknowledged as the most successful in the industry.

Hedging allowed Barrick to realise more than US\$400 per ounce of gold in 1998. \$106 above the average spot price.

Jamie Sokalsky, treasures and the director of the hedging programme for the appointed chief financial

Mr Melnuk, who had been chief executive at Barrick for less than a year, resigned for unspecified personal reasons just before the company released record profits for

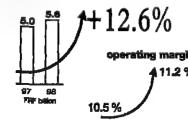
Financial information Schneider SA

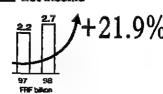
1998 Year-end Results

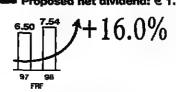
Net income

the world electricity

Operating income







tel: +33 1 46 99 74 84 - fax: +33 1 46 99 74 56

	€	F	评	
in millions of	1998	1998	1997	98/97
Sales	7,625	50,020	47,398	+ 5.5
Operating income	853	5,596	4,970	+ 12.6
Net income before amortization of goodwill	497	3,263	2,784	+ 17.2
Net income	409	2,680	2,198	+ 21.9
EPS	2.71 €	17.77 F	15.12 F	+ 17.5
Net dividend per share (proposed)	1.15 €	7.54 F	8.50 F	+ 16,0

 Sales: Consolidated sales amounted to FRF 50.0 billion (€ 7.6 billion) in 1998, an increase of 5.5%. On a constant structural and exchange rate basis, sales would have risen by 7.1%. The rise in sales reflects the following evolution (in constant currency and structural terms): Europe excluding France, up 6.2%; North America, up 6.1%; and Rest of the World. up 9.2%. In France, the 3.4% drop in sales reflects lower orders for high and medium-voltage equipment, while sales of

products rose by 2%. ■ Operating income: Operating income rose by 12.6% to FRF 5.6 billion (€ 853 million). Operating margin rose to 11.2% of sales, from 10.5% in 1997.

■ Net interest Expense: Net interest expense declined by over FRF 200 million, reflecting a further reduction in Group indebtedness. Net debt amounted to FRF 1.6 billion (€ 244 million) at year end, following buy-back of a total of 4.5 million Schneider shares during the year, for FRF 1.5 billion (€ 227 million).

■ Net Income: Net income before amortization of goodwill amounted to FRF 3.3 billion (€ 497 million), up 17.2% from the 1997 level. Net income rose by 22% to FRF 2.7 billion

Earnings per share rose by 17.5% to FRF 17.77 (€ 2.71). **III Cash Flow:** Cash flow from operations totaled FRF 4.9 billion (€ 741 million), an 11.2% increase from FRF 4.4 billion in 1997. Cash flow from operations more than covers total net

ments, which amounted to FRF 2.1 billion (€ 323 million)

PROPOSED 1998 DI√IDEND : € 1.15, UP 16%. The Board of Directors will ask the Annual General Meeting to approve a net dividend per share of € 1.15 (€ 1.73 including Avoir Fiscal - tax credit), an increase of 16% over the prior year level. The dividend will be payable in cash as of June 11, 1999.

The Board of Directors accepted the resignation of Didier Pineau-Valencienne as Chairman. The Board appointed

GROUPE SCHNEIDER

☑ Mertin Gerin ☑ Modicon ☑ Square D ☑ Telemecanique

The Board of Directors of Schreider SA met on February 25, 1999 to approve the financial statements for the year ended December 31, 1998.

	€	FI	AL.	
in millions of	1998	1998	1997	98/97
Sales	7,625	50,020	47,398	+ 5.5
Operating income	853	5,596	4,970	+ 12.6
Net income before amortization of goodwill	497	3,263	2,784	+ 17.2
Net income	. 409	2,680	2,198	+ 21.9
EPS	2.71€	17.77 F	15.12 F	+ 17.5
Net dividend per share (proposed)	1.15 €	7.54 F	8.50 F	+ 76.0

Henri Lachmann as Chairman and Chief Executive Officer of Schneider SA and Jean-Paul Jacamon as vice Chairman and Chief Operating Officer.

The Board appointed Didier Pineau-Valencienne Honorary Chairman of Schneider SA and David de Pury as Chairman of the Auxit Committee.

Commenting on the 1998 results, Didler Pineau-Valencienna essed the continuing progress of the Group's performance: Since 1996, when we launched the Schneider 2000 program, considerable progress has been achieved in all areas. We have improved our geographic balance around the world, maintained and strengthened our market shares, stepped up the pace of innovation and made significant productivity gains. As a result, over this period, we have doubled net income

We have completed our refocusing on our two core activities, electrical distribution (including final distribution) and industrial automation. The Schneider teams, its management and the new Charman and CEO are well positioned to strengthen the Group's worldwide leadership and preserve its independence ..

Having thanked Didier Pineau-Valencienne for his considerable contribution to the Group, Henri Lachmann presented to the Board the key initiatives he intends to conduct, in line with the Group's longstanding strategy: - Schneider will pursue the development of its two core businesses, aimed at accelerating profitable growth, enhancing responsiveness, and aggressively reducing structural costs ».

Reflecting the less tayorable evolution of the world economic environment currently observed. Group sales and results are expected to continue to improve, though at a more moderate pace than in 1998.

Separately, Schneider SA has signed a preliminary agreem relative to the disposal of all of the Group's remaining real estate holdings. Once this disposal will have been finalized, Schneider will be entirely focused on its core electrical activities.



THE SOUTH AFRICAN BREWERIES LIMITED

Result of the award of additional South African Brewerles pic ("SAB pic") shares

Further to the announcement published in the press on Friday, 11 December 1998, and subject to the condition that the transaction and unbundling referred to in the Company's announcement dated 4 December 1998 becomes unconditional and is implemented in its entirety, elections from ordinary shareholders to receive a second interim cash dividend of 280 cents per ordinary share on account of the year ending 31 March 1999 were made in respect of a total of 177 486 526 ordinary shares in the Company, resulting in a second Interim cash dividend payment of R496 962 272.80.

As a result, a total combined dividend payment of R497 216 892,21 (which includes R254 619,41 in a residual cash dividend payable in lieu of a fractional entitlement to ordinary shares ("shares") in SAB plc) is conditionally due by the Company.

Accordingly, pursuant to the award of additional SAB pic shares and based on the weighted average price of the Company's ordinary shares on the Johannesburg Stock Exchange ("the JSE") for the four business days ended Thursday, 25 February 1999, of R93,30, 11 462 800 new SAB pic shares are to be issued to ordinary shareholders on the basis of 6,362272 new SAB pic shares for every 100 ordinary shares held, which represents a 50,36% issue in lieu of the second interim cash dividend. Accordingly, the number of issued shares of SAB pic conditionally awarded is 11 462 800.

Subject to the approval of the JSE and the London Stock Exchange, the listings of the 11 462 800 new SAS pic shares are expected to commence on Monday, 8 March 1999.

Posting of share certificates and cheques

Share certificates in respect of the new SAB pic shares and cheques in respect of the second interim cash dividend and the residual cash dividend in respect of fractional entitlements to new SAB pic shares will be posted to the applicable shareholders registered on the South African share register by Securemail and ordinary mail respectively and to the applicable shareholders registered on the United Kingdom share register by first class mail, on or about 12 March 1999, subject to the abovementioned approvals, and fulfilment of the conditions referred to above.

By order of the Board A O C Tonkinson Group Secretary 2 March 1999

2 Jan Smuts Avenue Johannesburg, 2001 ABOLBURY 11 4

page brookided in

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BRADFORD

£15.000.000 Series 17 pating rate notes lue May 2000

otice is hereby given that the notes will bear interest at 5.52656% per antum from 26 February 1999 to 28 May 1999. Interest payable on 28 May 1999 nt to (1.377.85 per

March 1999 CITIBANC WOOLWICH

£40,000,000 Series 47 Floating rate notes due May 2000 Notice is hereby given that the notes will bear interest at 5.52156% per annum from 26 February 1999 to 28 May 1999. Interest payable on 28 May 1999 will amount to £1,376.61 per £100,000 note.

March 1999

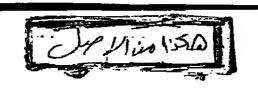
Global Agency and Trust Service Othank, N.A., London CITIBANCO

£100,000,000 Collared floating rate notes 2003 Notice is hereby given that the notes will bear interest at 7% per annum from 26 February 1999 to 31 Augus

Halifax plc

1999. Interest payable on 31 August 1999 will amount to £356.71 per £10.000 note and €3,567.12 per £100,000 note. Global Agency and Trust Service Citibank, N.A., London 2 March 1999

CITIBAN(O)



SUESDAY MARCH

COMPANIES & FINANCE: UK Sun Life to raise premiums

By Andrew Bolger, Insurance-Correspondent

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Sun Life & Provincial Holdings, the UK arm of the French insurer Axa, yesterday became the latest UK insurer to signal higher premiums in the household and commercial property sectors, where rates have been flat in recent years in spite of large weather-related losses.

Sun Life said it intended to increase household insurance premiums by 4 per cent from April and commercial property rates by 5 per cent. Andy Homer, chief executive of general insurance, said: We have to push prices up - even if we lose some busi-

Last week CGU, the UK's largest composite insurer, and Norwich Union, both said they were determined to increase general insurance premium rates.

Mr Homer said Sun Life's personal motor premiums had increased by 11 per cent last year through its direct channel and by 8 per cent through intermediaries. Motor fleet rates, one of the most competitive areas of the market, had been increased by 11.5 per cent. He said: "We are going to see double-digit increase in

running out of steam." Meanwhile, Sun Life said its proposed merger with rival insurer Guardian Royal Exchange was now expected to generate annual cost

motor premiums in 1999, and

there is no evidence this is



Lord Douro (right) with Mark Woods, chief executive: markets remain highly compe

savings of £55m (\$88m) - up from its initial estimate of £50m. The company said its £3.2bn offer for GRE would move the combined operation to third position in the UK life market, third place in general insurance, and second largest in health

insurance. Mark Wood, group chief executive, said it was not clear where most shareholder value lay regarding GRE's Irish operations and life insurance business, so both areas would be subject to a strategic review by the

enlarged group lasting four

or five months.

No options would be excluded, including disposal or integration, he added. Sun Life's operating profit from continuing activitieswas £347.1m last year, up 14 per cent on the previous 12

share rose by 18 per cent to 21.1p. A final dividend of 9.1p (7.9p) gives a total of 13.5p, an increase of 15 per cent. Operating profit from the

life and pensions division was up 21 per cent to £210m, 15 per cent to £1.46bn. In general insurance, oper-

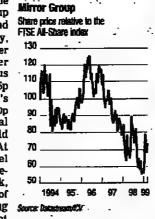
ating profit was down to £26m from £52m the previ-Axa Insurance's underlying performance, in spite of an underwriting loss of £35.4m was commendable in a highly competitive market. Underlying earnings per

Asset management generated operating profit before tax of £29.1m, up 24 per cent. Lord Duoro, chairman, said: "While the current year has started well, nonetheless the markets in which we operate remain highly competitive and the and the financial markets continue to be volatile and highly priced.

COMMENT

Mirror Group

How much further can the auction for the Mirror Group run? Yesterday's cash and shares offer from Trinity, which values the newspaper group at about 215p per share, is already generous enough. Adding another 15p or so to secure Mirror's approval and see off the 200p cash offer from Regional Independent Media would probably destroy value. At 230p per share, the level likely to secure the agreement of Sir Victor Blank, Mirror chairman, the cost of buying Mirror and assuming



its £500m (\$800m) net debi pile would exceed £1.5bn. Trinity can count on about £15m in savings from the two companies' overlapping regional newspaper interests, which would take Mirror's forecast 2000 operating profits to about £150m-£160m. But, after tax. this would leave a return on investment of just 7 per cent, well below Trinity's cost of capital. Given the scale of investment required at the Mirror's ailing Sunday newspapers, offering more upfront seems unwise. Trinity's best bet would be to hold fire, secure Monopolies and Mergers Commission approval and then leave it to Mirror's shareholders to decide on its fate for themselves.

Bank of Scotland

Mixing money and religion is a delicate business. In starting a direct banking venture with Pat Robertson, the US television evangelist, Bank of Scotland clearly believes it could also be a lucrative one. If the tie-up genuinely gives BoS access to the 55m viewers of Mr Robertson's Christian Broadcasting Network, the bank could be right. After all, BoS has already tested the affinity group principle in the UK, allying itself with the less spiritual J. Sainsbury supermarket chain. Within two years, Sainsbury's Bank has captured 800,000 customers, just under 10 per cent of the targeted group - the supermarket's 9m loyalty card holders. A similar penetration of Mr Robertson's flock would give the new bank more than 5m account holders. The key will be to hold down costs. Administration should be kept cheap through outsourcing. Mr Robertson will probably provide airtime on his channel for advertising in return for a chunk of equity. Every penny counts, Despite its impressive take-up, start-up and customer acquisition costs mean Sainsbury's Bank has yet to reach profitability. If BoS can find more, cheaper customers through Mr Robertson, it could have itself a winner.

Scholey to head **Close Brothers**

Investment Correspondent

Sir David Scholey, credited with building SG Warburg into one of the UK's biggest investment banks before selling it to Swiss rivals, is to become non-executive chairman of Close Brothers,

independents. Close Brothers announced the appointment yesterday (\$53.1m) in the six months to the end of January.

one of the few remaining UK

Sir David, who has been file City jobs in the three years since he stepped down as chairman of SBC Warburg, is to become a non-executive director before taking over as chairman in October. He replaces Michael

Morley, who is retiring a year earlier than planned due to ill health.

Sir David, once tipped as a possible governor of the Bank of England, was coy about his plans for Close Brothers. But he offered support for its independent status. "There will always be a future for good businesses in any sector," he said.

The group expanded its investment banking activias it reported better-than-ex- ties into continental Europe pected pre-tax profits, which last year. It also said yester-fell from £36.7m to £33.2m day that it had further ambitions in several niche areas

such as asset management. Shares fell 321/p to 6321/sp tipped for several higher pro- yesterday, which surprised several analysts who blamed profit-taking after a sharp rise in the shares since the beginning of the year. At least two brokers upgraded year-end forecasts to above £65m following the results.

Expansion in Europe

Results for the 6 months ended 31 December 1998

Results for the second half of 1998 demonstrated the strength of the Group's strategic approach in all economic conditions, with our three main businesses achieving healthy organic growth as well as benefiting from carefully selected acquisitions in the UK and on the Continent of Europe.

Profit before tax and goodwill amortisation rose by 20% to £110.4 million, and interim earnings per share by 19% to 9.2p. In line with Hays' policy of consistently growing shareholder returns, the interim dividend will be increased to 2.0p per Ordinary Share.

Important Developments

We continue to benefit from the trend towards the contracting-out of major business functions in the areas of distribution, commercial operations and personnel.

In addition, we are successfully expanding all three businesses' operations into the Continent of Europe through the careful acquisition and development of companies with compatible management structures and business philosophies.

Prospects

All three core activities remain well placed for growth. Planned future developments include new outsourcing contracts and further acquisitions to build on our increasing progress throughout Europe.

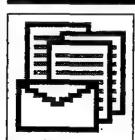
DISTRIBUTION



Operating profits were ahead of second half 1997 by 6% to £38.4 million. Our presence in all the major European countries is a great advantage as both retailers and manufacturers

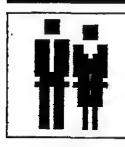
reorganise their distribution

COMMERCIAL



Operating profit rose by 21% to £34.7 million. Mail Services is now a leader in pre 9 am delivenes in France. Following recent acquisitions Hays now offers a broad range of Business Process Support Services.

PERSONNEL



Operating profit up 30% to £41.6 million. Strong growth continues particularly for temporary placements. Hays Personnel is now well established in France in the specialist sectors of IT. Banking and insurance staff.

FINANCIAL HIGHLIGHTS FOR THE SIX MONTHS ENDED 31 DECEMBER 1998

	1997	1998	%Chanş
Profit before tax*	£92.2m	£110.4m	+20
Earnings per ordinary share*	7.7p	9.2p	+19
Net dividend per share	1. 7 p	2.0p	+16

Before exceptional lattre and emortration of goodwill

To receive a copy of the Interim Report for 1998. please write to David Beckley,

Hays plc, Hays House, Millmead, Guildford, Surrey GU2 5HJ.

The Directors of Hoys pic accept responsibility for the contents of this advertisement which has been approved for the purposes of section 57 (4) of the Financial Services Act 1986 by Deloitee & Touche, Hill House, I Lucie New Street, London ECAA 3TR, a firm authorised by The Institute of Courtered Accomments in England and Wales to carry on electronic business.



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This notice is lessed in compliance with the requirements of London Stock Exchange Limited (the *London Stock Exchange*) It does not constitute an offer or invitation to any person to subscribe for or purchase any shares. Application has been made to the London Stock Exchange for the whole of the ordinary share capital of South African Breweries pic, issued and to be issued pursuant to the Placing, to be admitted to the Official List, it is expected that such admission to the Official List will become effective and that unconditional dealings in the ordinary shares will commence on 8 March 1999. All dealings prior to the commencement of unconditional dealings will be at the sole risk of the parties concerned.

SAB

SOUTH AFRICAN BREWERIES plc

Incorporated in England and Wales under the Companies Act 1985

Placing

70,179,538 Ordinary Shares of US\$0.10 each at 428p per share

Cazenove & Co. Robert Fleming & Co. Limited

Expected share capital immediately following Admission

US\$200,000.000 £50,000 2,000,000,000 Ordinary Shares of US\$0.10 each

Assuming no exercise of the Managers' Option.

the fourth largest brewer in the world by volume, with brewing operations in 19 different countries and total output in the year ended 31 March 1998 of 43 million hectolitres of beer; the largest bottler and distributor of carbonated soft drinks in southern Africa; and one of the largest hotel operators in Africa and a leading player in the expanding South African garning

Copies of the listing particulars which have been published and dated T March 1999 relating to South African Brewerles pic and the Placing may be obtained during normal business hours on any weekday (Saturdays and public holidays excepted)

from the date of this notice up to and including 15 March 1999, for collection only, from the Company Announcements Office,

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Nominal value

The ordinary strares of US\$0.10 each have not been and will not be registered under the United States Securities Act of 1933 (tine "Securities Act") and may not be offered or sold in the United States except pursuant to an examption from, or in a transaction not subject to, the registration requirements of the Securities Act. The ordinary shares are being offered in the United States only to qualified institutional buyers in reliance on the exemption from the registration requirements of the Securities Act provided by Rule 144A thereunder and are being offered and sold outside the United States in reliance on Regulation S

Allied Domeca, the world's second largest spirits group, is working towards a demerger which could lead to a separate listing for its leisure and retailing division which includes the Firkin pubs in the UK and Dunkin' Donuts, the fast-food

The demerger would leave the spirits division, which makes Ballantine's scotch whisky, Beefeater gin and Sauza tequila, free to tle up with another group to create a rival to Diageo, the world's years' time is seriously Allied's annual meeting in

largest drinks group formed in 1997 by merging Grand Metropolitan and Guinness. Allied has been in talks with most of the larger spirits producers over a merger, with the expectation that the leisure and retailing division would subsequently be sold. In the absence of a deal, however, the UK group

last year to 473p yesterday. Anyone who believes the two halves of this business will be together in five

is prepared to demerge to

boost its share price which

has fallen from 634p in April

executive

Analysts see the appointment of Philip Bowman as finance director, announced in October, as pretude to a split. Mr Bowman, a former finance director of brewing group Bass, has experience as chief executive of a listed company, having run Coles the Australian Myer. Mr Bowman has been tak-

ing a hands-on approach to sorting out the troubled pubs division where poor trading at the end of 1998 led to a profits warning at almost a fifth off the share

lot of time doing what is the role of the chief executive of the pubs business," said one analyst. "He talks and acts like a chief executive," said

Allied has also redeemed various loan notes in recent months which were possible obstacles to a demerger. These were taken out by the spirits businesses but secured on the earnings or property of the UK pubs.

Tony Hales, chief execu- our doors are open but we tive, would say only that a are waiting for a move from

deluded," said a senior January which knocked split was a matter of pragprinciple.

"We're removed all the technical impediments to demerger and have a lot of strategic freedom to move." he said. "But there needs to

He added that the difficulties in the pubs business could make a demerger difficult in the immediate future. But he said further consolidation was inevitable in the drinks industry.

"We expect it to happen,

matism rather than great there will be only three big players with a lot of rationalisation in the middle

> Most speculation has centred on a tie-up between Allied's spirits division and Seagram, the Canadian entertainment and drinks group which is the world's third largest spirits producer

Late last year Seagram ended talks between the two groups over closer working arrangements ranging from joint ventures to merger, in order to complete its acquisition of Polygram.

Burmah set to return £280m

By Lucy Smy

Burmah Castrol. lubricants and chemicals group, yesterday said it would return £280m (\$448m) to shareholders in May, with the aim of lowering its cost of capital and raising

The shares jumped 44p to 959p on the news, which was the latest in a series of announcements of pay-outs to shareholders by UK businesses, including Unilever, Centrica, Halifax and Associated British Ports.

Analysts expect the return on capital to increase earnings per share by 5-6 per cent this year and by about 10 per cent in 2000.

The cash pay-out will take the form of a share split of existing shares into ordinary and capital shares. The capital shares would then be bought for 131p in cash or loans and cancelled, cutting the number of shares in issue by 16.7 per cent.

The company announced its intention to return at least £250m to shareholders a year ago, but the increased amount stated vesterday surprised analysts who took it as a clear signal of the company's strength.

Burmah Castrol said 1998 profits were only marginally lower yesterday, despite tough world chemicals mar-

Many analysts had expec-

in south-east Asia, where the the group had been focusing much of its efforts for the last few years. However Tim Stevenson, chief executive, said: "In constant currency terms we made the same amount there in 1998 as

> Taking into account currency translation, the group made a full year pre-tax profit of £235m after an exceptional charge of £14.3m. down from £237m after a £42m exceptional in 1997, on turnover of £2.84bn (£2.93hn). The company's aggressive

marketing campaign and expansion into southern China cost about £5m.in 1998, and the venture, marketing oil for scooters and motorbikes, is not expected to move into profit until 2001. However, Mr Stevenson said: "In terms of growth, it is tremendously exciting. There are 8m new bikes sold there every year, and each bike uses 8 litres of oil."

As well as difficult markets in south-east Asia, Bur mah also increased its bad loans provision in Russia by 27m, and said it was cutting non-marketing expenditure in South America until trad

ing conditions improve. In Europe, Burmah is planning a three year, £110m restructuring, which it said would create benefits of £20m in 2000, and more than 230m per year in the follow

Aegis aiming to become market leader in US

Aegis, the media buying group which makes more than 85 per cent of its revenues in Europe, has set itself the target of becoming the US market's biggest revenue earner in five years.

The group, which reached the top ten after just two years, is also looking to build its Asian and South American businesses by acquisition and could spend about £50m-£100m (\$160m) over the next few years.

Crispin Davis, chief executive, said clients increasingly

hold in six key markets in Asia and Latin America before its coverage was com-

He said the group would return cash to shareholders if it could not find the right

Pre-tax profits rose to 650.6m (£45.6m) on turnover of £4.13bn (£3.65bn) for the year to December 31. Global net new business rose by \$770m, including \$280m in the US, giving Aegis a 1 per cent share - the market leader has about 3 per cent. In Europe, where Aegis has

Gross margins rose from 5.3 to 5.4 per cent as the group increased income its strategy planning and other value-added services, reducing dependency on lower margin media huying.

The group spent £17m on acquisitions, including Freeman Associates, a Bostonbased agency specialising in internet advertising and high-tech markets. A final dividend of 0.5p

makes 0.85p (0.7p) payable from earnings per share of 4p (3.8p).

The shares rose 2%p to



Mirror to consider TV assets sale |Billiton's \$1.5bn investment drive

By John Gapper Media Editor

The board of Mirror Group. the newspaper company, will today consider the possible sale of its television assets after it yesterday rejected an currently worth £102m, and £972m (\$1.55bn) takeover offer from Trinity, the its Live TV cable channel. regional newspaper pub-

The chances of an immediate bid battle for Mirror an internet website includreceded yesterday after it ing some electronic comrejected Trinity's cash and shares offer. Trinity is now

and Mergers Commission.

Mirror is expected to signal at its preliminary results on Thursday that it is likely to sell its 18.6 per cent stake in Scottish Media Group, will also consider offers for

It is also likely to disclose plans to relaunch the former Sporting Life newspaper as

interest to the Monopolies John Allwood, its chief executive.

> Trinity yesterday tabled an offer of 0.35 Trinity shares and 40p in cash for each Mirror share. The offer started the day valuing Mirror at 210p per share, but rose in line with Trinity shares to value it at 213%p.

Trinity, advised by Greenhill & Co and Salomon Smith Barney, said it would take a few days to decide on its next move. But it is thought most likely to refer the offer The plans have emerged to an MMC inquiry that thought likely to refer its from a strategic review by could take five months.

Philip Graf, Trinity's chief executive, insisted that the offer was "not a sighting shot. It is a good and fair offer". Mirror, which had previously discussed a merger with Trinity said the

offer did not value it ade-

quately. Mr Graf said Sir Victor Blank, Mirror's chairman, would be deputy chairman of the new company under its current offer. Sir Victor was to have chaired the merged group under the previcus Trinity Mirror merger

By Sales O'Connor, Mining Curresponden

Billiton, the second-largest mining company listed in the UK, spent \$1.5bn (2936m) expanding operations in the past six months, with the depressed prices for mining

The investment drive stopped short of the big acquisition some analysts had hoped for.

It included the \$488m purchase of minority interests substantially down on those Brian Gilbertson, chair tutions hold just in the lngwe coal business in for the first half of man and chief executive cant of the total.

Australia and South Africa the previous year. and the \$275m purchase of minorities in QNI, the Aus-

tralian nickel mine. Billiton also launched a 60/ 40 global ferroalloys partnership with Anglo American, which involved buying out aim of capitalising on of minorities held by Samancor for \$78m. and bought \$2,23bn. BHP's minority interests in a manganese mining opera-

tion for \$217m. Average dollar selling prices for many commodities important to Billiton were

Aluminium fell 19 per cent, nickel 37 per cent.

export steam coal 10 per cent and ferrochrome 12 per cent. Profits before tax fell 33 per cent to \$310m in the six months to 31 December, on turnover 15 per cent lower at

Operating profits dropped 28 per cent to \$337m. So far in the second half

commodity prices have been running below the levels of the first half.

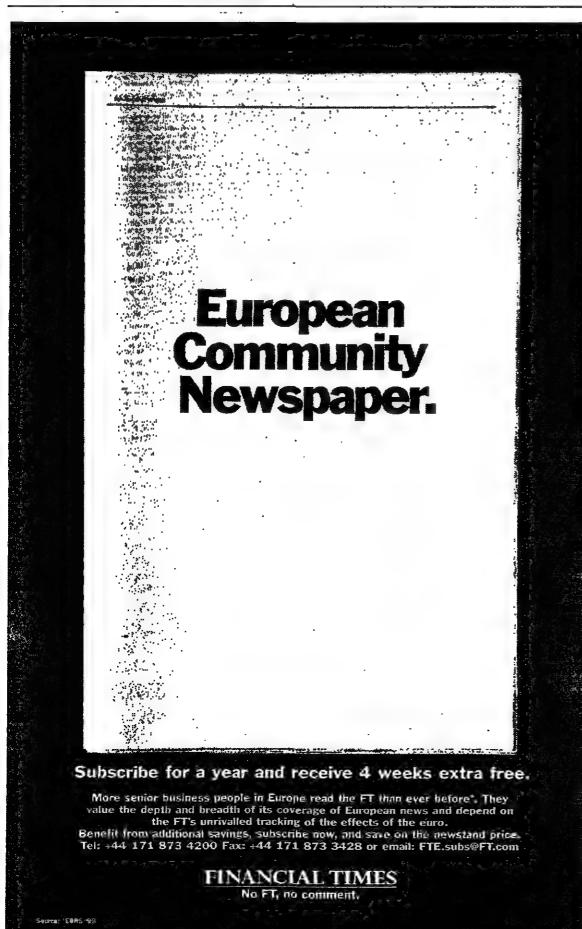
Brian Gilbertson, chair- tutions hold just over 15 per

improve sharply in the final quarter of the current financlal year, operating profits for the second half will be correspondingly affected."

At the end of the half year

46.9m shares, equivalent to

2.19 per cent of the issued capital, had been bought back at a total cost of \$103m. Selling by South African investors has continued. The proportion of shares held on the London register has has reached 51 per cent. US insti-



Corporate radar.

FINANCIAL TIMES

McDonald Investments

is pleased to announce the opening of a new institutional equity office in London.

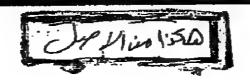
For more information call **Christopher Green** City Tower. 40 Basinghall Street London EC2V 5DE - 0171-562-1300

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Europe hit by US interest rate concerns

EUROPEAN OVERVIEW

EQUITIES

Initially, markets were January. expecting the steep fall of US

end. But these hopes were January, the fastest rate in were affected because they while the FTSE Eurotop 100 dashed by the latest spate of seven months. strong US data,

Fears of rising US interest of Purchasing Management increase by the Federal of higher interest costs." rates weighed heavily on reported yesterday that its Reserve, causing bond yields said Ian Scott at Lehman 990.42 most European markets yes- February index of manufac- to soar. terday as US Treasuries turing activity had climbed yields continued to rise on to 52.4, the highest level 1998, from 49.5 in

US construction spending terday's sell-off. Treasuries to come to an also rose 1.6 per cent in

Financials and insurance taions, bore the brunt of yes- Mr Scott.

"Insurance companies index fell 14.75 to 1,207.88,

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hold bonds in their portfo- declined 33.92 to 2,770.53. All this fanned fears of a lios; and bank stocks were The National Association possible interest rate downbeat over the prospect leading stocks in the euro-

Brothers. the back of strong US eco- it has reached since May are highly sensitive to but their valuations had changing interest rate expec- already looked "rich", said

The FTSE Eurotop 300

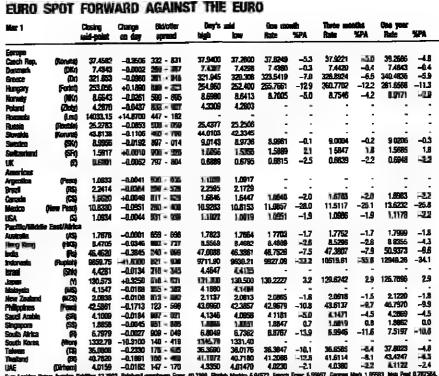
The FTSE Ebloc index of zone settled 16.35 lower at CURRENCIES & MONEY

Société Générale was one Pharmaceuticals were also of the few financial stocks to companies, both of which hit by rising US bond yields, defy the downward trend. Analysts considered its ing its recent anouncement of a merger with Paribas. The bank's share price went

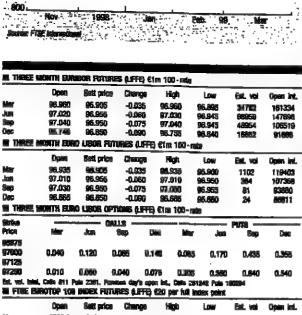
up €1.7 to €135.4. Industrial group Thyssen was the session's loss leader, plunging €16.70 to €168.35, after the stock went exdividend.

The Italian telecom sector was boosted by the ongoing takover battle between Telecom Italia and Olivetti. But the sector's outperformance could not lift up the market as a whole.

Telecom Italia gained €2 to €9.80 while Olivetti rose €1



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r (11	Eld Eld	Adl	8 <u>4</u>	And .	1965	Ank	Bed .	M	B4 1	Adt		Red	_	SAP	Bid	Bid	City	chgs	
ear	3.20	3.23	5.45	5.40	1.65	1.59	5.42	5.45	0.28	0.31	Mer Oi		Coupn	Rating	D to	ylaid	yad	yed	Govti
	3.30	3.34	5.43	5,40	1.70	1.84	5.57	0.70	0.40	0.43	SOVERED !		Si day	2010	1.2				150
	1.46	3.50	5.44	5.48	2.00	2.08	5.78	5.01	0.66	0,89	UK	01/01	4.250	AAA	101.634	3.36	+0.09	+0.37	+0.
	3.64	1.55	5.62	3.48	E30	2.26	5.50	5.88	0.95	0.98	Denmark	D1405	4.750	AA+	103.369	3.48	+0.10	+0.41	+0. HL
ear	3.81	3.85 4.01	5.35 5.36	5.42 5.40	2.39 2.56	2.47 2.84	5.91 5.96	5.94 5.99	1.22 1.48	1.25 1.51	Sweden.	02/01	8.000	M	102.989 113.683	3.37 4.59	+0.09 +0.07	+0.37 +0.38	+0.
ear	3.97 4.12	4.16	3.36 5.36	5.39	2.71	2.81	5.00	6.04	1.70	1.73	Greece	11/06	6.760	BAB	112,063	9.29	+0.07	70-30	***
CSS	4.25	4.29	5.00	5.39	2.68	2.98	8.05	6.05	1.00	1.00	DE ANTIGONY		•	F .		- 1 1.			آني .
=	4.35	4.39	5.35	5.39	3.03	111	B.DB	6.12	2.04	3.07	ADB	1007	5,500	AAA	108.877	4.52	+0.08	+0.43	+0.
Year	4.43	4.47	5,36	5.30	3.17	3.25	6.13	6.16	2.16	2.19	<u></u>	04/00	6.000	AAA	105.458	4.26	+0.08	+0.43	+0.
YEST	4.58	4.82	5.35	5.47	3.39	3.49	6.19	6.22	2.38	2.42	Euroline	1200	5.625	AAA	107.857	4.66	+0.08	+0.45	+0.
year.	4/26	4.82	5.37	5.42	3.54	3.74	6.27	6.70	2.84	1.09	World Bank	94/95	7.125	AAA	116.527	3.97	+0.08	+0.35	+0.
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ytár	5.12	5.16	5.36	5.43	4.00	4.10	6.34	6.37	2.52	2.97					100,343	3.65	+0.07	+0.35	100
Acres .	5.55	5.22	5.36	5.43	4,10	4.20	4.32				EDF TEPCO	10/03	3.750 4.750	AA.	102.688	4.00	+0.05	+0.38	+0.
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PRELIMINARY 1998 CONSOLIDATED RESULTS

Sales: up 9.1% Pre-tax profit: up 13.1% Consolidated net profit before capital gains and losses,

after minority Interests: up 12.1% At its meeting on 24 February 1999, chaired by Mr. Lindsay OWEN-JONES, L'Orégi's Chairman and CEO, the Board of Directors reviewed the preliminary

consolidated financial statements for 1998. Consolidated sales for 1998 totalisd FF 75.4 billion (€ 11.5 billion), an increase of

Excluding the 2.1% negative exchange rate impact, year-on-year growth stood at 11.2%. On a like-for-like basis, the sales growth of L'ORÉAL amounted to 10%, excluding 1.2% for newly consolidated subsidiaries.

	Seles (in millions)	Growth on published figures	Growth excluding exchange rate impact
Cosmelics			
in FF	81,541	+9.6%	+ 17.9%
in euros	0,382		
Dermatology (1)			
In FF	991	+ 24.9%	+ 25.3%
in auros	151		
Pharmaceuticale			
in FF	12,530	+ 0.6%	+ 8.0%
in euros	1,810		
(1) L'ORÉAL'S interes	t, La. 50%		

Profit on ordinary activities before taxation and employee profit sharing increased by 13.1% to FF 8,780 million (€ 1.3 billion). Performances by sector were as follows

	Cosmetics	Dermatology (1)	Pharmaceuticals.
	(in militions) Growth	(in millions) Growth	(in millions) Growth
Profit before taxation and employee profit sharing (1) L'ORÉAL'S in		152 + 56.5% 23	2,081 + 18.8% 317

Net profit before capital gains and losses, after minority interests, which is used to calculate earnings per share, is forecast at FF 4,714 million (€ 718 million), a 12.1% rise. The Board of Directors will verify the preliminary accounts in liaison with the Statutory

> http://www.loreal-finance.com and E-mail: info@foreal-finance.com

L'ORÉAL - 41, rue Martre - 92117 CLICHY, France - Tél.: 33 (1) 47 56 70 00 - Fax: 33 (1) 47 56 60 02

Financial Times Surveys

Auditors. The accounts will be certified on 7 April 1999.

Life Sciences

Monday March 15

For further information please contact:

Justin Matham in London

Tel: +44 171 873 3760 Fax: +44 171 873 3062 email: justin.matham@FT.com

FINANCIAL TIMES No FT. no comment.

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INTERNATIONAL CAPITAL MARKETS

Prices retreat on rate-cut gloom

BENCHMARK BONDS By Vincent Boland in London and Richard Waters In How York

Prices retreated yesterday as investors sold stock on the view that the short-term scope for further cuts in interest rates in all the main bond markets was limited. More data from the US

confirming the relentless pace of economic growth sent the Treasury bond market sharply lower at the start of New York trading. That put the brakes on European markets, which had in any case been showing signs of imminent fatigue as the euro contin-

The latest straws in the prompted by that crisis, and this week, analysts said.

the monthly report of the National Association of Purchasing Managers. Wall Street had expected an NAPM index for February of around 50, a level to suggest manufacturing industry remained poised between expansion and contraction.

Instead, the reading was 52.4. That was the highest level seen since last May. and an indication that US manufacturers are bouncing back from the slump induced by the Asian currency crisis.

By early afternoon, the yield on the long-dated US Treasury had risen to its highest since before Russia's devaluation last August. The will cut euro-zone interest flight to bond markets

wind from the US came in a series of three interest rate cuts, contributed to a rally that briefly took the vield on the 30-year bond below 5 per cent last autumn.

Yesterday's 1½ fall, which left the long bond trading at 931, pushed the yield up to 5,673 per cent. Shorter-dated two-year notes falling 4 to 90%, lifting the yield to 5.217 per cent, and 10-year securities down 📱 to 95%, for a yield of 5.401 per cent.

It was a similar picture in continental Europe but for different reasons. The continued weakness of the euro substantially reduced the already slim possibility that the European Central Bank rates at its policy meeting

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Newpinternational bond issues

The euro's slide against to end the day at just above the dollar, which touched a 4.08 per cent fresh high against it yesterday, had already represented a substantial degree of monetary easing, but that had not diminished calls from Oskar Lafontaine, the Gerthan the market liked. man finance minister, for

the ECB to cut its base rate from the current 3 per cent. Euro-denominated government debt ended substantially lower. Analysts said futures markets had fallen through important support levels, an indication that the markets are not in great

technical shape. The 10-year German band future fell 0.69 to close at 113.79, although that was the cash market the yield on

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Even in the UK, the most likely source of a quick interest rate cut, consumer credit was shown to have grown in January by more

There was better news on with indications that the downturn was showing signs of levelling, but again this was interpreted as negative news for those looking for the Bank of England to cut base rates this week.

whether the Bank will agree to ease rates further. The June UK gilt future settled 0.81 lower at 116.14, while in the cash market traders reported weakness along the 10-year bunds rose a fraction length of the yield curve.

to boost Czech market

By Robert Anderson in Prague

The European Investment Bank, the financing arm of the European Union, has launched a Kc30bn (\$871m) bond programme in the Czech Republic. The koruna programme is the EIB's first in the Czech capital market and is likely to create benchmarks for long-term paper. Under the programme. issues with the same AAA rating as Czech government

bonds and with maturities of up to 30 years can be made over the next few years. Commerzbank lead-managed a Kć3hn inaugural issue of 10-year bonds with a coupon of 8.2 per cent under the programme last week.

Wolfgang Roth, an EIB vice-president, said the programme was designed to meet increasing demand from Czech borrowers for koruna-denominated loans. He said it would belo develop the Czech capital market by providing paper with longer maturities and by expanding the range of avallable instruments.

The EiB began a similar Ft20bn programme in Hungary in 1997 and Mr Roth said a Polish programme, which has been delayed. would come next.

It said the moves will support the integration of these countries into the international capital markets, in preparation for their eventual entry into the European

The EIB, the largest nonsovereign borrower in the international capital markets, is the biggest lender to central Europe. Its lending to the EU applicant countries increased by 60 per cent to €2.4bn last year, representing almost half its total

EIB bonds | Sharp fall in international Russian debt

By Arkady Ostrovsky in London and John Thornhill in Moscow

Fears that Russia might be forced to restructure the terms of its international bonds, coupled with the latest crists in talks with western banks on its defaulted domestic bonds (GKOs). have sparked a dramatic drop in its international bond prices.

The price of the most liquid Russian bond, maturing in 2007, has fallen by 19 per cent in the past two weeks. It is now worth 25 per cent of its face value, following speculation that Russia's post-1992 debt might be included in a comprehensive

restructuring package. The Russian government is fiercely opposed to including international bonds in any such scheme, arguing it would open a Pandora's Box of legal complications.

The sell-off in Russian bonds was sparked by demands by the Paris Club of government creditors that Pakistan restructure the terms of its international bonds as part of an overall foreign debt reorganisation.

That move was seen as presaging a similar demand on Russia, which has \$16bn of outstanding bonds. "The example of Pakistan shows that the Paris Club

could be pushing for Russia to restructure its eurobonds," said Kasper Bartholdy at CSFB. A Russian finance minis-

try official said Russia stood by its commitment to service all its international bonds while seeking restructuring of Soviet-era debt. The cost of restructuring its bonds

he said, and speculation of Paris Club demands to do so 'had no foundation".

Economists have argued that private bond holders, including US banks, would have to share the costs of a comprehensive debt restructuring plan. In particular, the German government, the biggest holder of Soviet-era Paris Club debt, seems likely to insist other commercial banks share the pain.

"Eurobond holders have not so far been affected by the principle of comparability of treatment" under which commercial creditors share the burden of debt relief given by the Paris Club, said Andrew Kenningham at Merrill Lynch. "But there is a growing view in G7 countries that eurobond holders might have to take a hit some time."

"Everything depends on whether the Paris Club of creditors is prepared to recognise the distinction made by the Russian government between Soviet-era and Russian-era debt," said Eric Fine, bond strategist at Morgan Stanley Dean Witter.

The Paris Club was unlikely to restructure Russian debt for more than one year, Mr Fine said, given the lack of long-term funding from the IMF. This would mean bonds would be exempt from a deal because Russia does not have any bonds maturing until 2001:

Richard Gray, at Bank of America, said the fact that some banks were prepared to take a "haircut" on their GKO investments reduced being repaid at par value or of London Club bank debt being serviced on time

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KfW targets institutions

By Khazam Marchant

Kreditanstalt Wiederaufbau, the German development agency which enjoys a loyal following from retail investors, launched a \$1.5bn bond issue designed to emphasis its appeal to

institutional investors. The issue marks a reopening of the high-volume international bond market since comments on interest rates by Alan Greenspan, US Federal Reserve chairman, provoked a large sell-off in US

Treasuries last week. "After the Greenspan testiger than expected US purchasing managers' report. we expect a lot of cash that has stayed on the sidelines

This flow will be aided by heavy programme of redemptions over the next month, estimated at \$3.5bn für and including high credit names such as Sweden. A large proportion of this will be re-invested in the market.

KfW's strategy was

European institutional investors are expected to lead the way when the KfW

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say bankers.

designed "to emphasis its status as a major agency issuer rather than purely arbitrage-driven," said Eden Riche at Morgan Stanley Dean Witter, which along with Dresdner Kleinwort Benson and Warburg Dillon Read, lead managed the issue. "KfW is now crossing the threshold from been an mony and yesterday's stron- arbitrage issuer to being a benchmark issuer." he said.

> Strong interest is also expected from Asia and the issue is priced today at a US, notably off-shore yield spread of about 44 accounts, as most US inves-

vant US Treasury. Existing international, as opposed to basis points over Treasuries. "This bond is priced to clear," said one banker, suggesting KfW was prepared to give ground on pricing to meet its broader strategy.

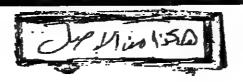
KfW bonds are trading at 42 global, format of the issue. Eve NV became the first Belgian issuer of eurodenominated asset-backed bonds. The long-dated €324m issue was secured on a portfolio of mortgages originated by a network of social credit institutions in the Flemish region of Belgium, a conservative market with a low

The bond will be priced this week at a spread of about 22 basis points over three-month euribor. CIBC Wood Gundy, lead

manager with Bacob Bank/ Artesia Bank, said the issue was structured as a single class of triple A rated notes. in contrast to the multitranche structures that have been typical of Belgian mort-

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CURRENCIES & MONEY

Sterling climbs on business optimism

MARKETS REPORT By Melanie Carroll and Alan Beattie

The pound spent most of yesterday's trading session above the key US\$1.60 level, after the release of surprisingly strong UK manufactur-

ing business data. The rise came the day committee's meeting, at realistic level against the Y120 level it slipped below at which some expect the sixth dollar. interest rate cut in a row.

around \$1.603 when the purmarket is changing in favour chasing managers' index of a rise in interest rates was released, to close at over the next two years.

But Jesper Dannesboe. currency strategist at ABN-AMRO, said the pound was reacting more to profit-taking and corporate buying of dollars than to the data released yesterday.

Sterling-dollar has started to become attractive for

companies to buy up in the Monday, and the curve Rupee last few sessions, he said. "If steepened after the CBI suryou need to buy cable as a vey," Mr Shaw said. hedge it's at particularly good levels," Mr Dannesboe

He said the interest rate the duration of the strip. spread between the US and Now the market is pricing in the UK has evened out in rates rising over 1.2 years," recent months, lowering the he added. spot rates for sterling.

Mr Dannesboe thought ■ The dollar struggled a before the start of the Bank sterling was overvalued little against the yen yesterof England monetary policy against the euro, but at a day, failing to regain the

Philip Shaw, chief econo-

The catalyst was Alan Greenspan's Humphrey-Hawkins testimony last

POUND IN NEW YORK

"A week ago, the futures market was pricing in rates between 5-5% per cent for

Sterling opened in London mist at Investec, said the index pushing the dollar up. below \$1.80 and climbed to mood in the short sterling at the end of London trading it was at Y119.4, below last week's highs.

> Some in the market repeated the familiar story that end-of-fiscal year capital repatriation by Japanese banks could be pushing the But ABN-Amro, in a

research note published yesterday, pointed out that the dollar bad appreciated



years before 1999.

And Steve Hannah, chief equally important were fear in the US if the Federal Reserve raises interest rates "This has reduced Japanese demand for overseas assets during year-end book-squar-

Mr Hannah added that few and the lower planned govin Japan itself believe that ernment borrowing prothere has been a large offi- gramme next year as the is not in Japan's interest for monetary loosening to be rency's strength could

yen if all it does it to contribute to the yen-carry trade the US and Europe," he said.

■ The Indian rupee strengthened yesterday in the aftermath of the budget despite a

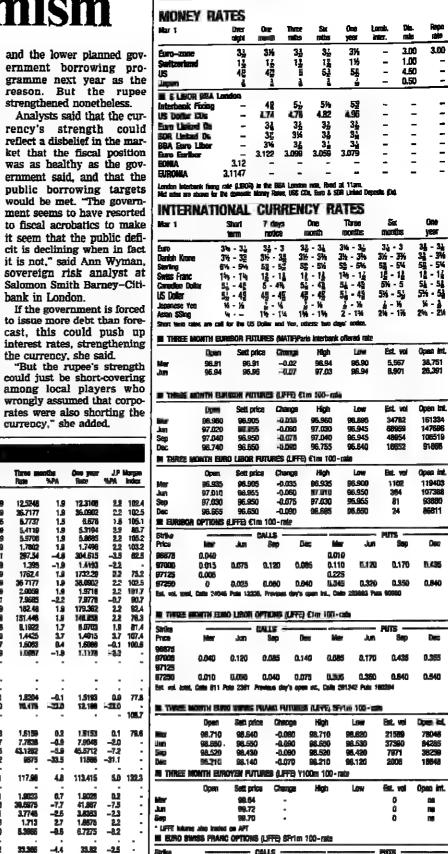
cut in interest rates. The Reserve Bank of India yesterday cut two percentage points off the repo rate and one off the bank rate, citing recent lower inflation

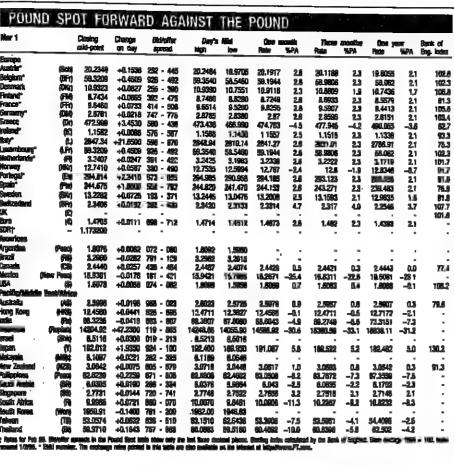
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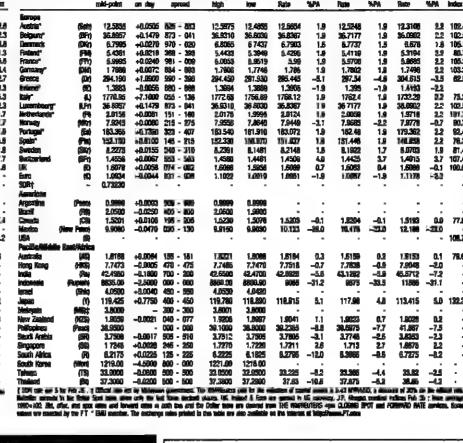
Analysts said that the curaccompanied by a weaker reflect a disbelief in the market that the fiscal position was as healthy as the govand fuel asset price booms in ernment said, and that the public borrowing targets would be met. "The government seems to have resorted to fiscal acrobatics to make it seem that the public deficit is declining when in fact it is not," said Ann Wyman,

> Salomon Smith Barney-Citibank in London. If the government is forced to issue more debt than forecast, this could push up interest rates, strengthening

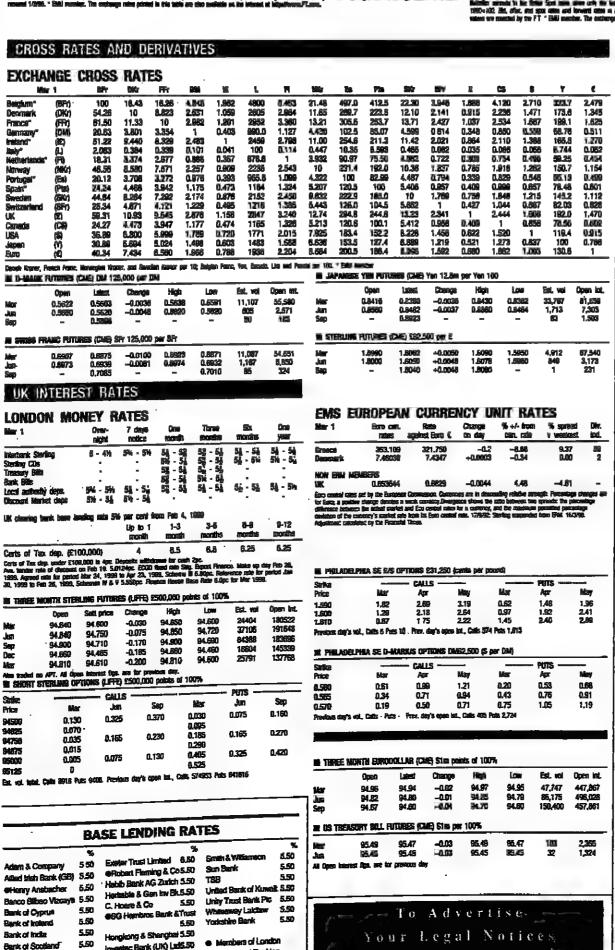
the currency, she said. "But the rupee's strength could just be short-covering among local players who wrongly assumed that corporates were also shorting the







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Fall in gold production costs of 17%

By Stephen Wyatt in Sydney

Gold production costs fell 17 per cent last year as gold miners worldwide pushed down costs to cope with the rout in the gold market over the past three years, according to an industry research

The western world cash operating cost of producing gold fell 17 per cent to an average of US\$193 an ounce in 1998, according to a report by the AME Mineral Economics, a Sydney-based commodities research and consuiting group. Gold prices, meanwhile, fell from \$415 an ounce in early 1996 to the current \$285 level.

AME's study found that, in real terms, average Australian gold mining cash costs fell to US\$204 an ounce, \$43 less than average 1997 costs. South Africa's average cash costs fell by \$52 an ounce to \$254. US gold cash costs fell \$40 to \$163 and Canadian costs fell \$11 to US\$200.

The primary factor driving forward-selling. US dollar-denominated costs lower in Australia, South Africa and Canada was their weak domestic currencies and the currency weakness also boosted gold prices in local currency terms.

While gold prices in US dollar terms fell to 18-year lows of US\$272 an ounce late last year, gold in Australian dollar terms actually railied through A\$500 an ounce to its highest level in two years last October. South African and Canadian producers experienced similar local currency-denominated price

This was one reason why the slump in US dollar gold prices has not induced a corresponding reduction in sup-

AME forecast that western ally increase by 40 tonnes

PRECIOUS METALS

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this year, rather than decline in response to the collapse in US dollar gold

Lower costs also suggested that, even though gold was trading just above its lowest level for 18 years, it was still not necessarily underpriced, said AME.

It estimated the 90 percentile line - the level at which 90 per cent of gold producers break even - had fallen from \$344 an ounce in 1997 to \$280 last year.

This indicated that the current prices below US\$300 an ounce gold prices were substantiated by actual mine costs and were not necessarily influenced by concerns of market oversupply from central bank sales and producer forward-selling, said AME.

Last Friday, when the Australian dollar gold price rallied sharply through the A\$460 level on the back of the weaker Australian dollar, dealers reported substantial Australian gold producer

Also "there has been a lot of call option selling by producers", said Simon Klimt, head of commodities for Westpac Bank in Sydney.

Meanwhile, the outlook for the gold price, based on forecast production costs. remains dismal. AME forecast the 90 percentile line will fall to \$258 an ounce in

With the declining spot price of gold, many producers are now more dependent upon the premium received (the contango) by selling gold forward, said AME.

Australian gold producers have embraced the benefits of forward-selling gold. Australia's next three years' gold production has already been sold forward at prices above A\$800 an ounce, sigworld gold supply will actu- nificantly above current price levels of A\$460.

Malaysian tea growers brew expansion plans

The rolling green hills of Producers hope the country can attain self-sufficiency in the Cameron Highlands are recession-proof commodity by 2010, writes. Sheila McNulty

thick with tea bushes, the pavements lined with tea Its chances of success rest sippers, and the shops stocked with package after mainly with Boh Plantations, a company started 70 package of locally produced years ago by J.A. Russell of tea. However, although Malthe UK. Producing 4m kg of black aysia produces 6.5m kg to 7m kg of black made tea a made tea annually, the Rusyear, it is not enough to sell family company controls

ulation of more than 20m. The seven-member Malaysia Tea Producers Association says land is scarce for growing tea, as the leading commodities, palm oil and rubber, claim wide swathes of the country, and Malaysia therefore imports about 3m kg of tea a year.

quench the thirst of the pop-

The producers association is now working to expand yields through increased mechanisation and productivity and hopes that the crop will attain self-sufficiency by 2010.

The economic downturn cent of its tea, instead of has actually worked in Boh's about 5 per cent usually, as favour. Tea turns out to be recession proof, as the downturn leads people to turn to it from higher priced beverages. The downturn itself spawned a "Buy Malaysian" 60 per cent of the market. Its campaign to reduce imports

and help the trade balance. 1.000 workers toil on both his has highlighted Boh above its main competitor on store shelves -Lipton, which does not produce tea in Malaysia and is estimated to control between 25 and 30 per cent of the market. The rest is held by Boh and Malaysia's other less increased productivity, producers, mostly state-controlled operations

> Despite those advantages last year was not entirely favourable to Boh. It was forced to buy about 20 per

drought and then floods cut yields. But sales remained strong, Caroline Russell, the founder's granddaughter. is aggressively pursuing the younger generation, given that 44 per cent of the population is below age 19.

"Brands like Boh are in danger of being perceived as old-fashioned, boring and irrelevant to the youth market thus our mission to revitalise and rejuvenate the concept of tea in the country," she says. "There is an urgent need to reposition tea as a healthy and great-tasting refreshment

So, in addition to its widely recognised brown and orange simple packaging and basic blends, Boh has launched colourful packag-

ing, featuring peach, lemon lime and "orchard splash" iced tea mixes. It has also taken a page out of Starbucks' success story by opening tea shops to show case its products.

ts latest, and fourth, "Ummph! Shop" cannot be missed - it is in the tallest buildings in the world at the centre of the capital, the Petronas twin towers.

The bright orange and brown walls hark back to the company's roots but they enclose all the trappings of a 1990s marketing campaign: books on the Russell family history, tea sets and trays, scones and cakes, and a wide variety of tea with free tast-

"Even with the current economic climate, the food and beverage industry remains a necessity," Mr Thiagarajah says.

Raw sugar futures at lowest for 12 years

MARKETS REPORT By Paul Solman, Robert Corzine and Gillian O'Comnor

Raw sugar futures dropped to a 12-year low in New York yesterday as continuing fears about global supply prompted a bout of selling. The most actively traded

May contract on the Coffee. Sugar and Cocoa Exchange dropped to 5.92 cents a pound at one stage, its lowest since 1987. In later trading, it had recovered to 5.96 cents against Friday's close of 6.26 cents.

May white sugar on the London International Financial Futures and Options Exchange was also weak, at \$214.50 a tonne in late trading against Friday's \$217.80.
Palm oil prices fell on Kuala Lumpur's Commex futures exchange, the May contract closing down M\$23 at M\$1,630 a tonne. The contract has lost M\$564. or a quarter of its value, since the beginning of the year.

Oil prices remained in the doldrums yesterday, with Brent Blend for April delivery quoted at \$10.71 a barrel in late trading on London's International Petroleum Exchange, down 17 cents from Friday's close.

Even news of a disruption to Iraq's main export pipeline following renewed US air attacks failed to impress the market.

Aluminium sank to a five year low on the London Metal Exchange as mining group Billiton said it had no intention of cutting production, since it is still making money at current prices.

Merrill Lynch's commodity research team said "there is absolutely no evidence that the current run of low prices has significantly affected production plans. While consumption may start to increase later this year, the end result will be another huge surplus."

3/7

India to raise cotton imports

gladesh

By Kunai Bose in Calcutta

Indian textile milis are increasing their imports of cotton this year as world cotton prices have fallen 15 per cent to 20 per cent below that of domestic prices.

Industry officials say Indian mills, which usually use locally-grown cotton, have signed contracts to mport more than 700.000 bales of 170 kg each for the season ending in September. Total imports by end-September will be more than lm bales, compared with 400,000 bales last season.

With Indian growers expecting a bumper crop of 17.5m bales when the season began, the Cotton Advisory Board said imports would fall to about 200,000 bales. "India, one of the world's largest producers of cotton,

allows duty-free imports of

the commodity. Therefore, until such time that Indian prices match world prices, the mills here will continue to import cotton," CAB said India is expected to export 500,000 bales this season, but there is "very little interest in Indian cotton at the cur-

rent prices", said Anii Jain,

managing director of Indo

Count Industries, a leading

highland and lowland plan-

tations. It is hard, manual

labour and no longer appeal-

ing to most Malaysians, so

even amid the recession Boh

must import 40 per cent of

its labour from countries

such as Indonesia and Ban-

However, it has neverthe-

with 30 to 40 per cent growth

in output over the past three

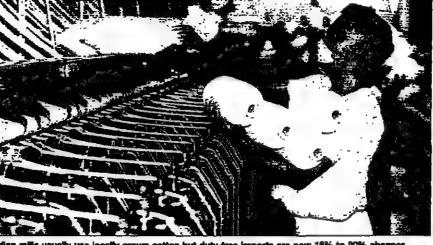
to five years, says Christo-

pher Thiagarajah, marketing

cotton yarn manufacturer. Mr Jain said the US Department of Agriculture's lowering its estimates of world consumption this season by 1.04m bales to 84.6m bales and of exports by 250,000 bales to 24.5m bales would keep prices for some

The fall in world cotton prices began in the middle of last year but trade officials say Indian prices are likely to stay largely flat - even though the crop is now esti-

time at their four-year lows.



indian mills ususity use locally grown action but duty-free imports are now 16% to 20% cheaper

mated at 16.6m bales against 15.8m bales in 1997-98. There was some crop damage in leading growing centres such as Maharashtra, Punjab and Haryana, they said.

"The latest crop estimate cannot be taken as final. It will be only at the beginning of the next growing season that we will know the exact size of the 1998-99 crop," said

The margin of error in cotton crop forecasting in India is 20 per cent and more, compared with less than 10 per cent in the US. But all this should change as the Indian government has decided to create a national crop forecasting agency, said Mr Jain. Indian mill consumption

of cotton will be around 13.8m bales, against the original forecasts of 14.4m bales.

A large number of mills have stopped production demand and trade officials say poor mill demand and large imports will pull Indian cotton prices down as the season progresses.

Mr Jain said cotton prices in Pakistan also remained flat, as textile mills facing liquidity crises were not able to build stocks. he said.

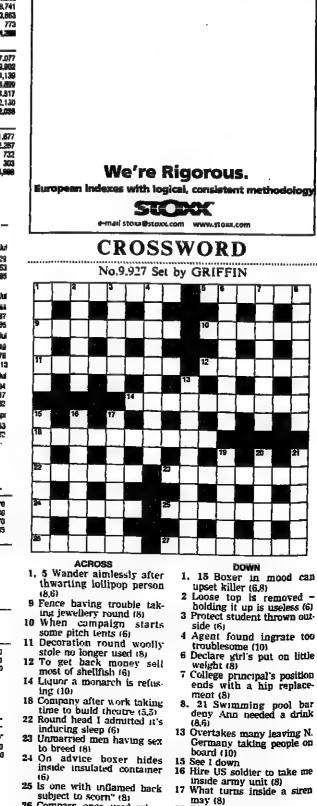
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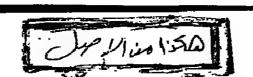
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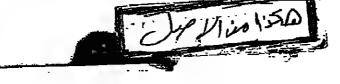
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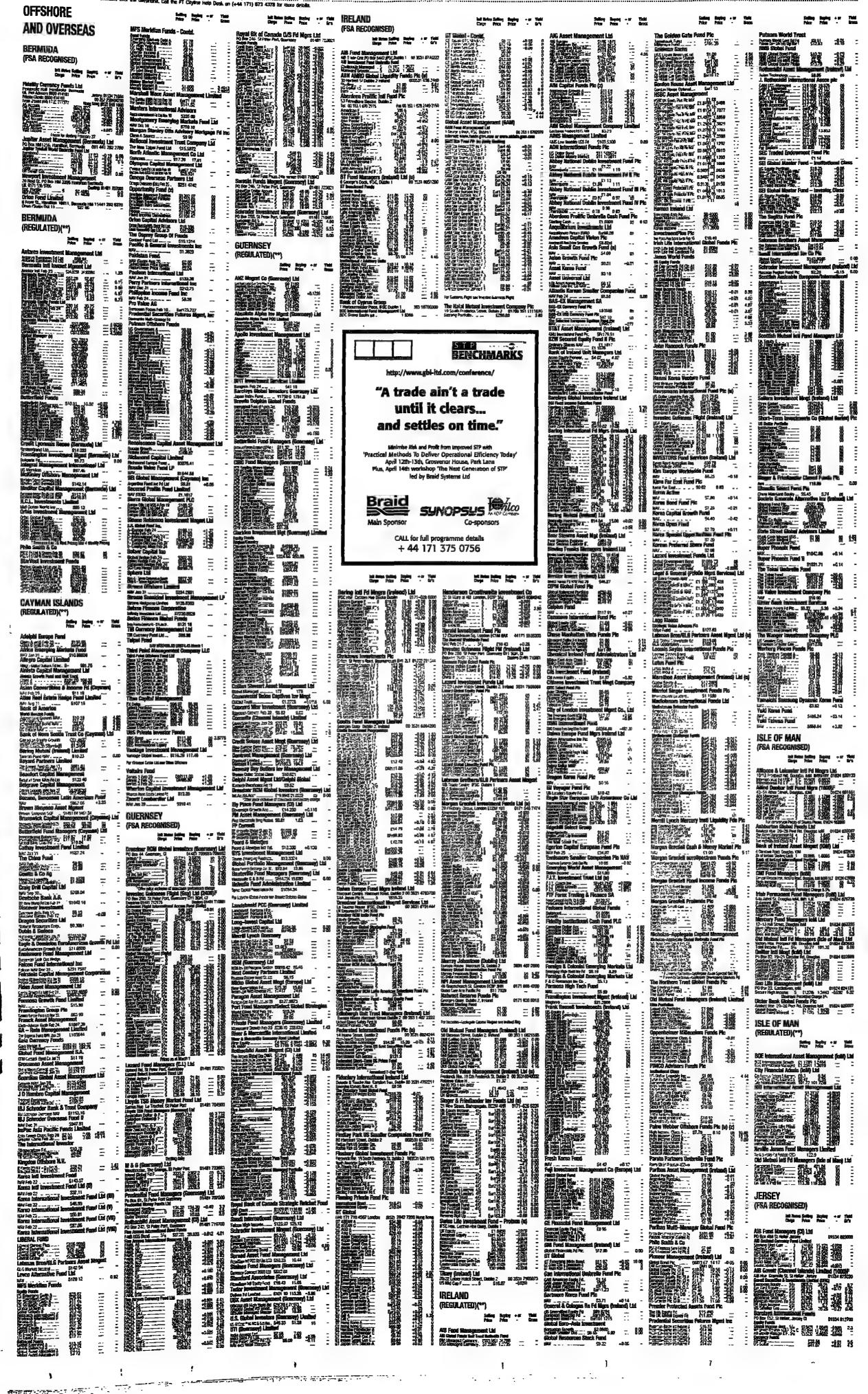
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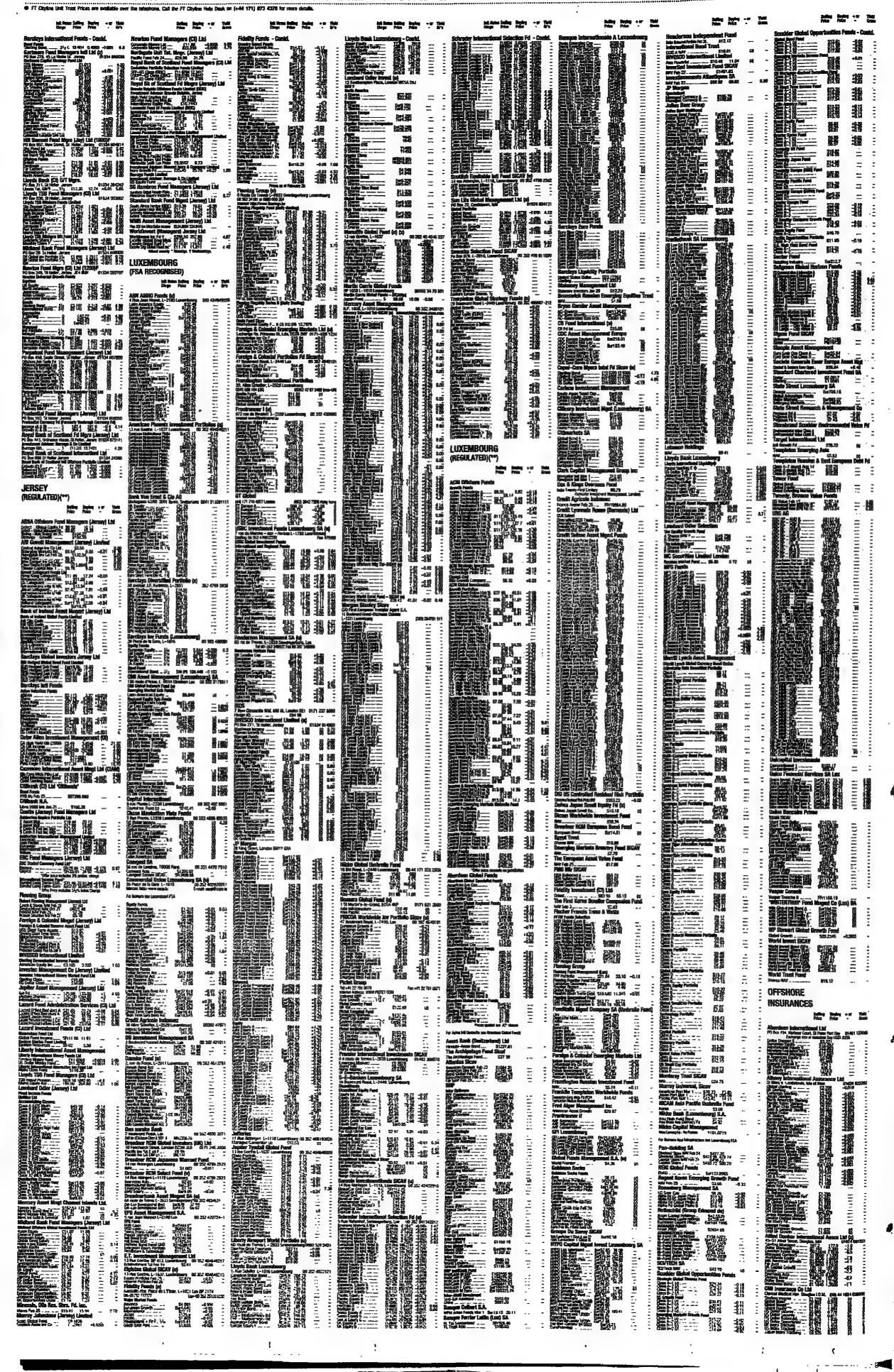
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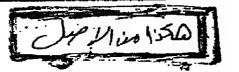
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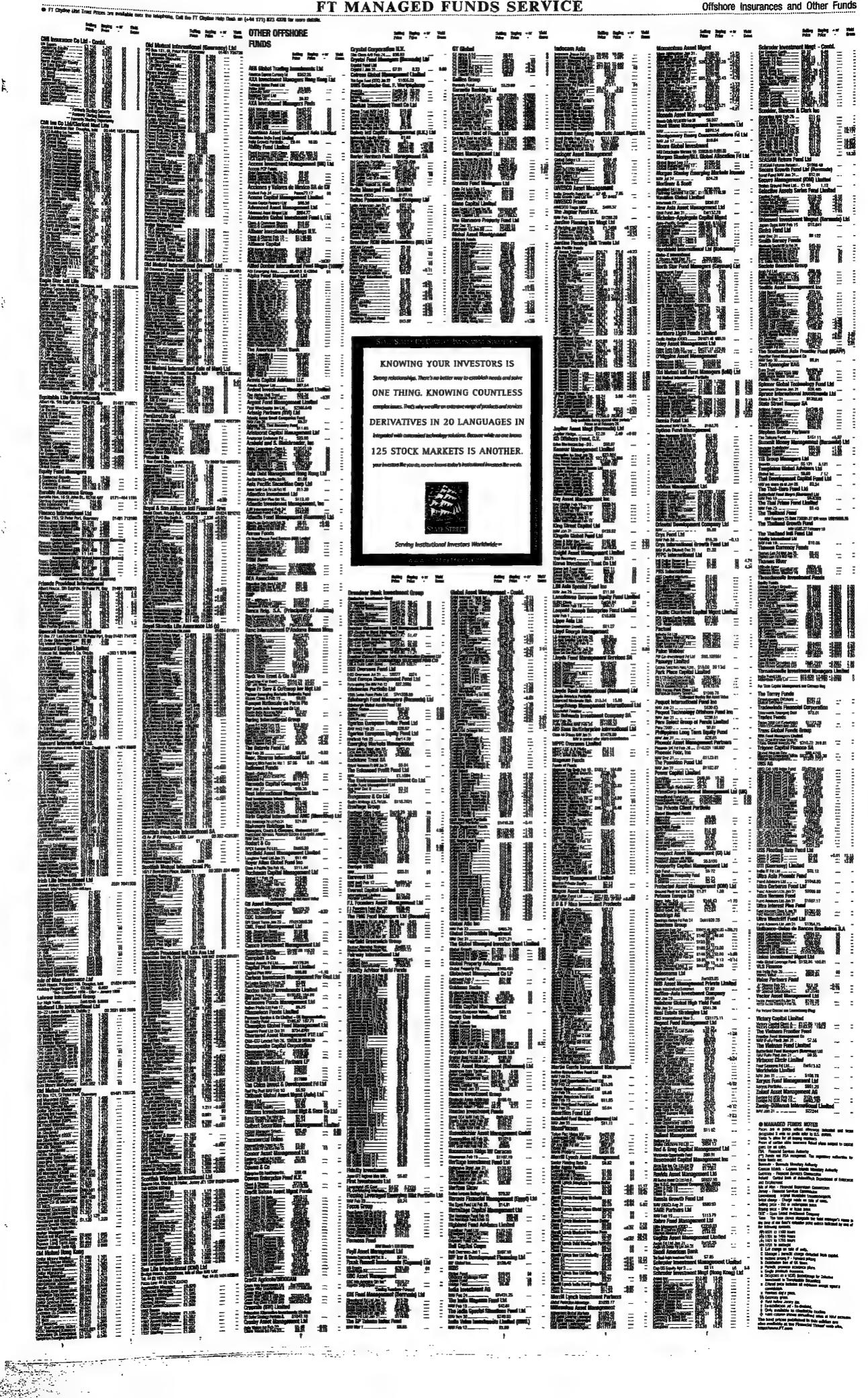
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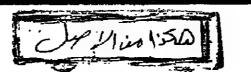




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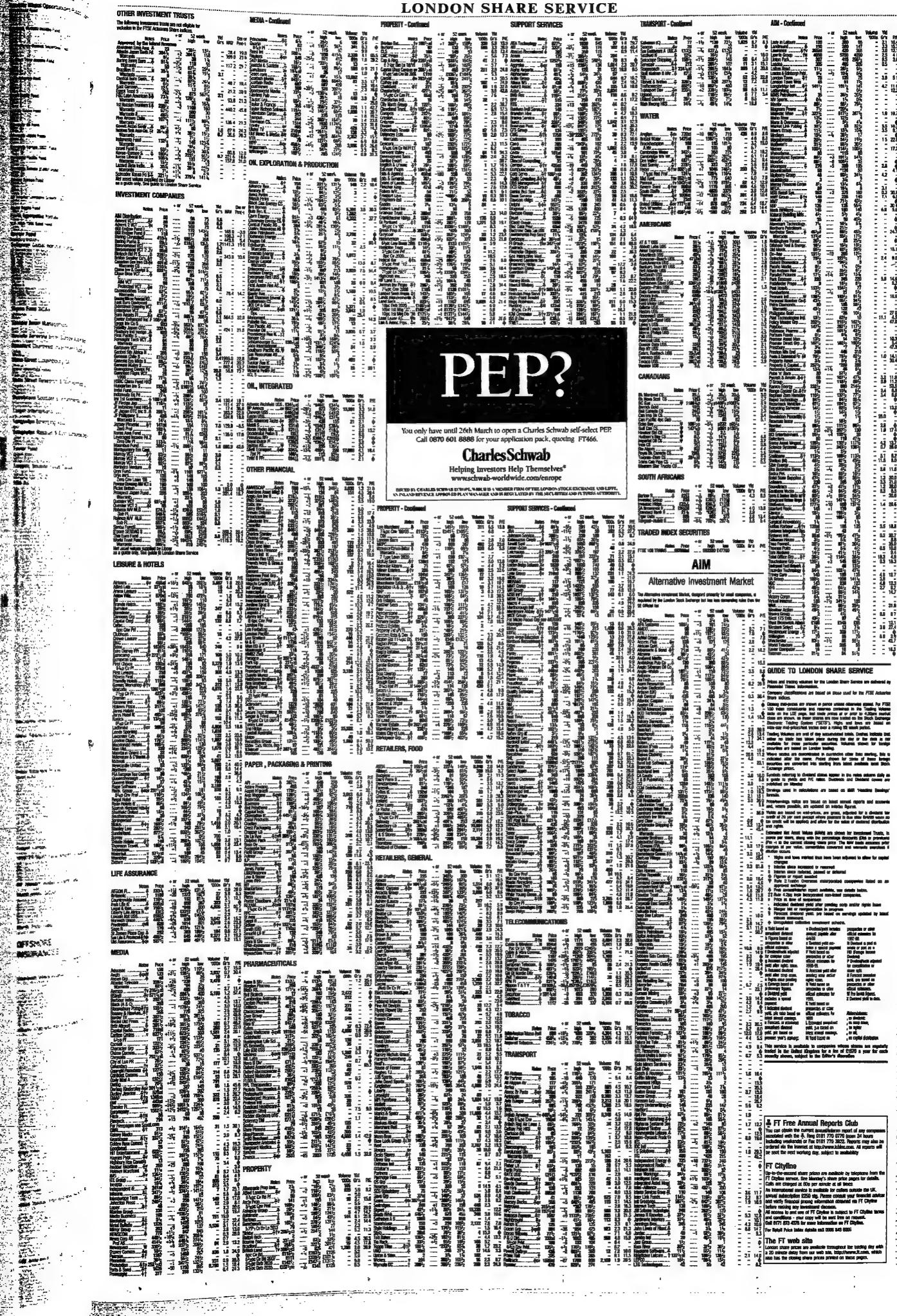
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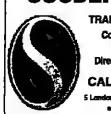
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apparent from the outset trading almost level 90 minand it was noticeable that utes after London's close. sentiment deteriorated as the session wore on. It hit rock bottom in mid-

afternoon, coinciding with interest rates will be up, a the worst of Wall Street during London hours; at that point the Dow Jones Industrial Average was down more than 70, reflecting the US market's unease over the day's economic news, which included a higher than expected purchasing managers' report.

The index came in at 52A, compared with a consensus forecast of 50. The Dow then across the blue chips was rallied strongly, however,

Global markets have become increasingly worried that the next move in US factor that has driven US Treasury bond yields

And that shift in yields was evident, too, in London yesterday as weakness in short sterling was seen as a signal that UK interest rates would be left on hold after today's meeting of the mone-

tary policy committee. The UK economic news also tended to come out on

neers, figures from May-

reception but two large sell

orders overhung the market

and left the shares only

Shares in Burman Custrot

The group reported pre

exceptional profits of

£245.9m against expectations

of around #230m and dealers

were cheered by news of a

jumped 44 to 859p, after it

produced figures well ahead

slightly firmer at 155p.

of market expectations.

2280m share buy-back.

the side of those favouring no change in rates. The UK purchasing managers' survey of manufacturing in February showed an increase in the index to 45.5.

US and UK interest rate nerves unsettle equities

sharply higher over recent And M0 narrow money supply in February, forecast to come in unchanged, grew by 0.1 per cent, while consumer credit of £1.38bn in January was well in excess of the expected £1bn.

revised figure of 44.

At the close, the FTSE 100 index was 114.2 lower at 6,060.9, extending its loss over the past three sessions, and since its record close

Electronic and Electrical Equipment

Dec 1986

in the dividend,

of £10.

and demonstrated its confi-

healthy 6 per cent increas

Deutsche Bank yesterday

initiated coverage of the

recommendation saying.

We expect all the negatives

to diminish in the mid to

long term." The broker set a

near-term share price target

However, Moody's inves-

tors Service said it had

downgraded its rating out-

look for Burmah to negative

from stable to reflect its

view that the company "has

substantially cut its finan-

cial flexibility at a time

when its markets are becom-

Leisure sector specialists

were busy trying to hunt

down the predator for First

Choice after the UK tour

operator yesterday con-

firmed rumours that it had

received "preliminary" bid

The company did not

name the possible suitors in

approaches.

ing more competitive".

stock with an "outperform"

dence in the future with a about the possible bidder

2600

2500

Best and worst performing FTSE sectors

3.9 per cent. The FTSE 250, on the other hand, moved up another 10.1 to 5,258.4, for a gain of 2 per cent or 104.5 compared with January's points over the past seven

> The mid-caps were boosted by more takeover action in of next week's Budget," said stocks such as First Choice. the travel company which has attracted a number of takeover approaches, and Mirror Group, where the bid battle heated up again yes-

And the second-liners formers, such as Burmah

Much of the speculation

was focused on German com-

panies Preussag, the travel

and industrial group, and

However, one analyst also

said: "We must not rule out

Airtours taking another look

at the situation. I am sure

some of their initial gains

but still closed 241/2 or nearly

16 per cent up at 180p, in

consolidation in the sector is

News of a possible bidder

spotlight on to other tour-

ism-related stocks in the lei-

sure sector. Thomson Travel

shares improved 11% to

180%p while those of Air-

tours ended the day 181/4 up

sie risers with a 3 per cent

Thomson improves

trade of 5.3m shares.

Neckermann.

with interest."

Pharmaceuticals (*000)

11.0

last Wednesday to 246.7, or Castrol, which joined the list of companies returning cash to shareholders.

Marketmakers said selling pressure yesterday was persistent, but never exceptionally heavy: "Everyone is looking for bear stories to get the market down ahead one trader.

He added that as long as the interest rate outlook at home and in the US remained benign the market should hold up.

Turnover in equities was 916m by the 6pm count, with included other strong per- FTSE 100 stocks accounting for just over half the total.

they underperformed the market as fears grew that the UK economy would enter recession. However, they have outperformed by 27 per cent since October, as investor belief bas grown that the economy would escape recession and enjoy a soft land-

Geoff Allum, analyst at Henderson Crosthwaite, said: "We can see business confidence beginning to improve, and it is probably right to assume Hays can maintain the profitability of its personnel side."

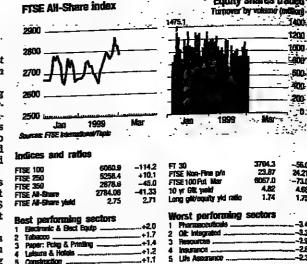
Yesterday's good interim figures prompted him to increase his forecast for the year from £220m to £236m, although he rates the shares a "hold" as they have enjoyed a strong run

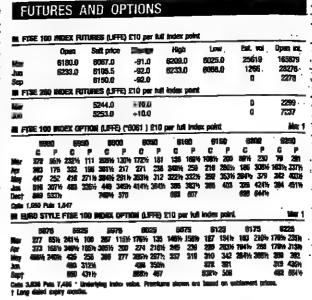
they are watching events recently. Trading in South African Heavy turnover in the Breweries, the world's fourth largest brewing stock on Friday prompted the latest bid rumours. Yesgroup, got off to a flying start as conditional dealings terday the shares gave up in the stock began on the London market yesterday. The company set its placing price in new shares at 428p Jason Holden at BT Alex after a book-building exer-Brown believes: "Further cise that closed on Friday.

Fears of a poor start to trading following negative sentiment in certain quarters of the market and in the press proved unfounded when the stock hit 460p in for First Choice turned the the first half of the session. Later, the poor market trend and some profit-taking saw the shares close at 447p.

With the group valued at more than £3.4bn, fans of the stock are hoping it will be admitted to the premier men Hays enjoyed a sparkling FTSE 100 index after next day as one of the best Footweek's quarterly review meeting of the UK indices advance on the back of committee.

strong figures, but ran into a Dialog gained 41/2 to 70%p late bout of selling and as it announced it had been nded the day off 51% at reclassified and would mov from the publishing sector to Volatility in the shares in the newly created internet recent months has stemmed sub-sector. It is likely to be largely from investor con- the largest company in the cerns over the performance sub-sector and one of the few of its personnel side, and expected to make a profit.





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The UK Series

TRADING VOLUME

SE Actuaries Share Indices UK'S LEADING FUTURES BROKER

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44 Retailers	s, Food(13)	2524.66	-1,8	2897.98	2572.09	2844.03	3.61	2.90	216	16.01	4,40	2036.25 1743.97
	s, General(41)	2374.21	-1.1	2735.29	2400.12	2407.29	3.15	2.53	2.07	19.14	5.96	1473.03
	vannications(7) es. Puts & Rest.(22)	6312.35 3766.81	-1.4 +0.3	7245.75 4323.80	6404.86 3755.68	3507,31 3910,50	1.43	1.17	1.54	53.38	4.51	3113.93
	Services(88)	5214.03	-0.6	5965.03	5246.29	4259.72	1.19	2.71	2.20 2.69	17,01 38,88	16 56 2.29	1963 75 3457,36
49 Transpo		1583.32	-1,1	4113.18	3624 22	3178.97	291	2.48	1.98	21.71	9.73	1622 36
פון הווינונים		3935.76	-1.0	4517 74	3976.71	3723.13	4.03	3.47	2.06	15.06	7.85	1918.68
62 Electricate 64 Gas Disc	ty(7) tribulioni2)	4453.29 3196.16	-09 -1.5	5111.79	4492.75	4188.11	4.53	3.69	171	16.10	1 13	2660.95
65 Water(1)		3157.96	-0.8	3668 78 3624 92	3243.89 3184.82	2848 13 3211,50	1.97 5.30	1.75 4.69	2.71	23.41 9.93	0.00 24.10	1863.05 2005 70
	KARCIALS(590)	2836 53	-1.3	3255 96	2875.30	2659.67	270	2.38	1,94	23.87	8-45	
70 FOLABIC		5352.20	-1.9	6143.63	5454.82	5766.61	297	<u>-236</u> 266	2.21		37.60	2347.80
71 Bests, I	Retab(12)	8185,96	-2.0	9396 41	8352.05	8491.64	3.00	2.67	2.25		37.60 86.89	2523.82 2932.91
73 Insurance		2246.41	-2.6	2578.58	2305.36	2623,41	3.01	285	2.17	19.18	0 18	1883 69
74 Life Ass 77 Other Fi	rurance(e) cancial(31)	8978.17 4087.97	-23 -0.7	8010.02 4692.46	7142.06 4118.58	7400,73 4462,86	2.77 2.65	2.52 2.26	2.23 2.48	20.22 19.07	0.00	3145 72
79 Property		1835.08	+0.4	2106.43	1826.99	2400.98	3.39	2 90	2.48 1.69	19,07 21,83	8 78 3 79	2530.90 1225 52
60 MVESTI	MENT TRUSTS(177)	3741.93	-0.8	4295.25	3771 08	3787 £3	2.26	190	3 15		10.51	1380.35
	I-Share(827)	2784.06	-15	3195.73	2825.39	2707.81	2.75	2.43	1.99		11,01	2587.39
	Shere ex htv Tr(710)		-1.5	3207 ₋ 91	2836 68	27)5 07	277	2.45	2.01	ZZ 45		1326.09
nigrweijen Te	econology	1763 36	+0.5	2024.10	1755.07	1370.70	0.52	044	473	51.00		1773.64
■ Hourly	movements											
	9.03	10.00 1	1.00	12.90	13.00	14.00	40	1.00	16.10	pales o	<u>. </u>	
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o PTSE Statem	etional Umited 1999. All	Rights reserved	TT-SE	and "Fool	tale" are tr	ade marks						
2 MAI CONCOOL	Stack Exchange and The † Sector P/E ratios great	HUNNYISI Timor			THE W.—	-Marand						
nange: Yeux	Group is now Swallow (IN SIGN	IL I Value	ar regal	INI. WHERE						

3.

The big institutions continued to shy away from leading UK stocks vesterday. preferring to wait for the ing of the Bank of England's monetary policy committee. That shyness did not include the market's second and third-ranking stocks, however, which made progress for the seventh consecu-Widespread weakness

star dav

COMPANIES REPORT

By Martin Brian and Jose Klason

The rapturous response to

GEC refocusing on the

cations market made the

stock the star Footsle per-

former, rising almost 4 per

cent on a day the index fell

GEC said it was to pay

\$2.1bn for Reltec, a US

designer and maker of tele-

communications network

products. The move ties in

with the company's attempt

to transform itself by mov-

ing away from the low-

growth defence business,

with the sale of its Marconi

One trader said: "They are

moving progressively out of

defence and into communi-

cations. GEC is doing what

we hoped and doing it well.

The stock was off about 10p

ahead of the deal and then

rose about 27p in a dirty day

in the market. That's not

had." Volume in the stock

was 12m as the shares closed

up 18 at 516p. During the

past few weeks, the shares

arm to British Aerospace.

more than 100 points.

MARKET REPORT

By Steve Thempson, UK Stock Market Editor

GEC Telecommunications was the best performing sector flower were given a good last year and investor enthuslasm for the industry was enjoys highlighted not only by the strong rise in GEC as it moved into the sector, but the fall in BICC as it moved

> at 84%p after announcing the sale of its telecoms cabling business. British Aerospace was a penny easier at 3951/ap amid

away from telecoms. It was down almost 6 per cent or 5

trade of 8.8m, with concerns over the possible overhang of stock stemming from the acquisition of Marconi said to be affecting sentiment. Elsewhere among engi-FT 30 INDEX

John Toalster at SG Securities said: "The group has amerged relatively unscathed from the troubles of the Asia-Pacific region Mar 1 Feb 26 Feb 25 Feb 24 Feb 23 Yr ago 1High "Low 3704.3 3760.3 3771.4 3771.3 3722.8 1.82 2.77 2.75 2.76 2.76 22.46 22.00 23.00 22.05 22.05 22.40 22.03 22.98 22.78 22.78 40049 2790,6 4.22 2.72 25.41 15.80

9 10 11 12 13 14 15 16 High Low 3780.3 3732.7 3734.0 3720.7 3731.5 3732.4 3731.8 3698.0 3784.4 3698.5

STOCK MARK						
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iouty turnover (Crart		4248.0	3963.2	107952	3641,8	nê
guilty bangains†		69,551	64,687	69,000	64,577	né
thores traded imit		961.6	897.3	914.3	635.9	n/i
otel market bargainer:		87,182	81,308	-	78,535	
etal burrover (Emit	-	5604.6	5228.6		4745.D	
than below mile take	81,366	12003	LOCAL DE		1050.2	
raciepoins turnover (Em)	18.5	28.6	15.0	A1.4	20.7	100.
radepoint shra tradedimi	7.2	10.8	13.1	13.1	12.2	22.5
Eschelles inter-meter and over	nes krame	bet including	Crest better	r 18 out 1	loted at Boson.	± LK mu

Total Fells 840 Total Loss 46 Catis 1,	District Services					
Total Rines 618 Total Highs 52 Total contracts 25. Total Fells 840 Total Loss 46 Calls 1,	E Landa merke	ė0				
New 1 "Date beend on Equity shares listed on the London Share Service.	Total Rings Total Fells Surns	618 840 1,395	Total Highs Total Love	52 46	Total contracts Calls Pals	25,60 1,66 1,64

283

8333

its late afternoon announcement but analysts suggested there was the potential for a bid battle for the group developing. ALL FUTURES, OPTIONS & STOCK OPTIONS TRADE SHARES ON MARGIN

LONG & SHORT - 0.25% COMMISSION Contact: Philip Adler Tel: 0171 337 3516 GNI Contact: James Allina Tel: 0171 337 3999 On the WZMITE: www.gol.co.ak Acrebar of the Landon Stock Exchange

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	show number of fines of stock Australia (75) Australia (75) Belgium (22) Brazil (29) Conada (113) Denomink (34) Finland (29) France (74) Gesmany (55) Graces (35) Hong Kong, China (66) Indonesia (24) Instant (14) Inspan (445) Mexico (28)	0ellar hutes 2204.50 182.51 386.11 97.27 199.75 603.50 312.30 255.66 448.43 542.44 196.22 48.43 542.14 798.50 98.50	-1.9 -0.9 -2.0 0.4 -0.1 -0.6 -1.9 -2.4 -1.6 -0.4 2.0 -0.2	Swifting today. 188.53 188.90 357.32 90.01 184.85 558.56 289.01 236.41 378.35 263.06 44.02.56 1111.08	153.50 136.88 289.58 72.95 149.81 334.92 452.70 254.23 191.80 306.63 215.29 36.33 406.51 124.70 72.88 924.78	214.84 168.94 349.53 102.04 209.55 466.45 586.13 292.74 236.64 428.88 293.20 50.81 548.08 219.03 103.33 448.09	219.36 168.94 349.93 377.51 218.34 411.33 686.13 292.74 282.76 282.76 282.76 282.76 282.77 388.08 218.03 73.88	5 chg an day -1.1 -0.2 -1.3 -2.1 0.2 0.1 -1.2 -1.8 -1.0 0.0 0.0 -0.1 -0.5 -0.9 -0.1	0ir. Yeld 3.35 7.97 1.93 6.25 1.81 1.75 2.10 1.40 0.99 4.32 1.17 1.83 1.48 1.01 1.91 2.14	200.70 184.21 383.83 96.53 200.32 615.01 320.69 279.67 410.55 278.65 48.54 1.12 187.62 97.76 124.03	Sering Index 192.92 170.28 384.05 89.56 198.51 198.51 295.88 275.58 240.62 1154.95 90.38 1147.44 453.51	158.44 138.85 258.98 73.55 151.86 341.03 485.29 243.00 197.13 311.75 211.54 410.80 127.25 74.21 942.18 372.70	217.47 169.37 354.33 100.95 208.43 468.09 664.43 236.92 427.90 290.35 50.53 543.39 219.34 101.86 1293.21	Z21.75 189.37 354.53 363.80 217.25 684.41 298.92 277.22 261.39 278.92 277.22 261.39 218.34 74.21 1354.78 446.52	219.96 203.77 446.95 288.76 288.76 357.33 861.25 354.45 302.95 64.52 905.85 192.84 197.82 17733.73	183.85 165.27 279.30 89.32 159.94 420.12 338.49 253.86 2213.47 196.64 190.45 396.15 120.68 76.83 767.83	200.37 205.27 205.27 285.31 237.87 228.04 459.54 350.68 254.54 251.59 354.30 48.67 136.15 101.80	Bristi Chile Chilenthia* Mastro Peru* Vorezyata* East Apia Chris* Indonesia* Kareta* Mastrona Philippines Sri Lanka* Taishan Taishan Taishan Taishan, Chest* Thuiland
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	show number of fines of stock of stock of stock Assiralia (75) Austria (21) Belgium (22) Beagli (29) Conanta (113) Denomark (3-0) France (74) Germany (55) Gracce (35) Indiant (14) Indiant (14) Indiant (14) Indiant (14) Indiant (14) Indiant (28) Indiant (28) Indiant (37) Indiant (38) Indiant (38) Indiant (39) Indiant	0eltar hudea 204.80 182.51 396.11 97.27 199.75 448.55 603.60 312.30 255.46 408.84 264.84 542.14 166.27 98.50 1233.04 488.02 84.36 24.36 24.36 20.36 85.60	-1.9 -2.0 -2.0 -2.0 -2.1 -0.6 -1.9 -2.4 -1.6 -0.4 -0.2 -0.2 -0.5 -0.7 -0.5 -0.6 -1.6 -0.6 -1.6 -0.6 -1.6 -0.6 -1.6 -0.6 -0.6 -0.6 -0.6 -0.6 -0.6 -0.6 -0	Switing today 188.83 168.90 357.32 90.01 84.85 413.25 558.56 258.01 71 153.17 91.16 141.09 452.56 59.56 141.09 452.56 59.56 176.52 176.	153.50 136.85 289.58 72.95 149.81 334.92 452.70 234.23 191.80 306.63 213.29 306.61 124.70 73.86 524.73 406.61 124.70 73.86 524.73 165.60 164.95 183.49 183.49	214.84 168.94 349.93 349.95 566.13 289.74 236.64 428.86 256.20 548.08 219.03 1833.50 448.09 67.52 231.62 231.62 231.62 231.62 231.62 231.62 231.62 231.62	29:36 108:94 349:93 371:51 218:34 411:33 686:13 252:59 58:08 202:59 58:08 202:59 58:08 13420:79 445:09 85:21 158:10 305:84 162:25 253:28	5 chy an day -1.1 -0.2 -1.3 2.1 0.1 -1.2 -1.8 -0.0 -0.0 -0.1 -0.5 -0.1 1.3 0.9 0.0 -0.6	0iv. Yests 3.36 1.97 1.93 6.25 1.05 1.05 2.10 0.99 4.32 1.40 1.91 2.14 4.32 2.12 0.95 1.07 2.35 1.07 2.35 1.07 2.35 2.14 2.35 2.14 2.35 2.14 2.35 2.14 2.35 2.14 2.35 2.14 2.35 2.35 2.35 2.36 2.35 2.36 2.36 2.36 2.36 2.36 2.36 2.36 2.36	Delar letter: 200.70 184.21 393.83 390.93 290.93 449.22 615.01 259.67 419.55 278.67 419.56 278.67 1241.08 450.93 64.08 222.06 222.06 224.08 294.25 192.51 192.51	Sering lade: 192.92 170.28 384.05 88.95 184.91 415.25 598.51 295.89 240.80 379.80 257.58 44.87 500.21 154.55 1147.34 453.81 59.22 205.25 78.88	158.44 139.85 298.85 73.55 151.86 341.03 465.89 243.00 197.13 311.75 211.54 36.80 127.25 74.21 942.18 372.70 48.63 188.65 54.74	217.47 169.37 354.53 100.95 208.43 468.09 594.43 258.05 238.25 228.25 229.35 50.58 512.39 219.34 446.82 66.75 231.56 303.09	Zarrenzy index	219.96 253.77 446.95 269.34 248.77 557.33 561.25 354.45 325.56 64.52 595.85 197.87 177.87 552.73 77.84 357.71 106.98 259.39	183.86 165.27 279.30 89.32 159.94 253.56 225.35 221.47 196.64 196.13 126.68 76.63 76.63 76.63 76.63 76.63 76.63 76.63 76.63 76.63 76.63 76.63 76.63 76.63 76.63 76.63 76.63 76.63 76.63 76.63	210.37 205.27 285.31 237.87 228.04 459.54 350.58 254.54 251.69 48.46 488.07 136.15 101.80 1581.81 456.71 75.61 305.19	Bristi Chile Culombia* Mastro Peru* Venezuala* Enst Agia China* Indo* Indoxia Palatin* Palatin* Taiwand Enst Rep Cocch Rep Grech Repgry* Pulmph* Pulmph Pulm
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	show number of fines of stock and st	0eltar hutea 204.80 182.51 386.11 97.27 199.75 448.55 603.50 312.30 312.30 484.83 542.14 166.27 185.30 484.35 220.80 1233.04 489.35 220.80 190.75 381.40 516.60 319.75	-1.9 -2.0 -2.0 -2.4 -0.6 -1.5 -0.2 -0.8 -0.7 -0.5 -0.5 -0.5 -0.5 -0.5 -0.5 -0.5 -0.5	Switing today. 188.53 168.90 357.32 90.01 184.85 413.25 558.56 289.01 236.41 378.35 263.06 44.82 501.71 153.75 91.16 1141.09 452.56 204.33 80.14 226.41 189.25 176.52 362.96 478.15 362.22	153.50 136.85 289.58 72.95 149.81 334.92 452.70 234.21 191.80 306.63 213.29 36.63 406.61 124.70 48.27 48.27 48.25 183.85 143.06 256.05 143.05 276.55 183.49 143.05 276.55 276.55	214.84 168.93 349.93 102.04 203.55 566.13 292.74 236.54 428.86 293.20 50.81 548.05 219.03 183.33 1293.50 448.09 67.52 305.84 214.53 200.10 457.96 542.01 4410.60	Carrescy Index 219.36 349.93 371.51 278.36 411.33 685.13 252.74 262.59 262.59 262.59 273.88 13420.79 443.09 85.27 237.25 188.10 305.84 162.28 259.36 259.36	5 chy on day -1.1 -0.2 -1.3 -1.1 -0.2 -1.3 -1.0 -1.8 -1.0 -0.4 -0.5 -0.9 -0.1 -0.5 -0.9 -0.1 -0.5 -0.9 -0.1 -0.5 -0.9 -0.1 -0.5 -0.9 -0.1 -0.5 -0.9 -0.6	0iv. Tests 1.97 1.93 6.25 1.75 1.65 1.40 0.99 4.32 1.17 1.88 1.01 1.91 2.14 4.32 2.19 1.72 3.55 1.28 1.29	Dellar 184.21 383.83 95.83 200.03 49.22 15.01 29.67 410.55 48.54 541.16 49.93 64.06 22.03 84.06 22.03 24.09 25.10 25.	Sering lade: 192.92 170.28 384.05 89.38 184.91 4152.56 588.59 1452.56 39.38 240.03 379.50 257.58 44.87 590.25 78.88 225.63 188.70 177.56 483.56 365.50 19.53 358.54 474.82	158.44 139.85 298.98 73.55 151.86 341.03 485.89 243.00 197.13 311.75 211.54 410.80 127.25 74.21 942.11 372.70 48.63 154.97 146.15 292.81 397.15 292.81 397.15 398.95	217.47 169.37 354.53 100.95 208.43 483.09 584.43 298.05 238.05 238.05 238.35 50.38 719.34 101.86 86.75 231.36 86.75 231.36 446.82 86.75 231.36 446.82 446.82 446.82 446.82 50.75 231.36 446.82 50.75 231.36 446.82 50.75 231.36 446.82 50.75 231.36 446.82 50.75 231.36 446.82 50.75 231.36 303.09 212.71 402.29 535.24	Zerreny index 221 .79 1893.7 354.53 351.80 217.85 411.02 684.61 256.03 256.92 256.93 25	219.96 253.77 446.95 269.34 246.77 557.25 354.45 352.55 64.25 66.25 192.84 107.84 77.84 77.84 357.73 77.84 357.73 445.19 628.19 646.74 435.19 628.19 646.74 435.19 628.19 646.74 435.19 646.74 435.19 646.74 435.19 646.74 435.19 646.74 435.19 646.74 435.19 646.74 435.19 646.74 436.74	183.86 165.27 279.30 283.22 159.94 420.12 338.49 253.86 255.86 276.15 126.63 787.15 126.63 194.13 102.48 194.13 102.48 194.13 102.48 194.13 102.48 194.13 102.48 194.13 102.48 194.13 102.48 194.13 102.48 194.13 102.48 194.13 102.48 194.13 102.48 194.13 102.48 194.13 102.48 194.13 102.48 194.13 102.48 194.13 102.48 194.13 102.48 194.13 102.48 10	210.37 205.27 285.31 237.87 228.04 459.54 350.58 254.54 251.89 354.30 48.46 489.07 136.15 101.80 1581.81 75.61 305.19 33.50 224.59 230.757 519.86 381.35 382.33 389.35 428.18	Bristi Chile Chile Chile Chile Chile Chile Chile Chile Seria
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Lingering concerns about the unwinding of crossshareholdings resulted in a moderate fall in TOKYO, terites Michivo Nakumoto.

loss in six years.

The expected announcement by Fujitsu after the market's close that the group would post lowerthan-expected profits of Y20bn, raised concerns about the results at other corporations.

average fell 145.79 to close at 14,221.75, just a notch above the day's low of 14,221,60. The benchmark index hit a high of 14.468.86 in moderately subdued trading. Losers outnumbered win-

ners by 707 to 435 and 165 issues were unchanged. Volume declined to 420m shares shi Chemical, down Y13 or ing the Hang Seng index from 469m on Friday.

close at 1,107.81 while the at 221.39.

STOCK MARKETS

Equities under pressure as rate fears revive

WORLD OVERVIEW

Another burst of weakness in the US Treasury bond market kept the pressure on global equities yesterday. writes Philip Coggan.

A stronger-than-expected purchasing managers' index confirmed recent data indicating that the US economy is booming and revived fears that the US Federal Reserve might have to raise interest

That knocked the Trea- the data, it has only found

sury bond down a point in early US trading and led to a weak start on Wall Street. Valuation systems that compare bonds with equities had already made the latter look pricey thanks to recent rises in bond yields.

According to Joseph Abbott of IBES International, the information group, the S&P 500 index was 34.9 per cent overvalued last week. In the 19 years that IBES has been tracking

before - in the two months before the crash of 1987. Edwine Neel of Lehman Brothers, a house that follows the equity-bond relationship closely, said: Global equities no longer offer attractive value relative to debt."

As a result, Lehman is moving underweight equities and increasing exposure to bonds in expectation of a stock market setback. European stock markets

Early weakness for US bonds

hit FRANKFURT, exacerbat-

ing a downward trend

caused by adjustments for

The dollar pushed up to a

best-ever level against the

euro and Germany's pur-

chasing managers' index for

February rose. But US bonds

were looking distinctly sour

towards the close of trading

in Europe and shares

characterised by below aver-

age volumes, the Xetra Dax

index was off 124.89 or 2.6

per cent at 4,779.07 having

The FTSE Eurotop 300 Index fell

14.71 or 1.20 per cent to

1,207.92 See Euro Prices page.

clawed back from a low of

Thyssen shed €17.7 to

€166.35 after going ex-

dividend to the tune of €8.18

with sentiment partly

depressed by last Friday's

HypoVereinsbank gave up

€3.30 at €48.50 and Volkswa-

Firmer features included

Deutsche Telekom which

PARIS enjoyed a brief

spell in positive territory

after investors thought its

1.4 per cent correction on

Friday was exaggerated. But continued weakness on Wall

Street and rising US bond

yields proved them wrong,

sending the CAC-40 60.89 or

1.5 per cent lower to 4,032.05.

per cent off to €40 ahead of

1996 results, published after the market closed. Figures

showed profits up 63 per

cent but traders said worries

about the sector at large

High-tech issues got a

down by weakness in their US peers. Cap Gemini lost

€4.80 to €152.70 while

STMicroelectronics shed €3.90 to €77.25.

drove the stock lower.

added 65 cents at €42.

4,739.65 in the final hour.

By the close of a session

dividend payments.

tumbled

such an overvaluation twice took a late hit from Treasury bonds, but were already under pressure as European Central Bank leaders Wim Dulsenberg and Christian Noyer seemed to dash hopes of a rate cut at Thursday's meeting.

Figures from FTSE International show that European bourses were four of the world's five worst performers, in dollar terms, in February as concern grew about economic weakness, particularly in Germany.

des Eaux set a €787m bond

exchangeable for Axa

1998 results ahead of

expectations did little to

prop up BNP, which jumped

more than 2 per cent in early

trading before paring its

gains and ending €1.80 lower

Among the few to buck

the declining trend, Canal

Plus added €6.90 to €291.50

on continuing alliance talks

AMSTERDAM fell 8.81 to

527.81 on the AEX index

with steep falls in fairly

modest volumes for ABN-

Amro and Akzo Nobel pro-

viding most of the downside

ABN shed 50 cents or 2.7

per cent at €18.05 in volume

of 5.1m shares, among finan-

cials ING shed €1.35 at

€49.65. Akzo lost €1.15 or 3.3

Among techs, Baan lost 30

HELSINKI closed 1.2 per

cent lower, dragged down by

Wall Street opened weaker

The Hex index finished 69.84

Cultor, the Finnish food

group being taken over by

Denmark's Danisco, was

firmly in the limelight. The

stock more than doubled,

to Danisco's takeover offer of

At the other end of the

spectrum, telephone operator Helsingin Puhelin slid

cants at €8.40 while Philips

softened 70 cents at 662.80.

per cent at €33,40.

off at 5.974.15.

€18 per share.

with Britain's BSkyB.

at €70.90.

Share price (C)

Smith Barney have cut their 1999 euro-zone gross domestic product growth forecast from 2.1 per cent to 1.8 per cent. The decline of the euro against the dollar has reduced returns for US currency-based investors.

Mexico was the best performer of the month, in dollar terms, gaining 9 per cent. Geoffrey Dennis, global emerging market equity strategist at Deutsche Bank,

ZURICH extended early

losses as Wall Street opened

weaker and the SMI index

finished a day of low volume

trade with a fall of 68.8 at

centre of attention, register-

ing a loss of SFr27 to

SFr2,515 while Roche certifi-

cates slid SFr150 to

SFr18.200.

1998 profits.

their toll.

Novartis remained at the

emerging markets. It is getting a huge benefit from the strength of the US economy and the peso has held up well since the Brazilian devaluation.

Mexico has done all the right things on the policy front and now they're get ting some reward for it."

The hard-pressed Brazilian market, which fell 30 per cent in dollar terms in January, managed a modest 4.1 **EMERGING MARKET FOCUS**

Budget bounces Bombay higher

The suphoric response to India's weekend budget is likely to continue today following cuts to interest rates announced after the market

Continued buying interest drove the benchmark BSE-30 index up 4 per cent to breach the 3,500 barrier for the first time this year. The index closed up 124 at 8,523.

This comes on top of a 165point jump in the aftermath of the finance minister's speech on Saturday, taking the total rise since the budget to 9 per cent

"It is a liquidity-driven rally, not a fundamentaldriven rally," said Sangeev Mohta, director at HSBC

Meanwhile, a billion-dollar

rescue package for India's

biggest mutual fund, the

troubled US-64 scheme, has

reduced fears that the fund

could be forced to sell mas-

sive amounts of shares to

meet redemption pressures.

raised corporate taxes, with

a new 10 per cent surcharge expected to knock about 2.5

per cent off next year's earn-

ings. The macro-economic

environment is likely to

remain tough, with rises in

personal taxes and no

attempt to kick-start demand

through public spending on infrastructure.

"It is going to be a play on

However, the budget also

India's stock markets are buoyed by hopes that new tax breaks for investment in equities, coupled with cuts in deposit rates, will trigger a big inflow of retail funds from the banking sector. Analysts said the propor-

tion of household savings invested in stocks is about 4 per cent, compared with 10 per cent in 1998. If investors raised equity investment from 4 to 5 per cent in Analysts took the view response to the tax breaks it would inject about Rs25bn.

that the green light from Consob gave Olivetti a clear Olivetti edged up 5 cents

picked up 15 cents to €9.80 after a high of €9.88, just below the Olivetti offer price of €10 a share. Telecom Italia Mobile, its mobile phone subsidiary, lost 20 cents to €5.96. Tele-

Food and beverages group Nestlé ran into profit-taking com has been considering a after last week's stronger trend, losing SFr27 to In the same sector, Hero

put on SFr16 to SFr770 in spite of reporting a slide in MADRID succumbed to get of a takeover bid. the gloomy mood on Wall

Street while mixed corporate with a loss of 190 at 23,809.

results, on the last day of the Written and edited by Michael Morgan, Jeffrey Brown, Paul The general index closed Gregan and Bertrand Benoît

878.14. Fashion house Adolfo Dominguez performed worst, retreating £1.48 or 8.5 per cent to €15.85 after posting net attributable profits down 15.2 per cent in 1998.

The only Ibex-35 constituent to make gains was Telepizza, up a modest 1 cent to €7.46 after publishing strong

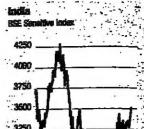
MILAN gave up early gains, although Olivetti was a strong performer as the market gave an enthusiastic response to the bourse regulator's approval of its bid for

advantage over Telecom. to €2.85 while Telecom

merger with Tim in an effort thwart Olivetti's INA jumped 7 cents to

€2.26, off a high of €2.30 on mounting speculation that the insurer could be the tar-The Mibtel index closed

liquidity against earnings," said Jyotivardhan Jaipuria, strategist at DSP Merrill rise will be partly offset by



the re-introduction of 100 per cent Modvat credit, which the entire tax burden on inputs against tax payable on finished goods, and changes to excise duties.

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The impact in terms of corporate earnings is neutral to mildly positive," said Rukhshad Shroff, strategist at Jardine Fleming.

The earnings debate will become increasingly significant over the next few days as foreign institutional to join the rally. So far the rise has been led by local speculators. Foreign investors may be detered by signals that the government is keen to see a controlled depreciation in the rupee.

There are reasons believe the rally is well-founded and may prove sustainable. Most of the rise simply recovers ground lost in the run-up to the budget when the government faced a risky vote in parliament.

Moreover, the jump in the BSE-30 index represents selective buying interest in stocks that benefit from budget concessions or escape rumoured taxes. Yesterday's gains were concentrated in a group of big-capitalisation stocks in the housing, software, media, pharmaceutical and fast-moving consumer

Krishna Guha

Survey shifts Weak bonds hit Frankfurt focus back to rate increases

Another jump in long-term bond yields and nagging concerns about slowing sales of personal computers contributed to further declines in US share prices in early trading, writes Richard Waters in New York.

By early afternoon, however, the main indices had recovered some of their heavy losses. The Dow Jones Industrial Average stood at 9,283.32, off 23.36, while the Standard & Poor's 500 index was 9.46 lower at 1,228.87. The Nasday composite was trading at 2,273.17, a loss of

An unexpectedly strong reading in the latest monthly survey from the NAPM, which tracks the views of purchasing managcator of manufacturing activity, added to fears that the pendulum might be shifting back towards higher. rather than lower, interest

That news belped drive long-term interest rates to quarter charge relating to a their highest level since last

involved in economically of its ambulance division. sensitive industries generally performed better on the ers hit the market. latest sign of US economic strength. Among Dow component companies, Caterpil- buy Canada's fashionable struction equipment, rose Monaco for C\$13 a share and \$1% or 4.1 per cent to \$47%, assume the company's debt. while Citigroup, the finan- Monaco put on C\$1.65 to cial services group, climbed

\$601 or 3.5 per cent to \$6014. Technology shares, which of the rally of the month to-based company for C\$9.25 before, began March on a a share.

weak note. Compaq, which fell heavily on Friday, lost another 5.7 per cent, sliding \$2 to \$33% as more Wall Street firms moved to cut what had been very high

expectations for further growth in PC sales. Dell Computer, which had been the subject of a big decline before Compaq, was down \$1.5 or 1.6 per cent at \$7812. Intel, which was also the subject of an earnings downgrade on Wall Street. fell \$4% or 3.7 per cent to

Among technology companies in the Dow, International Business Machines fell \$3% to \$166%, a loss of 1.9

TORONTO was weak at midsession as interest rate concerns continued to depress sentiment. The TSE- news of dull four-month ers and is often a good indi- 300 composite index was sales and soft incoming 36.69 weaker by midday at orders.

6,276,00. Laidlaw was a casualty in morning trade, tumbling gen shed €3.14 at €55.36. C\$175 to C\$9.85, as the transportation group said it would take a fiscal secondtax settlement. It will also take a charge in the third Banks and companies quarter on the restructuring

> Meantime, a wave of merg-The first came when Polo Ralph Lauren said it would clothing store chain Club

C\$12.65. Noma Industries eased 35 cents to C\$9.05 as General had already seen a heavy fall Chemical Group of the US in February, reversing much said it would buy the Toron-

New bank appointment offers São Paulo cheer

SAO PAULO was 1.5 per cent losses on Wall Street. The higher at midsession as IPC index dropped 14.72 to investors rejoiced in advance 4,246.08 in thin volume. of Arminio Fraga's appointment as central bank presisigns of strength, but traders dent, due to be approved by said the rise was due to dealthe Senate tomorrow.

The Bovespa index was positions taken last week. trading 128 higher to 9,039. also boosted by expectations a narrow margin, with the that a new International IBC index up 11.16 or 0.3 per Monetary Fund accord could cent to 3,821.83. Oil prices

The peso was showing

remained low as it emerged MEXICO CITY was weaker Venezuela had failed to cut

Share price and index prebased

Jan

CARACAS was trading in at midsession, mirroring production to its Opec level.

ers unwinding long dollar

€114.80 after Suez-Lyonnaise on downbeat 1998 results.

Johannesburg made modest. Driefontein which put on 65

gains, helped by a late rally in gold shares and bullish January M3 money supply figures which again raised hopes of a further easing in 6,809. Industrial group Johnmonetary policy.

gains in AngloGold, 300 cents higher at R229, and cents to R23.25.

Golds rally boosts Jo'burg

fresh battering, dragged adding €9.05 to €17.35, close

Insurer Axa dropped €4 to €5.05 or 8.9 per cent to €51.65

SOUTH AFRICA

The overall index closed

33.4 firmer at 5.948 while industrials added 41.3 to nic jumped 190 cents to R31 Golds put on 8.9 to 856.4, on news that it planned to with a late rally spurred by dispose of its SAB stake.

NVESTEC2

Fujitsu results weigh on Tokyo

ASIA PACIFIC

Sentiment was also bruised by news that Fujitsu, one of Japan's leading blue-chip high-tech manufacturers, would report its first non-consolidated net

In addition to the gloomy news about Fujitsu, the ven's strength against the dollar cast a shadow over Wall Street's fall on Friday added to the general lack of exporters, which, as a result enthusiasm. The Nikkei 225 of the weaker dollar, are likely to suffer falling profits

from overseas sales. Fujitsu lost Y35 to Y1,445, while NEC, the integrated electronics manufacturer. declined Y35 to Y1,163. Sony fell Y260 to Y8,720.

Other disappointing corpo rate news included Mitsubi-45 per cent to Y277, after The Topix index of all reports that it would revise listed shares lost 12.22 to down its earnings outlook. The weaker dollar bene-Nikkei 300 closed 2.55 lower fited steel and electricity shares and red chips. companies that buy their

resources from overseas. 161.97 or 1.6 per cent to close Nippon Steel was the volume at 10.020.46. leader and gained Y9 to tries rose Y2 to Y121. Tokyo Electric Power increased Y30 to Y2.425.

SYDNEY pushed ahead

strongly as the losses racked up in the final sessions of last week sparked bargainhunting. Brokers said there were also hopes that tomorrow's gross domestic product data would prove positive. Teistra and News Corp both rose more than 3 per cent, climbing to A\$3.50 and

A\$11.65 respectively. Among resources, Rio Tinto added 31.6 cents at A\$20.45 but BHP lost 19 cents to A\$11.90. The All Ordinaries index ended up 31.2 at 2,911.1. WELLINGTON moved lower as a number of leading shares went ex-dividend, including NZ Telecom,

which was beavily traded and closed off 37 cents at NZ\$9.33. The 40 capital index finished down 32.84 at 2,166.04. RONG KONG rallied, sendabove 10.000 points for the first time since January 21,

led by another strong performance by HSBC, property The blue-chip index rose

HSBC rose HK\$5 or 2.3 per cent to HK\$223, pushing the index up 65 points. Since announcing a 21 per cent earnings drop on February 22. along with plans to split shares and list them in New York. HSBC shares have risen 13.8 per cent.

Property stocks rose on ing encouraging flat sales over the weekend by Henderson Land Development and rose HK\$1.30 to HK\$35 and Swire Pacific A jumped HK\$1.60 to HK\$33.30.

KUALA LUMPUR was dragged almost 2 per cent lower by poor monetary data and car sales figures. The composite index shed 10.69 to 531.54 as falls were amplified by very thin trading. Sell orders surged after the central bank said annual

loans declined 25 per cent in

January against a 1.5 per

cent fall in December, sug-

gesting the economy was

struggling to pick up. News that January car sales fell 20.1 per cent month-on-month added to uncertainty over forthcoming regional elections continued to build up.

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